Meeting Agenda

Finance Board

Welcome. We are glad to have you join us. If you wish to speak, please wait to be recognized, then step to the podium and state your name and address. We also ask that you please turn-off all cell phones.

## ROLL CALL

## SCHEDULED PUBLIC HEARING

Persons are advised that, if they decide to appeal any decision made at this meeting/hearing, they will need a record of the proceedings, and, for such purposes, they may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based.

## CITIZENS COMMENTS

(Discussion of items not on the agenda. Each speaker will be allowed 3 minutes to speak.)

## APPROVAL OF MINUTES

18-0227 Approval of July 16, 2018 Meeting Minutes
Attachments: $\quad$ Minutes-July 16, 2018

## GENERAL AGENDA

18-0225 Discussion of FY 2018-19 Annual Budget
Attachments: $\quad$ Budget Outlook for FY 2018 8.7.18.pdf
081618 Budget Draft Finance Board

## OTHER BUSINESS

## COMMISSION ADVISOR REPORT

## ADJOURNMENT

ANY PERSON WITH A DISABILITY REQUIRING REASONABLE ACCOMMODATIONS IN ORDER TO PARTICIPATE IN THIS MEETING, SHOULD CALL (727) 588-3769 OR FAX A WRITTEN REQUEST TO (727) 588-3767.

## Town of Belleair

## Legislation Details (With Text)

| File \#: | 18-0227 | Version: 1 | Name: |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Type: | Minutes |  | Status: | Minutes Approval |  |
| File created: | 8/6/2018 |  | In control: | Finance Board |  |
| On agenda: | 8/16/2018 |  | Final action: |  |  |
| Title: | Approval of July 16, 2018 Meeting Minutes |  |  |  |  |
| Sponsors: |  |  |  |  |  |
| Indexes: |  |  |  |  |  |
| Code sections: |  |  |  |  |  |
| Attachments: | Minutes-July 1 | , 2018 |  |  |  |
| Date | Ver. Action By |  |  |  | Result |

## Meeting Minutes

Finance Board

Welcome. We are glad to have you join us. If you wish to speak, please wait to be recognized, then step to the podium and state your name and address. We also ask that you please turn-off all cell phones.

Meeting called to order at 4:04 PM with Chairman Olson presiding.

## ROLL CALL

Elected Officials Present: Mayor Katica, Deputy Mayor Rettstatt, Commissioner Kurey

Staff Present: JP Murphy, Stefan Massol, Ashley Bernal, William Curvin
Present 6-Chairman Tom Olson, Vice Chairman Dan Hartshorne, Mary Griffith, Kevin Piccarreto, John Hail, and James Ingersoll
Absent 1- John Prevas

## CITIZENS COMMENTS

No comments to be heard.

## APPROVAL OF MINUTES

18-0177
Approval of May 24, 2018 and June 28, 2018 Meeting Minutes
Ms. Griffith moved approval of the May 24, 2018 and June 28, 2018 meetings. Motion seconded by Mr. Hartshorne.

Aye: 6- Chairman Olson, Vice Chairman Hartshorne, Griffith, Piccarreto, Hail, and Ingersoll
Absent: 1- Prevas

## GENERAL AGENDA

18-0203
Election of Officers
Chairman Olson stated he is the current chairman and Dan Hartshorne is vice chairman.

Mr. Ingersoll moved to retain current slate of officers. Motion seconded by Mr. Piccarreto.
Aye: 6 - Chairman Olson, Vice Chairman Hartshorne, Griffith, Piccarreto, Hail, and Ingersoll
Absent: 1- Prevas

18-0206 Discussion of Preliminary Maximum Millage
Chairman Olson stated the finance board would be recommending to the commission the preliminary maximum millage rate.

Town Manager JP Murphy provided some insight as to what the purpose of the programmatic budget entails and how it differs from other budgets.

Discussion ensued regarding the level of services and their costs; regarding setting a millage rate; regarding a bond issuance.

Staff discussed at a high level the budget in terms of revenue and expenditures.

Mr. Murphy discussed fixed costs and revenue streams and finding a balance of both; regarding increase in millage.

Further discussion ensued regarding revenues and expenditures; regarding setting the maximum millage rate.

Dan Hartshorne moved to recommend to the commission a maximum millage rate of 6.5000. Motion was seconded by Mary Griffith and approved unanimously.

Aye: 6- Chairman Olson, Vice Chairman Hartshorne, Griffith, Piccarreto, Hail, and Ingersoll
Absent: 1- Prevas
OTHER BUSINESS

Mr. Murphy discussed having a meeting in August to which the board agreed.
STAFF REPORT

No report given.

## COMMISSION ADVISOR REPORT

No report given.

## ADJOURNMENT

Meeting was adjourned in due form at 5:04 PM.

## APPROVED:

## Chairman

# Legislation Details (With Text) 



## Summary

## To: Finance Board

From: Stefan Massol, Director of Support Services
Date: 8/16/2018

## Subject:

Discussion of FY 2018-19 Annual Budget

## Summary:

Town staff presents the FY 2018-19 Annual Budget for the General Fund, Water Fund and Solid Waste Fund.
Previous Board Action: In July, the Finance Board recommended a millage increase and the Town Commission voted to set a maximum millage levy of 6.5000 . Of that amount, 1.2500 is for the Capital Projects Fund and 5.2500 is for the General Fund.

Background/Problem Discussion: Please see enclosed materials. This item has been updated since previously discussed to include more accurate numbers and distributions among programs. Items specifically affected are:

- Recreation department salaries
- Recreation revenue
- Records management fees

This draft also includes rectified charts that reference appropriate cells for correct calculations.
Financial Implications: Please see enclosed materials.
Recommendation: None, this item is for discussion purposes only.
Proposed Motion: N/A.

## Discussion of Fiscal Year 2018-19 Annual Budget

## Millage Levy

Each year, as part of the Truth-in-Millage (TRIM) process, the Town of Belleair is required to set a maximum millage levy in the month of July. This is a not-to-exceed millage rate that is included in the TRIM notices that are mailed to property owners in the town before the final budget is approved. For this year the Town Commission has set the maximum millage levy at 6.50000 . For purposes of the budget presentation below an assumption of $95 \%$ collections at the 6.50000 levy is included for the Ad Valorem portion of the budget. The millage is broken into two portions: 1.25000 is dedicated to the Capital Projects Fund and 5.25000 is for General Fund. This represents a $25 \%$ increase for Capital Projects Fund and a 6.6\% increase in the General Fund.

## Budgeting Method

Staff has prepared preliminary budgets for each department in the General Fund, Water Fund, and Solid Waste Fund, including revenues as well as expenditures for the funds as a whole. This is the first year that the Town of Belleair is converting its budgetary process from a line-item method to a programbased model. The program-based model discusses the actual efforts pursued by each department and any revenues that are directly related to each type of effort. It is staff's hope that this will enhance the way that the town's Annual Budget is communicated to residents, and at the same time provide informative data to improve the effectiveness of each department.

Because the fiscal year 2017-18 budget was completed using the line-item method staff will be using a crosswalk sheet for the revenues, and each department's expenditures, to provide a comparison between budget years.

## General Fund Budget Outlook for FY 2018-19

| Revenue Totals | $\mathbf{2 0 1 8 - 1 9}$ |
| :--- | ---: |
| Operating Income | $6,316,660$ |
| Total Non-Operating Income | $\mathbf{1 9 9 , 2 0 1}$ |
| Total Income | $\mathbf{6 6 , 5 1 5 , 8 6 1}$ |
| Expenditure Totals by Department |  |
| Administration | $\$ 758,940$ |
| Building | $\$ 149,710$ |
| Support Services | $\$ 2,132,777$ |
| Police | $1,745,041$ |
| Public Works | $\$ 902,219$ |
| Recreation | $\$ 821,406$ |
| Transfer to Reserves | $\$ 5,768$ |
| Total Expenditures | $\$ 6,515,861$ |
| Net Income before Reimbursements | $\$ 0$ |

## General Fund Budget Outlook for FY 2018-19 (continued)

In reviewing the forecast of revenues and expenditures for the upcoming fiscal year there is currently a transfer to reserves of roughly $\$ 6,000$. A summary of these changes is detailed in the attached preliminary Annual Budget for the General Fund.

The values for FY 2018-19 represent the proposed budget. The expenditures listed above include a 1.5\% cost of living adjustment (COLA) and a merit increase of up to $3 \%$ for employees.

## Revenue challenges for FY 2018-19

A detailed listing of revenues for FY 2017-18 and preliminary FY 2018-19 can be found on page 5. Significant reductions in revenues are forecasted in Building Permits $\$(25,000)$ and Sale of surplus assets of $\$(13,500)$.

## Expenditure challenges for FY 2018-19

There are multiple expenditure areas that are anticipated to increase for FY 2018-19 which are summarized in the table below:

| Expenditure Description | Magnitude (\$) |
| :--- | ---: |
| Police Pension Payment (net of carryover) | $\$ 32,800$ |
| Property \& Casualty Insurance | $\$ 20,000$ |
| Contractual increases for Police | $\$ 48,000$ |
| Pinellas County Sheriff's Office agreement | $\$ 4,000$ |
| Largo Fire \& Rescue Services | $\$ 27,000$ |
| Health Insurance | $\$ 66,000$ |
| Additional Critical Needs Capital Set-aside | $\$ 20,000$ |
| Additional Critical Needs Capital Purchases | $\$ 5,000$ |
| Total | $\mathbf{\$ 2 2 2 , 8 0 0}$ |

The Police Pension payment fluctuates each year depending on the most recent actuarial calculation of liability. The most recent calculation was slightly higher, partly due to increased overtime expenses related to Hurricane Irma. The increase to Property \& Casualty is partly a result of adding the town's street lights to the schedule of insured property in the open. Generally property insurance in the marketplace increased in response to the significant hurricane-related claims last year. Largo Fire \& Rescue is calculated using a measurement of city costs known as the municipal cost index, which this year was calculated at close to $5 \%$. The health insurance renewal increase is $14 \%$, which is higher than in past years.

The capital equipment set-aside amount for the Police Department reflects an increase of $\$ 16,500$ to fund future replacement of the radio system, tasers and other equipment.

In reviewing current year capital purchase needs an expenditure of $\$ 31,800$ has been included for an urban forestry vehicle in the Public Works Department as well as $\$ 20,000$ for police radio purchases.

## Additional Reserves from Millage Increase

Following Hurricane Irma fund balance for the General Fund has been reduced to approximately $\$ 1,200,000$, which is below its minimum required level. The town is not anticipating repayment from FEMA until fiscal year ending 2019. Included in this budget is a $\$ 95,000$ placeholder in the Administration Department under Maintenance of Equipment related to future capital replacement needs, including security improvements in town government facilities.

The increased millage rate of 5.25 for General Fund presents an opportunity to transfer additional funds for future capital needs while also ensuring that the minimum fund balance is maintained in the General Fund. Although the town has worked to set aside funding in the Capital Equipment Replacement Fund over the course of several years, in the past year we have seen that there are items that were not considered, such as the roof and electrical panel at Town Hall. The Dimmitt Community Center is already roughly ten years old, and as that facility and Town Hall continue to age it is important that sufficient funds are available to keep them functioning properly.

## Water Fund FY 18-19



Net Surplus/(Deficit) from Operations

## Water Fund Budget Outlook

The Water Fund presently includes a transfer to reserves of $\$ 114,450$. On a budgetary basis the Water Fund is balanced, however the transfer to reserves amount can be interpreted as the operating surplus which is to be used for future capital replacement needs. Included in this budget is rehabilitation of one well in the amount of $\$ 30,000$ and additional Water Plant equipment needed for chlorine treatment in the amount of $\$ 70,000$. Additional well rehabilitations are needed and will be added to the capital replacement schedule for future years.

## Solid Waste Fund FY 18-19

| Revenues |  | 17-18 | 18-19 |
| :---: | :---: | :---: | :---: |
|  |  | Amended Budget | Proposed |
|  | User Fees | \$805,500 | \$825,000 |
|  | Grants | \$3,000 | \$3,300 |
|  | Miscellaneous | \$60,500 | \$1,000 |
|  | Reserve | \$355,853 | \$69,350 |
|  | Transfers | \$0 | \$0 |
|  | Revenue Total | \$1,224,853 | \$898,650 |
| Expenditures |  | 17-18 | 18-19 |
|  |  | Amended Budget | Proposed |
|  | Personnel | \$414,900 | \$316,600 |
|  | Operating | \$250,150 | \$259,250 |
|  | Capital Expense | \$355,853 | \$113,200 |
|  | Transfers | \$203,950 | \$209,600 |
|  | Expenditure Total | \$1,224,853 | \$898,650 |
|  | Net Surplus/(Deficit) from Operations |  | \$ 0 |

## Solid Waste Fund Budget Outlook

The Solid Waste Fund presently includes a transfer from reserves of $\$ 69,350$. On a budgetary basis the Solid Waste Fund is balanced, however the transfer from reserves amount can be interpreted as the operating deficit. Included in this budget is depreciation expense of $\$ 113,200$ which will be added reserves to fund future capital purchase needs. This amount has increased in this budget year with the conversion of the Solid Waste Fund's fleet to newer vehicles with a five-year replacement schedule. This will assist in reducing maintenance costs and maximizing proceeds from the sale of capital assets.

August 16, 2018 Draft Budget for FY 2018-2019

| Revenues | FY17-18 | FY18-19 |  |  |  |  |
| :--- | :--- | ---: | ---: | :---: | :---: | :---: |
|  |  | $5,436,876$ | $5,748,760$ |  |  |  |
| Operating Income | $1,162,440$ | 772,851 |  |  |  |  |
|  | Total Non-Operating Income |  | $\mathbf{6 , 5 9 9 , 3 1 6}$ |  |  |  |
|  | Total Income | $\mathbf{6 , 5 2 1 , 6 1 1}$ |  |  |  |  |
|  | Total Income with Other Reimbursements |  |  |  | $\mathbf{6 , 7 3 0 , 5 6 6}$ | $\mathbf{7 , 1 0 0 , 6 1 1}$ |


| Expenditures |  | FY17-18 | FY18-19 |
| :---: | :---: | :---: | :---: |
|  | Personnel | 3,501,497 | 3,820,490 |
|  | Operating | 2,471,512 | 2,524,821 |
|  | Capital | 282,155 | 176,300 |
|  | Total Expenditures | 6,730,566 | 6,521,611 |
|  | Emergency and Disaster Relief Services | 475,400 | 0 |
|  | Surplus/(Deficit) | 0 | 0 |

Expenditures by Department

| Department | Total Expenditures | Personnel | Operating | Capital |
| :---: | :---: | :---: | :---: | :---: |
| Administration | \$790,461 | \$502,700 | \$287,761 | \$0 |
| Building | \$149,710 | \$65,400 | \$84,310 | \$0 |
| Support Services | \$2,132,800 | \$656,250 | \$1,458,150 | \$18,400 |
| Police | \$1,745,050 | 1,596,950 | 95,150 | \$52,950 |
| Public Works | \$902,200 | 529,550 | 288,000 | 84,650.00 |
| Parks \& Recreation | \$801,390 | 469,640 | 311,450 | 20,300 |
| Totals | \$6,521,611 | \$3,820,490 | \$2,524,821 | \$176,300 |


| Account \# | Account Description | 2017-18 | 2018-19 |
| :---: | :---: | :---: | :---: |
| 300320 | Tennis Annual Permits | 2,500 | 2,500 |
| 311100 | Ad Valorem | 3,410,250 | 3,739,000 |
| 313100 | Electric Franchise | 367,000 | 367,000 |
| 313400 | Gas Franchise | 22,000 | 22,000 |
| 315000 | Communications Services Tax | 178,300 | 173,200 |
| 321100 | Occupational License | 25,000 | 25,000 |
| 331201 | Jag Grant | 0 | 1,000 |
| 335100 | Alcohol Beverage License | 150 | 150 |
| 335120 | Revenue Sharing - State | 102,900 | 111,900 |
| 335180 | Sales Tax | 254,700 | 255,700 |
| 335410 | Gasoline Rebate | 3,000 | 3,000 |
| 337200 | Grant | 51,500 | 2,000 |
| 341200 | Zoning \& Variance Fees | 800 | 800 |
| 341802 | Building Permits | 375,000 | 350,000 |
| 342103 | Special Duty Police | 2,000 | 91960 |
| 343900 | Lot Mowing | 3,000 | 3,000 |
| 347210 | Recreation (Prog. Activity) | 282,750 | 292000 |
| 347211 | Recreation Permits | 24,000 | 24,800 |
| 347213 | Rec-Vending Machine Sales | 10,000 | 4,100 |
| 347214 | Concession Stand Sales | 3,500 | 9,700 |
| 347217 | Merchandise | 0 | 0 |
| 347530 | Special Events-Private Parties | 6,000 | 6,150 |
| 347540 | Special Events-Athletic Prog. | 23,000 | 15000 |
| 351100 | Court Fines (Police Fines) | 4,000 | 4,000 |
| 351300 | Police Academy | 300 | 300 |
| 351400 | Restitution | 1,500 | 1,500 |
| 351402 | Otc Fines And Tickets | 250 | 250 |
| 354000 | Ordinance Violations | 2,000 | 2,000 |
| 361000 | Interest | 25,000 | 25,000 |
| 362000 | Rental Income | 4,800 | 4,800 |
| 364001 | Sale of Fixed Asset | 6,000 | 6,000 |
| 364100 | Insurance Proceeds | 9,638 | 0 |
| 365900 | Sale Of Surplus Metal | 0 | 0 |
| 365901 | Sale Of Auctioned Assets | 11,000 | 2,000 |
| 366900 | Donation-Community Proj. | 3,255 | 0 |
| 366903 | Donation-Recreation Proj. | 24,383 | 0 |
| 366904 | BCF Contribution Hunter Park | 1,700 | 1,700 |
| 366905 | Contribution - Pol. Equip. | 3,000 | 20000 |
| 366909 | Donation - Vanity Plate | 0 | 0 |
| 366911 | Special Events | 143,000 | 146550 |
| 366913 | Donations | 15,000 |  |
| 369000 | Miscellaneous | 34,700 | 34,700 |
|  | Operating Income | 5,436,876 | 5,748,760 |
| 381000 | Reserves (Prior Years) | 424,796 | 107,401 |
| 381200 | Transfer From 301 (CERF) | 47,044 | 31,800 |
| 381210 | Transfer From 110 (Local Gas Tax) | 63,850 | 0 |
| 381302 | Transfer from 305 | 0 | 20,000 |
| 381406 | Transfer from 401 (water) | 0 | 40,000 |
| 383000 | Administrative Fees | 568,000 | 573,650 |
| 370201 | Reserves | 58,750 | 0 |
| 389300 | State Crime Prevention Grant | 0 | 0 |
|  | Total Non-Operating Income | 1,162,440 | 772,851 |
|  | FEMA HMGP Generator Grant | 131,250 | 104,000 |
|  | FEMA Grant | 0 | 475,000 |
|  | Other Reimbursements | 131,250 | 579,000 |
|  | Total Income | 6,599,316 | 6,521,611 |
|  | Total Income with Other Reimbursements | 6,730,566 | 7,100,611 |

## ADMINISTRATION DEPARTMENT

## DEPARTMENT OVERVIEW

The Administration Department is currently responsible for managing and coordinating the day-to-day operations throughout town, as well as coordinating communications, records management, capital projects, and formulating the town's annual budget. Additionally, the department routinely conducts policy studies to inform and advise the commission on agenda items and reviews the efficiency and effectiveness of various programs town wide.

## PERSONNEL INPUTS

Personnel Overview

| Position Title | Number of Employees |
| :---: | :---: |
| Town Manager | 1 |
| Town Clerk | 1 |
| Construction Project Supervisor | 1 |
| Management Analyst | 2 |
| Total | $\mathbf{5}$ |

Equipment Overview

> Equipment
> 2017 Ford Fusion Hybrid
> 2018 Ford Explorer

## MAJOR PROGRAM AREAS

The Administration Department budget consists of six major program areas:

- Town Administration
- Communications and Marketing
- Capital Project Management
- Legislative Programming
- Legal and Statutory Compliance
- Fiscal Analysis and Management

For each major program area in the department there are several minor program areas found within. Listed below is a description of each program and the divisions within, as well as their related revenues and expenditures.

The Town Administration program includes administrative costs pertaining to employee and town management. This area also includes costs related to contract management, training required for staff, and emergency management. This program holds approximately $30 \%$ of staff time and $9.09 \%$ of the total expenditures for the department.

| Revenues | $\mathbf{\$ 0}$ |
| ---: | ---: |
| Personnel | $\$ 41,421$ |
| Operating | $\$ 62,321$ |
| Capital | $\$ 0$ |
| Expense Subtotal | $\mathbf{\$ 1 0 3 , 7 4 3}$ |

The Communications and Marketing program relates to the coordination and development of public outreach and internal communication projects. This program is responsible for the creation of the Communication Team, BNN, and an increase in community activity on the town's social media accounts. This is one of the department's smaller programs as it only utilizes $10 \%$ of staff time and total expenditures.

| Revenues | $\mathbf{\$ 0}$ |
| ---: | ---: |
| Personnel | $\$ 50,883$ |
| Operating | $\$ 9,740$ |
| Capital | $\$ 0$ |
| Expense Subtotal | $\mathbf{\$ 6 0 , 6 2 2}$ |

The Capital Project Management program includes the management and organization of capital projects for the town. This includes the planning stages for capital projects, any related vendor and grant management, in addition to project management responsibilities. This program also houses any costs related to the town's historic street lights. This program is currently responsible for housing $19 \%$ of staff's time and $16.42 \%$ of the department's budget.

| Revenues | $\mathbf{\$ 0}$ |
| ---: | ---: |
| Personnel | $\$ 82,926$ |
| Operating | $\$ 130,079$ |
| Capital | $\$ 0$ |
| Expense Subtotal | $\mathbf{\$ 2 1 3 , 0 0 5}$ |

The Legislative Programming program is directly responsible for all public and board meetings, any policy management required within the town, in addition to legislative coordination. This program holds all costs associated with the advisory boards. Legislative Programming is currently responsible for approximately $17 \%$ of staff's time, and $19.56 \%$ of the Administration expenditures.

| Revenues | \$0 |
| ---: | ---: |
| Personnel | $\$ 101,105$ |
| Operating | $\$ 22,866$ |
| Capital | $\$ 0$ |
| Expense Subtotal | $\mathbf{\$ 1 2 3 , 9 7 1}$ |

The Legal and Statutory Compliance program is related to the town's compliance for state regulations. It houses expenditures related to business tax receipts, elections within the town, public records management, as well as the town attorney. While this program is responsible for the smallest portion of staff allocation at $8 \%$, this program also takes up the largest portion of the Administration budget at $28.87 \%$.

| Revenues | $\mathbf{\$ 2 5 , 0 0 0}$ |
| ---: | ---: |
| Personnel | $\$ 145,541$ |
| Operating | $\$ 42,078$ |
| Capital | $\mathbf{\$ 0}$ |
| Expense Subtotal | $\mathbf{\$ 1 8 7 , 6 2 0}$ |

The Management and Budget Analysis program is responsible for the larger of the financial projects within the town. This program holds costs related to fiscal analysis, such as the Strategic Financial Plan, procurement responsibilities, asset management, and managing the town's budget. Approximately $16 \%$ of staff time is accounted for in this program, as well as $16 \%$ of the department's expenditures.

| Revenues | $\mathbf{\$ 0}$ |
| ---: | ---: |
| Personnel | $\$ 80,824$ |
| Operating | $\$ 14,926$ |
| Capital | $\$ 0$ |
| Expense Subtotal | $\mathbf{\$ 9 5 , 7 5 0}$ |

## General Fund - Administration Department Major Programs FY 18-19

| Administration Department |  | 16-17 | 17-18 | 18-19 |
| :---: | :---: | :---: | :---: | :---: |
| Revenues |  | Actual | Amended Budget | Proposed |
|  | Occupational License | \$20,064 | \$25,000 | \$25,000 |
|  | Revenue Total | \$20,064 | \$25,000 | \$25,000 |
|  |  | 16-17 | 17-18 | 18-19 |
| Expenditures |  | Actual | Amended Budget | Proposed |
|  | Personnel | \$476,250 | \$467,150 | \$502,700.00 |
|  | Operating | \$80,000 | \$166,240 | \$282,011 |
|  | Capital Expense | \$5,900 | \$5,900 | \$0 |
|  | Expediture Total | \$562,150 | \$639,290 | \$784,711 |
|  | Net Surplus/(Deficit) from Operations |  |  | (759,711.00) |
| By Program |  |  |  |  |
|  |  | 18-19 |  | 18-19 |
|  | Program Revenue | Proposed | Program Expense | Proposed |
|  | Communications \& Marketing | \$0 | Communications \& Marketing | \$60,622 |
|  | Capital Project Management | \$0 | Legislative Programming | \$123,971 |
|  | Town Administration | \$25,000 | Legal/Statutory Compliance | \$187,620 |
|  | Legal Programming | \$0 | Capital Projects | \$213,005 |
|  | Legal /Statuatory Compliance | \$0 | Town Administration | \$103,743 |
|  | Management and Budget Analysis | \$0 | Management and Budget Analysis | \$95,750 |
|  | Revenue Total | \$25,000 | Expenditure Total | \$784,711 |

This chart outlines the programs that were previously detailed. The actual budget for FY 2016-17 are compared against the amended FY 2017-18 expenditures and revenue, as well as the 2018-19 proposed budget.

Revenue items are broken down in to five categories to better convey the types of revenue that the Town receives. The Miscellaneous line contains less frequent items, such as Sale of Surplus Items, Interest, or the actual miscellaneous line item. Expenditures are also broken down in order to better convey how costs are associated with budget items.

The final chart summarizes the program revenues and expenditures before delving in to the detailed items in the following pages.

## General Fund - Administration Department Major Programs FY 18-19

|  | 18-19 | \% of Total FTE |  | 18-19 | \% of Total FTE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Communications and Marketing | Proposed | 10\% | Legislative Programming | Proposed | 17\% |
| Program Revenue | \$0 |  | Program Revenue | \$0 |  |
| Personnel | \$50,883 |  | Personnel | \$101,105 |  |
| Operating | \$9,740 |  | Operating | \$22,866 |  |
| Capital | \$0 |  | Capital | \$0 |  |
| Total Expenditures | \$60,622 |  | Total Expenditures | \$123,971 |  |
|  | 18-19 | \% of Total FTE |  | 18-19 | \% of Total FTE |
| Legal/Statuatory Compliance | Proposed | 8\% | Capital Project Management | Proposed | 19\% |
| Program Revenue | \$25,000 |  | Program Revenue | \$0 |  |
| Personnel | \$145,541 |  | Personnel | \$82,926 |  |
| Operating | \$42,078 |  | Operating | \$130,079 |  |
| Capital | \$0 |  | Capital | \$0 |  |
| Total Expenditures | \$187,620 |  | Total Expenditures | \$213,005 |  |
|  | 18-19 | \% of Total FTE |  | 18-19 | \% of Total FTE |
| Town Administration | Proposed | 30\% | Management and Budget Analysis | Proposed | 16\% |
| Program Revenue | \$0 |  | Program Revenue | \$0 |  |
| Personnel | \$41,421 |  | Personnel | \$80,824 |  |
| Operating | \$62,321 |  | Operating | \$14,926 |  |
| Capital | \$0 |  | Capital | \$0 |  |
| Total Expenditures | \$103,743 |  | Total Expenditures | \$95,750 |  |

Program Detail

| REVENUE | Communications and Marketing | Legislative Programming | Legal/Statutory Compliance | Capital Projects | Town Administration | Management and Budget Analysis | ITEM TOTAL | FY 2017-18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 321100 Occupational License |  |  | \$25,000 |  |  |  | \$25,000 | \$25,000 |
| PROGRAM REVENUE TOTALS | \$0 | \$0 | \$25,000 | \$0 | \$0 | \$0 | \$25,000 | \$25,000 |



## Program Detail

PROGRAM NET INCOME

| Program | Communications and Marketing | Legislative Programming | Legal/Statutory Compliance | Capital Projects | Town Administration | Management and Budget Analysis | 18-19 Proposed | 17-18 Amended |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues | \$0 | \$0 | \$25,000 | \$0 | \$0 | \$0 | \$25,000 | \$25,000 |
| Personnel | \$50,883 | \$101,105 | \$145,541 | \$82,926 | \$41,421 | \$80,824 | \$502,700 | \$467,150 |
| Operating | \$9,740 | \$22,866 | \$42,078 | \$130,079 | \$62,321 | \$14,926 | \$282,011 | \$166,240 |
| Capital | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,900 |
| Expense Subtotal | \$60,622 | \$123,971 | \$187,620 | \$213,005 | \$103,743 | \$95,750 | \$784,711 | \$639,290 |
| Program Total | $(60,622)$ | $(123,971)$ | $(162,620)$ | $(213,005)$ | $(103,743)$ | $(95,750)$ | $(759,711)$ | $(614,290)$ |


| Program | Program Total | Personnel | Operating | Capital | \% of Budget | \% FTE Effort |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Communications and Marketing | \$60,622 | \$50,883 | \$9,740 | \$0 | 7.73\% | 10\% |
| Legislative Programming | \$123,971 | \$101,105 | \$22,866 | \$0 | 15.80\% | 19\% |
| Legal/Statutory Compliance | \$187,620 | \$145,541 | \$42,078 | \$0 | 23.91\% | 30\% |
| Capital Projects | \$213,005 | \$82,926 | \$130,079 | \$0 | 27.14\% | 17\% |
| Town Administration | \$103,743 | \$41,421 | \$62,321 | \$0 | 13.22\% | 8\% |
| Management and Budget Analysis | \$95,750 | \$80,824 | \$14,926 | \$0 | 12.20\% | 16\% |
|  | \$784,711 | \$502,700 | \$282,011 | \$0 | 100.00\% | 100.00\% |

The chart labeled "Program Net Income" conveys a summary of all the programs and their related expenditures and revenue items. This breaks down the expenditure costs in to four separate categories, then subtracts the costs from the expected revenue to calculate a final net surplus or deficit related to the minor program. These costs are then summed and compared to the previous two budgetary expectations. In the second half of this chart, the data is rearranged to show the costs of each operating category, such as Personnel or Capital expenses, and how they relate to the programs. At the end of this chart is also a breakdown of percentages to convey the weight of each programs cost and staff time.

Program Detail

PROGRAM DETAIL

| Program | Revenues | Total Expenditures | Personnel | Operating | Capital | Net Income |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Programs | \$25,000 | \$784,711 | \$502,700 | \$282,011 | \$0 | (\$759,711) |
| Public Outreach | \$0 | \$29,367 | \$24,642.38 | \$4,725 | \$0 | -\$29,367.09 |
| Communications Projects | \$0 | \$31,255 | \$26,240.35 | \$5,015 | \$0 | -\$31,255.23 |
| Public/Board Meetings | \$0 | \$65,415 | \$51,547.45 | \$13,867 | \$0 | -\$65,414.51 |
| Policy Management | \$0 | \$14,913 | \$12,621.36 | \$2,292 | \$0 | -\$14,913.22 |
| Legislative Coordination | \$0 | \$43,643 | \$36,936.03 | \$6,707 | \$0 | -\$43,643.09 |
| Business Tax Receipts | \$25,000 | \$72,454 | \$61,319.50 | \$11,135 | \$0 | -\$47,454.25 |
| Elections | \$0 | \$57,131 | \$42,849.77 | \$14,281 | \$0 | -\$57,130.68 |
| Town Attorney | \$0 | \$3,492 | \$2,955.16 | \$537 | \$0 | -\$3,491.77 |
| Public Records | \$0 | \$54,543 | \$38,417.03 | \$16,126 | \$0 | -\$54,543.02 |
| Planning | \$0 | \$18,732 | \$15,853.55 | \$2,879 | \$0 | -\$18,732.33 |
| Vendor/Grant (CFI) Management | \$0 | \$122,946 | \$6,707.27 | \$116,239 | \$0 | -\$122,946.22 |
| Street Lights | \$0 | \$25,757 | \$21,798.63 | \$3,958 | \$0 | -\$25,756.95 |
| Project Management | \$0 | \$45,570 | \$38,566.80 | \$7,003 | \$0 | -\$45,569.99 |
| Meetings | \$0 | \$22,032 | \$18,646.07 | \$3,386 | \$0 | -\$22,031.93 |
| Internal Communications | \$0 | \$18,230 | \$11,704.65 | \$6,525 | \$0 | -\$18,230.05 |
| Contract Management | \$0 | \$6,915 | \$5,852.33 | \$1,063 | \$0 | -\$6,915.03 |
| Training | \$0 | \$53,483 | \$2,609.01 | \$50,874 | \$0 | -\$53,482.77 |
| Emergency Management | \$0 | \$3,083 | \$2,609.01 | \$474 | \$0 | -\$3,082.77 |
| Fiscal Analysis | \$0 | \$23,055 | \$19,512.06 | \$3,543 | \$0 | -\$23,055.17 |
| Procurement | \$0 | \$5,664 | \$4,793.91 | \$871 | \$0 | -\$5,664.42 |
| Asset Management | \$0 | \$3,578 | \$3,027.73 | \$550 | \$0 | -\$3,577.53 |
| Budget | \$0 | \$63,453 | \$53,489.95 | \$9,963 | \$0 | -\$63,452.97 |
| Communications and Marketing | \$0 | \$60,622 | \$50,883 | \$9,740 | \$0 | $(\$ 60,622)$ |
| Public Outreach | \$0 | \$29,367 | \$24,642 | \$4,724.71 | \$0 | -\$29,367.09 |
| Communications Projects | \$0 | \$31,255 | \$26,240 | \$5,015 | \$0 | -\$31,255.23 |
| Legislative Programming | \$0 | \$123,971 | \$101,105 | \$22,866 | \$0 | (\$123,971) |
| Public/Board Meetings | \$0 | \$65,415 | \$51,547.45 | \$13,867 | \$0 | -\$65,414.51 |
| Policy Management | \$0 | \$14,913 | \$12,621.36 | \$2,292 | \$0 | -\$14,913.22 |
| Legislative Coordination | \$0 | \$43,643 | \$36,936.03 | \$6,707 | \$0 | -\$43,643.09 |
| Legal and Statutory Compliance | \$25,000 | \$187,620 | \$145,541 | \$42,078 | \$0 | $(\$ 162,620)$ |
| Business Tax Receipts | \$25,000 | \$72,454 | \$61,319.50 | \$11,135 | \$0 | -\$47,454.25 |
| Elections | \$0 | \$57,131 | \$42,849.77 | \$14,281 | \$0 | -\$57,130.68 |
| Town Attorney | \$0 | \$3,492 | \$2,955.16 | \$537 | \$0 | -\$3,491.77 |
| Public Records | \$0 | \$54,543 | \$38,417.03 | \$16,126 | \$0 | -\$54,543.02 |
| Capital Project Management | \$0 | \$213,005 | \$82,926 | \$130,079 | \$0 | $(\$ 213,005)$ |
| Planning | \$0 | \$18,732 | \$15,853.55 | \$2,879 | \$0 | -\$18,732.33 |
| Vendor/Grant (CFI) Management | \$0 | \$122,946 | \$6,707.27 | \$116,239 | \$0 | -\$122,946.22 |
| Street Lights | \$0 | \$25,757 | \$21,798.63 | \$3,958 | \$0 | -\$25,756.95 |
| Project Management | \$0 | \$45,570 | \$38,566.80 | \$7,003 | \$0 | -\$45,569.99 |
| Town Administration | \$0 | \$103,743 | \$41,421 | \$62,321 | \$0 | $(\$ 103,743)$ |
| Meetings | \$0 | \$22,032 | \$18,646.07 | \$3,386 | \$0 | -\$22,031.93 |
| Internal Communications | \$0 | \$18,230 | \$11,704.65 | \$6,525 | \$0 | -\$18,230.05 |
| Contract Management | \$0 | \$6,915 | \$5,852.33 | \$1,063 | \$0 | -\$6,915.03 |
| Training | \$0 | \$53,483 | \$2,609.01 | \$50,874 | \$0 | -\$53,482.77 |
| Emergency Management | \$0 | \$3,083 | \$2,609.01 | \$474 | \$0 | -\$3,082.77 |
| Management and Budget Analys | \$0 | \$95,750 | \$80,824 | \$14,926 | \$0 | $(\$ 95,750)$ |
| Fiscal Analysis | \$0 | \$23,055 | \$19,512.06 | \$3,543 | \$0 | -\$23,055.17 |
| Procurement | \$0 | \$5,664 | \$4,793.91 | \$871 | \$0 | -\$5,664.42 |
| Asset Management | \$0 | \$3,578 | \$3,027.73 | \$550 | \$0 | -\$3,577.53 |
| Budget | \$0 | \$63,453 | \$53,489.95 | \$9,963 | \$0 | -\$63,452.97 |

The chart labeled "Program Detail" further breaks down the categories of expenditures against the major and minor programs they are related to. Along this table there are set revenues, expenditures, the breakdown of the expenditures, and a final net summary of all programs, in addition to their individual components.

| REVENUES | Public Outreach | Communication Projects | TOTAL |
| :---: | :---: | :---: | :---: |
|  | \$0 | \$0 | \$0 |
| REVENUE TOTALS | \$0 | \$0 | \$0 |

## EXPENDITURES

|  | PERSONNEL | Public Outreach | Communication Projects | TOTAL |
| :---: | :---: | :---: | :---: | :---: |
| 51100 | Salaries Executive | \$0 | \$0 | \$0 |
| 51200 | Salaries | \$17,549 | \$18,686 | \$36,235 |
| 52100 | FICA | \$1,342 | \$1,429 | \$2,771 |
| 52200 | Retirement/401k | \$1,579 | \$1,682 | \$3,261 |
| 52300 | Health | \$3,233 | \$3,443 | \$6,676 |
| 52301 | Medical Benefit | \$300 | \$319 | \$619 |
| 51500 | Sick Leave | \$640 | \$681 | \$1,321 |
|  | Personnel Total | \$24,642 | \$26,240 | \$50,883 |
|  | OPERATING | Public Outreach | Communication Projects | TOTAL |
| 53151 | Professional Services | \$3,606 | \$3,839 | \$7,445 |
| 54000 | Travel and Per Diem | \$0 | \$0 | \$0 |
| 54100 | Telephone | \$0 | \$0 | \$0 |
| 54200 | Postage | \$80 | \$85 | \$165 |
| 54620 | Maint. Vehicle | \$50 | \$53 | \$103 |
| 54670 | Maint. Equip | \$0 | \$0 | \$0 |
| 54700 | Ordinance Codes | \$250 | \$266 | \$516 |
| 54930 | Advertising | \$250 | \$250 | \$500 |
| 54940 | Filing Fees | \$62 | \$67 | \$129 |
| 55100 | Office Supplies | \$155 | \$165 | \$320 |
| 55101 | Board Expenses | \$0 | \$0 | \$0 |
| 55210 | Operating Supplies | \$227 | \$242 | \$468 |
| 55222 | Records Mgmt Fees | \$0 | \$0 | \$0 |
| 55240 | Uniforms | \$32 | \$35 | \$67 |
| 55260 | Protective Clothing | \$12 | \$13 | \$26 |
| 55290 | Elections | \$0 | \$0 | \$0 |
| 55410 | Memberships | \$0 | \$0 | \$0 |
| 55420 | Training and Aids | \$0 | \$0 | \$0 |
| 57900 | Archives | \$0 | \$0 | \$0 |
|  | Operating Total | \$4,725 | \$5,015 | \$9,740 |
|  | CAPITAL | Public Outreach | Communication Projects | TOTAL |
| 57001 | Vehicle Debt Service | \$0 | \$0 | \$0 |
|  | Capital Expense Total | \$0 | \$0 | \$0 |


|  | Public <br> Outreach |  | Communication <br> Projects |
| :--- | ---: | ---: | ---: |
| EXPENDITURE TOTALS | $\$ 29,367$ | $\$ 31,255$ | TOTAL |
|  | $48.44 \%$ | $51.56 \%$ | $\$ 60,622$ |


| NET INCOME | Public Outreach | Communication Projects | TOTAL |
| :---: | :---: | :---: | :---: |
| total revenues | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$29,367 | \$31,255 | \$60,622 |
| NET INCOME | -\$29,367 | -\$31,255 | -\$60,622 |

REVENUES

REVENUE TOTALS

## EXPENDITURES

| PERSONNEL |
| :--- |
| 51200 Salaries |
| 52100 FICA |
| 52200 Retirement/401k |
| 52300 Health |
| 52301 Medical Benefit |
| 51500 Sick Leave |
| 51100 Executive Salaries |
| $\quad$ Personnel Tota |
| OPERATING |
| 53151 Prof. Svcs |
| 54000 Travel/Per Diem |
| 54100 Telephone |
| 54200 Postage |
| 54620 Maint. Vehicle. |
| 54670 Maint. Equip |
| 54700 Ordinance Codes |
| 54930 Advertising |
| 54940 Filing Fees |
| 55100 Office Supplies |
| 55101 Board Expense |
| 55210 Oper. Supplies |
| 55222 Records Mgmt |
| 55240 Uniforms |
| 55260 Prot. Clothing |
| 55290 Elections |
| 55410 Membership |
| 55420 Training/Aids |
| 57900 Archives |
|  |


| Public/Board <br> Meetings | Policy <br> Management | Legislative <br> Coordination | TOTAL |
| ---: | ---: | ---: | ---: | ---: |
| $\$ 29,872$ | $\$ 8,988$ | $\$ 26,303$ | $\$ 65,163$ |
| $\$ 2,284$ | $\$ 687$ | $\$ 2,011$ | $\$ 4,983$ |
| $\$ 2,688$ | $\$ 809$ | $\$ 2,367$ | $\$ 5,864$ |
| $\$ 5,504$ | $\$ 1,656$ | $\$ 4,846$ | $\$ 12,006$ |
| $\$ 510$ | $\$ 154$ | $\$ 449$ | $\$ 1,113$ |
| $\$ 1,089$ | $\$ 328$ | $\$ 959$ | $\$ 2,375$ |
| $\$ 9,600$ | $\$ 0$ | $\$ 0$ | $\$ 9,600$ |
| $\$ 51,547$ | $\mathbf{\$ 1 2 , 6 2 1}$ | $\$ 36,936$ | $\$ 101, \mathbf{1 0 5}$ |


| Public/Board <br> Meetings | Policy <br> Management | Legislative <br> Coordination | TOTAL |
| ---: | ---: | ---: | ---: |
| $\$ 6,138$ | $\$ 1,847$ | $\$ 5,404$ | $\$ 13,389$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 136$ | $\$ 41$ | $\$ 120$ | $\$ 297$ |
| $\$ 85$ | $\$ 26$ | $\$ 75$ | $\$ 186$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 425$ | $\$ 128$ | $\$ 375$ | $\$ 928$ |
| $\$ 1,250$ | $\$ 0$ | $\$ 0$ | $\$ 1,250$ |
| $\$ 106$ | $\$ 32$ | $\$ 94$ | $\$ 232$ |
| $\$ 264$ | $\$ 79$ | $\$ 232$ | $\$ 575$ |
| $\$ 5,000$ | $\$ 0$ | $\$ 0$ | $\$ 5,000$ |
| $\$ 386$ | $\$ 116$ | $\$ 340$ | $\$ 842$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 55$ | $\$ 17$ | $\$ 49$ | $\$ 121$ |
| $\$ 21$ | $\$ 6$ | $\$ 19$ | $\$ 46$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 2,292$ | $\$ 6,707$ | $\$ 22,866$ |


| Public/Board <br> Meetings | Policy <br> Management | Legislative <br> Coordination | TOTAL |  |
| ---: | ---: | ---: | ---: | ---: |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |  |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |  |


| Public/Board <br> Meetings | Policy <br> Management | Legislative <br> Coordination | TOTAL |
| ---: | ---: | ---: | ---: |
| $\$ 65,415$ | $\mathbf{\$ 1 4 , 9 1 3}$ | $\mathbf{\$ 4 3 , 6 4 3}$ | $\mathbf{\$ 1 2 3 , 9 7 1}$ |
| $52.77 \%$ | $12.03 \%$ | $35.20 \%$ | $100.00 \%$ |


| Public/Board <br> Meetings | Policy <br> Management | Legislative <br> Coordination | TOTAL |
| ---: | ---: | ---: | ---: | ---: |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 65,415$ | $\$ 14,913$ | $\$ 43,643$ | $\$ 123,971$ |
| $-\$ 65,415$ | $-\$ 14,913$ | $\mathbf{- \$ 4 3 , 6 4 3}$ | $\mathbf{- \$ 1 2 3 , 9 7 1}$ |

## REVENUES <br> 321100 Occupational License REVENUE TOTALS

| Business Tax Receipts | Elections | Town Attorney | Public Records | TOTAL |
| :---: | :---: | :---: | :---: | :---: |
| \$25,000 | \$0 | \$0 | \$0 | \$25,000 |
| \$25,000 | \$0 | \$0 | \$0 | \$25,000 |

## EXPENDITURES

| PERSONNEL | Business Tax Receipts | Elections | Town Attorney | Public Records | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 51200 Salaries | \$43,667 | \$30,514 | \$2,104 | \$27,358 | \$103,644 |
| 52100 FICA | \$3,339 | \$2,333 | \$161 | \$2,092 | \$7,925 |
| 52200 Retirement/401k | \$3,930 | \$2,746 | \$189 | \$2,462 | \$9,327 |
| 52300 Health | \$8,046 | \$5,622 | \$388 | \$5,041 | \$19,097 |
| 52301 Medical Benefit | \$746 | \$521 | \$36 | \$467 | \$1,771 |
| 51500 Sick Leave | \$1,592 | \$1,112 | \$77 | \$997 | \$3,778 |
| 51100 Executive Salaries | \$0 | \$0 | \$0 | \$0 | \$0 |
| Personnel Total | \$61,319 | \$42,850 | \$2,955 | \$38,417 | \$145,541 |
| OPERATING | Business Tax Receipts | Elections | Town Attorney | Public Records | TOTAL |
| 53151 Professional Services | \$8,972 | \$6,270 | \$432 | \$5,621 | \$21,296 |
| 54000 Travel and Per Diem | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54100 Telephone | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54200 Postage | \$199 | \$139 | \$10 | \$125 | \$472 |
| 54620 Maint. Vehicle | \$124 | \$87 | \$6 | \$78 | \$295 |
| 54670 Maint. Equip | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54700 Ordinance Codes | \$622 | \$434 | \$30 | \$390 | \$1,476 |
| 54930 Advertising | \$0 | \$1,500 | \$0 | \$0 | \$1,500 |
| 54940 Filing Fees | \$155 | \$109 | \$7 | \$97 | \$369 |
| 55100 Office Supplies | \$386 | \$269 | \$19 | \$242 | \$915 |
| 55101 Board Expenses | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55210 Operating Supplies | \$565 | \$395 | \$27 | \$354 | \$1,340 |
| 55222 Records Mgmt Fees | \$0 | \$0 | \$0 | \$8,750 | \$8,750 |
| 55240 Uniforms | \$81 | \$56 | \$4 | \$51 | \$192 |
| 55260 Protective Clothing | \$31 | \$22 | \$1 | \$19 | \$74 |
| 55290 Elections | \$0 | \$5,000 | \$0 | \$0 | \$5,000 |
| 55410 Memberships | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55420 Training and Aids | \$0 | \$0 | \$0 | \$0 | \$0 |
| 57900 Archives | \$0 | \$0 | \$0 | \$400 | \$400 |
| Operating TotalCAPITAL | \$11,135 | \$14,281 | \$537 | \$16,126 | \$42,078 |
|  | Business Tax Receipts | Elections | Town Attorney | Public Records | TOTAL |
| 57001 Vehicle Debt Service Capital Expense Total | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Business Tax Receipts | Elections | Town Attorney | Public Records | TOTAL |
| EXPENDITURE TOTALS | \$72,454 | \$57,131 | \$3,492 | \$54,543 | \$187,620 |
|  | 38.62\% | 30.45\% | 1.86\% | 29.07\% | 100.00\% |
| NET INCOME | Business Tax Receipts | Elections | Town Attorney | Public Records | TOTAL |
| TOTAL REVENUES | \$25,000 | \$0 | \$0 | \$0 | \$25,000 |
| TOTAL EXPENDITURES | \$72,454 | \$57,131 | \$3,492 | \$54,543 | \$187,620 |
| NET INCOME | -\$47,454 | -\$57,131 | -\$3,492 | -\$54,543 | -\$162,620 |

EXPENDITURES

| PERSONNEL | Planning | Vendor/Grant | Street Lights | Project Managment | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 51200 Salaries | \$11,290 | \$4,776 | \$15,523 | \$27,464 | \$59,054 |
| 52100 FICA | \$863 | \$365 | \$1,187 | \$2,100 | \$4,515 |
| 52200 Retirement/401k | \$1,016 | \$430 | \$1,397 | \$2,472 | \$5,314 |
| 52300 Health | \$2,080 | \$880 | \$2,860 | \$5,060 | \$10,881 |
| 52301 Medical Benefit | \$193 | \$82 | \$265 | \$469 | \$1,009 |
| 51500 Sick Leave | \$412 | \$174 | \$566 | \$1,001 | \$2,153 |
| 51100 Executive Salaries | \$0 | \$0 | \$0 | \$0 | \$0 |
| Personnel Total | \$15,854 | \$6,707 | \$21,799 | \$38,567 | \$82,926 |
| Operating | Planning | Vendor/Grant | Street Lights | Project Managment | TOTAL |
| 53151 Professional Services | \$2,320 | \$981 | \$3,190 | \$5,643 | \$12,134 |
| 54000 Travel and Per Diem | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54100 Telephone | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54200 Postage | \$51 | \$22 | \$71 | \$125 | \$269 |
| 54620 Maint. Vehicle | \$32 | \$14 | \$44 | \$78 | \$168 |
| 54670 Maint. Equip. | \$0 | \$115,021 | \$0 | \$0 | \$115,021 |
| 54700 Ordinance Codes | \$161 | \$68 | \$221 | \$391 | \$841 |
| 54930 Advertising | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54940 Filing Fees | \$40 | \$17 | \$55 | \$98 | \$210 |
| 55100 Office Supplies | \$100 | \$42 | \$137 | \$242 | \$521 |
| 55101 Board Expenses | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55210 Operating Supplies | \$146 | \$62 | \$201 | \$355 | \$764 |
| 55222 Records Mgmt Fees | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55240 Uniforms | \$21 | \$9 | \$29 | \$51 | \$109 |
| 55260 Protective Clothing | \$8 | \$3 | \$11 | \$20 | \$42 |
| 55290 Elections | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55410 Memberships | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55420 Training and Aids | \$0 | \$0 | \$0 | \$0 | \$0 |
| 57900 Archives | \$0 | \$0 | \$0 | \$0 | \$0 |
| Operating TotalCAPITAL | \$2,879 | \$116,239 | \$3,958 | \$7,003 | \$130,079 |
|  | Planning | Vendor/Grant | Street Lights | Project Managment | TOTAL |
| 57001 Vehicle Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 |
| Capital Expense Total | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Planning | Vendor/Grant | Street Lights | Project Managment | TOTAL |
| EXPENDITURE TOTALS | \$18,732 | \$122,946 | \$25,757 | \$45,570 | \$213,005 |
|  | 8.79\% | 57.72\% | 12.09\% | 21.39\% | 100.00\% |
| NET INCOME | Planning | Vendor/Grant | Street Lights | Project Managment | TOTAL |
| TOTAL REVENUES | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$18,732 | \$122,946 | \$25,757 | \$45,570 | \$213,005 |
| NET INCOME | -\$18,732 | -\$122,946 | -\$25,757 | -\$45,570 | $\underline{\text { - } 213,005}$ |



## EXPENDITURES

| PERSONNEL | Fiscal Analysis | Procurement | Asset Management | Budget | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 51200 Salaries | \$13,895 | \$3,414 | \$2,156 | \$38,092 | \$57,557 |
| 52100 FICA | \$1,062 | \$261 | \$165 | \$2,913 | \$4,401 |
| 52200 Retirement/401k | \$1,250 | \$307 | \$194 | \$3,428 | \$5,180 |
| 52300 Health | \$2,560 | \$629 | \$397 | \$7,018 | \$10,605 |
| 52301 Medical Benefit | \$237 | \$58 | \$37 | \$651 | \$983 |
| 51500 Sick Leave | \$506 | \$124 | \$79 | \$1,389 | \$2,098 |
| 51100 Executive Salaries | \$0 | \$0 | \$0 | \$0 | \$0 |
| Personnel Total | \$19,512 | \$4,794 | \$3,028 | \$53,490 | \$80,824 |


| OPERATING | Fiscal Analysis | Procurement | Asset Management | Budget | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 53151 Professional Services | \$2,855 | \$701 | \$443 | \$7,827 | \$11,826 |
| 54000 Travel and Per Diem | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54100 Telephone | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54200 Postage | \$63 | \$16 | \$10 | \$174 | \$262 |
| 54620 Maint. Vehicle | \$40 | \$10 | \$6 | \$108 | \$164 |
| 54670 Maint. Equip | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54700 Ordinance Codes | \$198 | \$49 | \$31 | \$542 | \$820 |
| 54930 Advertising | \$0 | \$0 | \$0 | \$250 | \$250 |
| 54940 Filing Fees | \$49 | \$12 | \$8 | \$136 | \$205 |
| 55100 Office Supplies | \$123 | \$30 | \$19 | \$336 | \$508 |
| 55101 Board Expenses | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55210 Operating Supplies | \$180 | \$44 | \$28 | \$492 | \$744 |
| 55222 Records Mgmt Fees | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55240 Uniforms | \$26 | \$6 | \$4 | \$71 | \$107 |
| 55260 Protective Clothing | \$10 | \$2 | \$2 | \$27 | \$41 |
| 55290 Elections | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55410 Memberships | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55420 Training and Aids | \$0 | \$0 | \$0 | \$0 | \$0 |
| 57900 Archives | \$0 | \$0 | \$0 | \$0 | \$0 |
| Operating Total | \$3,543 | \$871 | \$550 | \$9,963 | \$14,926 |

CAPITAL
57001 Vehicle Debt Service
Capital Expense Total

| Fiscal Analysis | Procurement | Asset <br> Management | Budget | TOTAL |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |

EXPENDITURE TOTALS

| Fiscal Analysis | Procurement | Asset <br> Management | Budget | TOTAL |
| ---: | ---: | ---: | ---: | ---: | ---: |
| $\mathbf{\$ 2 3 , 0 5 5}$ | $\mathbf{\$ 5 , 6 6 4}$ | $\$ 3,578$ | $\$ 63,453$ | $\mathbf{\$ 9 5 , 7 5 0}$ |
| $24.08 \%$ | $5.92 \%$ | $3.74 \%$ | $66.27 \%$ | $100.00 \%$ |

## NET INCOME

| TOTAL REVENUES | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| :---: | ---: | ---: | ---: | ---: | ---: |
| TOTAL EXPENDITURES | $\$ 23,055$ | $\$ 5,664$ | $\$ 3,578$ | $\$ 63,453$ | $\$ 95,750$ |
|  | $-\$ 23,055$ | $-\$ 5,664$ | $-\$ 3,578$ | $\mathbf{- \$ 6 3 , 4 5 3}$ | $\mathbf{- \$ 9 5 , 7 5 0}$ |

## BUILDING DEPARTMENT

## DEPARTMENT OVERVIEW

The Building Department is responsible for permitting, zoning, and development functions throughout town. The department advises homeowners and businesses on regulations identified in the Land Development Code, and is responsible for plan review and issuance of building and tree permits.

## PERSONNEL INPUTS

Personnel Overview

| Position Title | Number of Employees |
| :---: | :---: |
| Building and Zoning Technician | 1 |
| Total | $\mathbf{1}$ |

## MAJOR PROGRAM AREAS

The Building Department budget consists of four major program areas:

- Permitting
- NPDES
- Floodplain Management
- Employee Administration

For each major program area in the department there are several minor program areas found within. Listed below is a description of each program and the divisions within, as well as their related revenues and expenditures.

The Permitting program within the Building Department holds costs related to the permitting, plan review, and inspection process. This also includes any building permit revenue. This smaller program accounts for a majority of the department's time at $82 \%$ of personnel allocation, as well as the expenditures with $91.73 \%$ of the budget.

| Program Revenue | $\mathbf{\$ 3 5 0 , 0 0 0}$ |
| :--- | ---: |
| Personnel | $\$ 53,628$ |
| Operating | $\$ 83,590$ |
| Capital | $\$ 0$ |
| Total Expenditures | $\mathbf{\$ 1 3 7 , 2 1 8}$ |

The National Pollutant Discharge Elimination System permit program addresses water pollution by regulating points where discharge pollutants into the water. This program holds about $8 \%$ of personnel time and $3.78 \%$ of the expenditures within the department.

| Program Revenue | $\mathbf{\$ 0}$ |
| :--- | ---: |
| Personnel | $\$ 5,232$ |
| Operating | $\$ 475$ |
| Capital | $\$ 0$ |
| Total Expenditures | $\$ 5,707$ |

The Floodplain Management program includes training and certification for the town to use both corrective and preventative measures to reduce the risk of future flooding. This program accounts for $5 \%$ of staff time and $2.25 \%$ of the total Building budget.

| Program Revenue | $\mathbf{\$ 0}$ |
| :--- | ---: |
| Personnel | $\$ 3,270$ |
| Operating | $\$ 125$ |
| Capital | $\$ 0$ |
| Total Expenditures | $\$ 3,395$ |

The Employee Administration program houses costs related to personnel time and resources. This includes things such as protective clothing, telephone usage, and office supplies. This is one of the two smallest programs within the department, accounting for $5 \%$ of staff time and $2.24 \%$ of the total Building budget.

| Program Revenue | $\mathbf{\$ 0}$ |
| :--- | ---: |
| Personnel | $\$ 3,270$ |
| Operating | $\$ 120$ |
| Capital | $\$ 0$ |
| Total Expenditures | $\$ 3,390$ |

## General Fund - Building Department Major Programs FY 18-19

| Building Department |  | 16-17 | 17-18 | 18-19 |
| :---: | :---: | :---: | :---: | :---: |
| Revenues | Permitting | Actual $\$ 526,281$ | Amended Budget \$375,000 | Proposed \$350,000 |
|  | Revenue Total | \$526,281 | \$375,000 | \$350,000 |
|  |  | 16-17 | 17-18 | 18-19 |
| Expenditures |  | Actual | Amended Budget | Proposed |
|  | Personnel | \$60,500 | \$61,700 | \$65,400.00 |
|  | Operating | \$81,750 | \$89,310 | \$84,310 |
|  | Capital Expense | \$0 | \$0 | \$0 |
|  | Expediture Total | \$142,250 | \$151,010 | \$149,710 |
|  | Net Surplus/(Deficit) from Operations |  |  | \$ 200,290.00 |
| By Program |  |  |  |  |
|  |  | 18-19 |  | 18-19 |
|  | Program Revenue | Proposed | Program Expense | Proposed |
|  | Permitting | \$350,000 | Permitting | \$137,218 |
|  | NPDES | \$0 | NPDES | \$5,707 |
|  | Floodplain Managemen | \$0 | Floodplain Management | \$3,395 |
|  | Employee Administratio | \$0 | Employee Administration | \$3,390 |
|  | Revenue Total | \$350,000 | Expenditure Total | \$149,710 |

This chart outlines the programs that were previously detailed. The actual budget for FY 2016-17 are compared against the amended FY 2017-18 expenditures and revenue, as well as the 2018-19 proposed budget.

Revenue items are broken down in to five categories to better convey the types of revenue that the Town receives. The Miscellaneous line contains less frequent items, such as Sale of Surplus Items, Interest, or the actual miscellaneous line item.
Expenditures are also broken down in order to better convey how costs are associated with budget iten
The final chart summarizes the program revenues and expenditures before delving in to the detailed items in the following pages.

## Building Department Major Programs FY 18-19

| Permitting |  | 18-19 | \% of Total FTE |  |  | 18-19 | \% of Total FTE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Proposed | 82\% | NPDES |  | Proposed | 5\% |
|  | Program Revenue | \$350,000 |  |  | Program Revenue | \$0 |  |
|  | Personnel | \$53,628 |  |  | Personnel | \$5,232 |  |
|  | Operating | \$83,590 |  |  | Operating | \$475 |  |
|  | Capital | 0 |  |  | Capital | 0 |  |
|  | Total Expenditures | \$137,218 |  |  | Total Expenditures | \$5,707 |  |
| Floodplain Management |  | 18-19 | \% of Total FTE |  |  | 18-19 | \% of Total FTE |
|  |  | Proposed | 5\% | Employee Administration |  | Proposed | 8\% |
|  | Program Revenue | \$0 |  |  | Program Revenue | \$0 |  |
|  | Personnel | \$3,270 |  |  | Personnel | \$3,270 |  |
|  | Operating | \$125 |  |  | Operating | \$120 |  |
|  | Capital | 0 |  |  | Capital | 0 |  |
|  | Total Expenditures | \$3,395 |  |  | Total Expenditures | \$3,390 |  |

## Building - Large Programs

| REVENUES | Permitting | NPDES | Floodplain Managment | Employee Administration | ITEM TOTAL | FY 2017-18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 341802 Building Permits | \$350,000 | \$0 | \$0 | \$0 | \$350,000 | \$375,000 |
| PROGRAM REVENUE TOTALS | \$350,000 | \$0 | \$0 | \$0 | \$350,000 | \$375,000 |

EXPENDITURES


Program Net Income/Detail

## PROGRAM NET INCOME

|  |  |  |  |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Program | Permitting |  | NPDES | Floodplain <br> Management | Employee <br> Administration | 18-19 Proposed | 17-18 Amended |

The chart labeled "Program Net Income" conveys a summary of all the programs and their related expenditures and revenue items. This breaks down the expenditure costs in to four separate categories, then subtracts the costs from the expected revenue to calculate a final net surplus or deficit related to the minor program. These costs are then summed and compared to the previous two budgetary expectations. In the second half of this chart, the data is rearranged to show the costs of each operating category, such as Personnel or Capital expenses, and how they relate to the programs. At the end of this chart is also a breakdown of percentages to convey the weight of each programs cost and staff time.

## PROGRAM DETAIL

| Program | Revenues | Total Expenditures | Personnel | Operating | Capital | Net Income |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Programs | \$350,000 | \$149,710 | \$65,400 | \$84,310 | \$0 | \$200,290 |
| Permitting | \$350,000 | \$43,886 | \$42,902 | \$984 | \$0 | \$306,114 |
| Inspections | \$0 | \$93,332 | \$10,726 | \$82,606 | \$0 | -\$93,332 |
| NPDES | \$0 | \$5,707 | \$5,232 | \$475 | \$0 | -\$5,707 |
| Floodplain Mgmt | \$0 | \$3,395 | \$3,270 | \$125 | \$0 | -\$3,395 |
| Employee Administration | \$0 | \$3,390 | \$3,270 | \$120 | \$0 | -\$3,390 |
| Permitting | \$350,000 | \$137,218 | \$53,628 | \$83,590 | \$0 | \$212,782 |
| Permitting | \$350,000 | \$43,886 | \$42,902 | \$984 | \$0 | \$306,114 |
| Inspections | \$0 | \$93,332 | \$10,726 | \$82,606 | \$0 | -\$93,332 |
| NPDES | \$0.00 | \$5,707.00 | \$5,232.00 | \$475.00 | \$0.00 | $(\$ 5,707)$ |
| Floodplain Mgmt | \$0.00 | \$3,395.00 | \$3,270.00 | \$125.00 | \$0.00 | $(\$ 3,395)$ |
| Employee Administratio | \$0.00 | \$3,390.00 | \$3,270.00 | \$120.00 | \$0.00 | $(\$ 3,390)$ |

The chart labeled "Program Detail" further breaks down the categories of expenditures against the major and minor programs they are related to. Along this table there are set revenues, expenditures, the breakdown of the expenditures, and a final net summary of all programs, in addition to their individual components.

| REVENUES | Permitting | Inspections | TOTAL |
| :--- | ---: | ---: | ---: |
| 341802 Building Permits | $\$ 350,000$ | $\$ 0$ | $\$ 350,000$ |
| REVENUE TOTALS | $\$ 350,000$ | $\$ 0$ | $\$ 350,000$ |

## EXPENDITURES

| PERSONNEL | Permitting | Inspections | TOTAL |
| :--- | ---: | ---: | ---: |
| 51200 Salaries | $\$ 29,094$ | $\$ 7,273$ | $\$ 36,367$ |
| 51500 Sick Leave | $\$ 1,443$ | $\$ 361$ | $\$ 1,804$ |
| 52100 FICA | $\$ 2,230$ | $\$ 558$ | $\$ 2,788$ |
| 52200 Retirement/401k | $\$ 2,624$ | $\$ 656$ | $\$ 3,280$ |
| 52300 Life/Hosp.Ins | $\$ 6,724$ | $\$ 1,681$ | $\$ 8,405$ |
| 52301 Medical Benefit | $\$ 787$ | $\$ 197$ | $\$ 984$ |
| $\quad$ Personnel Total | $\$ 42,902$ | $\$ 10,726$ | $\$ 53,628$ |


|  | Permitting |  | Inspections |
| :--- | ---: | ---: | ---: |
| TOTAL |  |  |  |
| OPERATING | $\$ 0$ | $\$ 82,360$ | $\$ 82,360$ |
| 53160 Contract Labor | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| 54100 Telephone | $\$ 328$ | $\$ 82$ | $\$ 410$ |
| 54670 Maint. Equip. | $\$ 328$ | $\$ 82$ | $\$ 410$ |
| 55100 Office Supplies | $\$ 328$ | $\$ 82$ | $\$ 410$ |
| 55210 Operating Supp | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| 55240 Uniforms | $\$ 984$ | $\$ 82,606$ | $\$ 83,590$ |


|  | Permitting | Inspections | TOTAL |
| :--- | ---: | ---: | ---: | ---: |
| EXPENDITURE TOTALS | $\$ 43,886$ | $\$ 93,332$ | $\$ 137,218$ |
|  | $31.98 \%$ | $68.02 \%$ | $100.00 \%$ |


| NET INCOME | Permitting | Inspections | TOTAL |
| ---: | ---: | ---: | ---: |
| TOTAL REVENUES | $\$ 350,000$ | $\$ 0$ | $\$ 350,000$ |
| TOTAL EXPENDITURES | $\$ 43,886$ | $\$ 93,332$ | $\$ 137,218$ |
| NET INCOME | $\mathbf{\$ 3 0 6 , 1 1 4}$ | $\mathbf{- \$ 9 3 , 3 3 2}$ | $\mathbf{\$ 2 1 2 , 7 8 2}$ |

## SUPPORT SERVICES DEPARTMENT

## DEPARTMENT OVERVIEW

The Support Services Department produces general financial and administrative support to the Town of Belleair. This department manages financial services, utility billing, human resources, risk mitigation, procurement, information technology, and facility maintenance.

## DEPARTMENT INPUTS

Personnel Overview

| Position Title | Number of Employees |
| :---: | :---: |
| Director of Support Services | 1 |
| Assistant Finance Director | 1 |
| Accounting Clerk II | 1 |
| Accounting Clerk I | 1 |
| Utility Billing Clerk | 1 |
| Building Maintenance | 2 |
| Facility and Safety Supervisor | 1 |
| HR/Risk Management Coordinator | 1 |
| Total | 9 |

## Equipment Overview

| Equipment |
| :---: |
| 2017 Ford Escape |
| 2013 Ford Fusion |
| 2016 Ford Transit |
| Network Upgrades |
| Phone System |

## MAJOR PROGRAM AREAS

The Support Services Department budget consists of eight major program areas:

- Direct Interdepartmental Support
- Employee Administration
- Facility Maintenance
- Financial Management
- Information Technology
- Intradepartmental Administration
- Risk Management
- Townwide Services

For each major program area in the department there are several minor program areas found within. Listed below is a description of each program and the divisions within, as well as their related revenues and expenditures.

The Direct Interdepartmental Support program includes costs for supporting other departments. This can include helping other departments on a daily basis, or filling in when staff members are absent. Additionally, this accounts for certain costs, such as fuel and postage that are paid on behalf of the Town overall. This equates to only $3 \%$ of the department's total staff time, and $4.05 \%$ of the total expenditures.

| Program Revenue | $\mathbf{\$ 0}$ |
| :--- | ---: |
| Personnel | $\$ 23,308$ |
| Operating | $\$ 65,292$ |
| Capital | $\$ 0$ |
| Total Expenditures | $\mathbf{\$ 8 8 , 6 0 0}$ |

The Human Resources program is responsible for managing the life cycle of the town's employees. This includes the hiring process, benefits administration, personnel matters, and managing payroll duties. This program houses $15 \%$ of total staff time, but only $5.03 \%$ of the department's total budget.

| Program Revenue | $\mathbf{\$ 0}$ |
| :--- | ---: |
| Personnel | $\$ 96,995$ |
| Operating | $\$ 12,965$ |
| Capital | $\$ 0$ |
| Total Expenditures | $\mathbf{\$ 1 0 9 , 9 6 0}$ |

The Facility Maintenance program includes responsibilities for the maintenance and repair of the town's facilities, in addition to custodial duties. This program also holds the costs of the ABM contract. Facility Maintenance includes $26 \%$ of personnel time and $12.49 \%$ of overall expenditures.

| Personnel | $\$ 171,671$ |
| :--- | ---: |
| Operating | $\$ 92,554$ |
| Capital | $\$ 0$ |
| Total Expenditures | $\mathbf{\$ 2 6 4 , 2 2 5}$ |

The Financial Management program encompasses all accounting, purchasing, utility billing, and budgeting activities. This program is the largest within the Support Services Department, accounting for approximately $43 \%$ of staff time, and $15.26 \%$ of the total budget.

| Program Revenue | $\$ 34,700$ |
| :--- | ---: |
| Personnel | $\$ 280,608$ |
| Operating | $\$ 52,583$ |
| Capital | $\$ 0$ |
| Total Expenditures | $\$ 333,191$ |

The Information Technology program is directly related to the costs of managing computer services and activities. This includes coordinating hardware and software expenditures, voice over IP telephone system management, and any contracts related to information technology. This program houses only $1 \%$ of the department's personnel time, but $8.9 \%$ of the overall costs.

| Program Revenue | $\mathbf{\$ 0}$ |
| :--- | ---: |
| Personnel | $\$ 5,312$ |
| Operating | $\$ 185,040$ |
| Capital | $\$ 0$ |
| Total Expenditures | $\mathbf{\$ 1 9 0 , 3 5 2}$ |

The Intradepartmental Administration program accounts for all management activities found within the department. This includes employee administration, duties for Support Services, purchase requests and budget preparation, and records management. This program is responsible for approximately $8 \%$ of staff time but only $4.39 \%$ of the Support Services budget.

| Program Revenue | $\mathbf{\$ 0}$ |
| :--- | ---: |
| Personnel | $\$ 51,935$ |
| Operating | $\$ 20,657$ |
| Capital | $\$ 18,377$ |
| Total Expenditures | $\$ 90,969$ |

The Risk Management program handles claims, safety management, as well as the insurances for property and casualty. This program entails approximately 4\% of personnel time and 13.27\% of the department's budget.

| Program Revenue | $\mathbf{\$ 0}$ |
| :--- | ---: |
| Personnel | $\$ 26,422$ |
| Operating | $\$ 257,659$ |
| Capital | $\$ 0$ |
| Total Expenditures | $\mathbf{\$ 2 8 4 , 0 8 1}$ |

The final program, called Townwide Services, is responsible for managing professional services distributed in Belleair. This includes costs for Fire/Rescue Services from the City of Largo, the town planner, and the town attorney. While this program accounts for no staff time, it houses $36.25 \%$ of the Support Services budget.

| Program Revenue | $\mathbf{\$ 0}$ |
| :--- | ---: |
| Personnel | $\$ 0$ |
| Operating | $\$ 771,400$ |
| Capital | $\$ 0$ |
| Total Expenditures | $\mathbf{\$ 7 7 1 , 4 0 0}$ |

## General Fund - Support Services Department Major Programs FY 18-19



This chart outlines the programs that were previously detailed. The actual budget for FY 2016-17 are compared against the amended FY 2017-18 expenditures and revenue, as well as the 2018-19 proposed budget.

Revenue items are broken down in to five categories to better convey the types of revenue that the Town receives. The Miscellaneous line contains less frequent items, such as Sale of Surplus Items, Interest, or the actual miscellaneous line item.

Expenditures are also broken down in order to better convey how costs are associated with budget items.
The final chart summarizes the program revenues and expenditures before delving in to the detailed items in the following pages.

## General Fund - Support Services Department Major Programs FY 18-19

|  | 18-19 | \% of Total FTE |  | 18-19 | \% of Total FTE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Direct Interdepartmental Support Program Revenue | Proposed | 3\% | Townwide Employee Administration Program Revenue | Proposed | 15\% |
| Personnel | \$23,308 |  | Personnel | \$96,994.89 |  |
| Operating | \$65,291.69 |  | Operating | \$12,965.24 |  |
| Capital | \$0.00 |  | Capital | \$0.00 |  |
| Total Expenditures | \$88,600.02 |  | Total Expenditures | \$109,960.13 |  |
|  | 18-19 | \% of Total FTE |  | 18-19 | \% of Total FTE |
| Facility Maintenance | Proposed | 26\% | Financial Management | Proposed | 43\% |
| Program Revenue |  |  | Program Revenue | \$34,700.00 |  |
| Personnel | \$171,670.73 |  | Personnel | \$280,607.55 |  |
| Operating | \$92,554.38 |  | Operating | \$52,583.00 |  |
| Capital | \$0.00 |  | Capital | \$0.00 |  |
| Total Expenditures | \$264,225.11 |  | Total Expenditures | \$333,190.55 |  |
|  | 18-19 | \% of Total FTE |  | 18-19 | \% of Total FTE |
| Information Technology | Proposed | 1\% | Intradepartmental Administration | Proposed | 8\% |
| Program Revenue |  |  | Program Revenue |  |  |
| Personnel | \$5,312.29 |  | Personnel | \$51,934.59 |  |
| Operating | \$185,040.00 |  | Operating | \$20,657.00 |  |
| Capital | \$0.00 |  | Capital | \$18,377.00 |  |
| Total Expenditures | \$190,352.29 |  | Total Expenditures | \$90,968.59 |  |
|  | 18-19 | \% of Total FTE |  | 18-19 | \% of Total FTE |
| Risk Management | Proposed | 4\% | Townwide Professional Services | Proposed | 0\% |
| Program Revenue |  |  | Program Revenue |  |  |
| Personnel | \$26,421.63 |  | Personnel | \$0.00 |  |
| Operating | \$257,659.00 |  | Operating | \$771,400.00 |  |
| Capital | \$0.00 |  | Capital | \$0.00 |  |
| Total Expenditures | \$284,080.63 |  | Total Expenditures | \$771,400.00 |  |

## Support Services - Large Programs

| REVENUES | Direct Interdepartmental Support | Townwide Employee Administration | Facility Maintenance | Financial Management | Information Technology | Intradepartmental Administration | Risk Management | Townwide Professional Services Services | ITEM TOTAL | FY 2017-18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 369000 Miscellaneous | \$0 | \$0 | \$0 | \$34,700 | \$0 | \$0 | \$0 | \$0 | \$34,700 | \$34,700 |
| PROGRAM REVENUE TOTALS | \$0 | \$0 | \$0 | \$34,700 | \$0 | \$0 | \$0 | \$0 | \$34,700 | \$34,700 |


| PERSONNEL | Direct Interdepartmental Support | $\begin{aligned} & \text { Townwide } \\ & \text { Employee } \\ & \text { Administration } \end{aligned}$ | Facility Maintenance | Financial Management | Information Technology | Intradepartmental Administration | $\begin{gathered} \text { Risk } \\ \text { Management } \end{gathered}$ | $\begin{aligned} & \text { Townwide } \\ & \text { Professional } \\ & \text { Services } \end{aligned}$ | item total | FY 2017-18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 51200 Salaries | \$15,317 | \$67,771 | \$120,570 | \$197,079 | \$3,731 | \$36,475 | \$18,557 | \$0 | \$459,500 | \$435,700 |
| 52100 FICA | \$1,172 | \$5,184 | \$9,223 | \$15,076 | \$285 | \$2,790 | \$1,420 | \$0 | \$35,150 | \$33,350 |
| 52200 Retirement/401k | \$1,380 | \$6,106 | \$10,863 | \$17,756 | \$336 | \$3,286 | \$1,672 | \$0 | \$41,400 | \$39,200 |
| 52300 Life/Hosp. Ins. | \$3,070 | \$13,584 | \$24,166 | \$39,502 | \$748 | \$7,311 | \$3,719 | \$0 | \$92,100 | \$76,650 |
| 52301 Medical Benefit | \$360 | \$1,593 | \$2,834 | \$4,632 | \$88 | \$857 | \$436 | \$0 | \$10,800 | \$10,200 |
| 51500 Sick Leave | \$510 | \$2,257 | \$4,015 | \$6,562 | \$124 | \$1,215 | \$618 | \$0 | \$15,300 | \$8,900 |
| 53100 Physical Exams | \$0 | \$500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$500 | \$500 |
| 51400 Overtime | \$1,500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,500 | \$1,500 |
| Total | \$23,308 | \$96,995 | \$171,671 | \$280,608 | \$5,312 | \$51,935 | \$26,422 | \$0 | \$656,250 | \$606,000 |
|  |  |  |  |  |  |  |  |  |  |  |
| OPERATING | Direct Interdepartmental Support | $\begin{gathered} \text { Townwide } \\ \text { Employee } \\ \text { Administration } \end{gathered}$ | Facility Maintenance | Financial Management | Information Technology | Intradepartmental Administration | $\begin{gathered} \text { Risk } \\ \text { Management } \end{gathered}$ | Townwide Professional Services Services | ITEM TOTAL | FY 2017-18 |
| 51305 Bank Fees | \$0 | \$0 | \$0 | \$7,400 | \$0 | \$0 | \$0 | \$0 | \$7,400 | \$7,400 |
| 53110 Town Attorney | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$75,750 | \$75,750 | \$75,750 |
| 53151 Professional Services | \$0 | \$0 | \$42,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$42,000 | \$50,000 |
| 53152 Fire Services | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$602,000 | \$602,000 | \$575,600 |
| 53153 Copies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |  |
| 53155 Comm. Dev. Svcs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$40,000 | \$40,000 | \$38,409 |
| 53200 Acct. and Audit | \$0 | \$0 | \$0 | \$38,000 | \$0 | \$0 | \$0 | \$0 | \$38,000 | \$38,000 |
| 54000 Travel and Per Diem | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |  |
| 54100 Telephone | \$117 | \$532 | \$1,101 | \$1,319 | \$10,028 | \$278 | \$125 | \$0 | \$13,500 | \$13,500 |
| 54200 Postage | \$2,625 | \$0 | \$0 | \$875 | \$0 | \$0 | \$0 | \$0 | \$3,500 | \$3,500 |
| 54212 Insurance-OPEB | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |  |
| 54300 Electricity | \$0 | \$0 | \$13,500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$13,500 | \$20,500 |
| 54301 Water | \$10,000 | \$0 | \$3,500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$13,500 | \$6,400 |
| 54302 Sanitation | \$400 | \$0 | \$400 | \$0 | \$0 | \$0 | \$0 | \$0 | \$800 | \$6,900 |
| 54303 Sewer | \$2,900 | \$0 | \$3,300 | \$0 | \$0 | \$0 | \$0 | \$0 | \$6,200 | \$1,000 |
| 54401 Equipment Leasing | \$0 | \$0 | \$0 | \$0 | \$0 | \$18,100 | \$0 | \$0 | \$18,100 | \$18,100 |
| 54510 Insurance-GL | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$257,000 | \$0 | \$257,000 | \$237,000 |
| 54620 Maint. Veh | \$0 | \$0 | \$2,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,000 | \$2,000 |
| 54630 Maint. Building | \$0 | \$0 | \$24,500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$24,500 | \$53,994 |
| 54640 Maint. AC | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$12,000 |
| 54670 Maint. Equip | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |  |
| 54901 Claims/Settlements | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$10,438 |
| 54905 Ahlf Property | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$28,650 | \$28,650 | \$27,791 |
| 54930 Advertising | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |  |
| 54950 Employee Relations | \$0 | \$8,500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$8,500 | \$8,500 |
| 55100 Office Supplies | \$193 | \$879 | \$0 | \$1,914 | \$848 | \$459 | \$207 | \$0 | \$4,500 | \$4,500 |
| 55210 Operating Supplies | \$1,557 | \$3,004 | \$703 | \$2,975 | \$464 | \$620 | \$277 | \$0 | \$9,600 | \$8,400 |
| 55215 Planning/Zoning | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$10,000 | \$10,000 | \$10,000 |
| 55220 Gasoline and Oil | \$47,500 | \$50 | \$300 | \$100 | \$0 | \$0 | \$50 | \$0 | \$48,000 | \$43,200 |
| 55221 Tools | \$0 | \$0 | \$650 | \$0 | \$0 | \$0 | \$0 | \$0 | \$650 | \$650 |
| 55235 Refund Exp | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |  |
| 55240 Uniforms | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,200 | \$0 | \$0 | \$1,200 | \$1,200 |
| 55250 Cleaning Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,500 |
| 55260 Protective Clothing | \$0 | \$0 | \$600 | \$0 | \$0 | \$0 | \$0 | \$0 | \$600 | \$600 |
| 55410 Memberships | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |  |
| 55420 Training/Aids | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |  |
| 56405 Computer | \$0 | \$0 | \$0 | \$0 | \$173,700 | \$0 | \$0 | \$0 | \$173,700 | \$169,000 |
| 56568 Renovations | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 57100 Library | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$15,000 | \$15,000 | \$15,000 |
| Total | \$65,292 | \$12,965 | \$92,554 | \$52,583 | \$185,040 | \$20,657 | \$257,659 | \$771,400 | \$1,458,150 | \$1,463,832 |


| CAPITAL | Direct Interdepartmental Support | Townwide Employee Administration | Facility Maintenance | Financial Management | Information Technology | Intradepartmental Administration | Risk Management | Townwide Professional Services | ITEM TOTAL | FY 2017-18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 57001 Vehicle Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,877 | \$0 | \$0 | \$5,877 | \$8,000 |
| 58101 Capital Purchase | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |  |
| 58102 Transfer to 301 | \$0 | \$0 | \$0 | \$0 | \$0 | \$12,500 | \$0 | \$0 | \$12,500 | \$22,500 |
| Capital Total | \$0 | \$0 | \$0 | \$0 | \$0 | \$18,377 | \$0 | \$0 | \$18,377 | \$30,500 |
| JROGRAM EXPENDITURE TOTALS | \$88,600 | \$109,960 | \$264,225 | \$333,191 | \$190,352 | \$90,969 | \$284,081 | \$771,400 | \$2,132,777 | \$2,100,332 |

Program Net Income

## PROGRAM NET INCOME

| Program | Direct Interdepartmental Support | Townwide Employee Administration | Facility Maintenance | Financial Management | Information Technology | Intradepartmental Administration | Risk Management | Townwide Professional Services | 18-19 Proposed | 17-18 Amended |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues | \$0 | \$0 | \$0 | \$34,700 | \$0 | \$0 | \$0 | \$0 | \$34,700 | \$34,700 |
| Personnel | \$23,308 | \$96,995 | \$171,671 | \$280,608 | \$5,312 | \$51,935 | \$26,422 | \$0 | \$656,250 | \$606,000 |
| Operating | \$65,292 | \$12,965 | \$92,554 | \$52,583 | \$185,040 | \$20,657 | \$257,659 | \$771,400 | \$1,458,150 | \$1,463,832 |
| Capital | \$0 | \$0 | \$0 | \$0 | \$0 | \$18,377 | \$0 | \$0 | \$18,377 | \$30,500 |
| Expense Subtotal | \$88,600 | \$109,960 | \$264,225 | \$333,191 | \$190,352 | \$90,969 | \$284,081 | \$771,400 | \$2,132,777 | \$2,100,332 |
| Program Total | $(88,600)$ | $(109,960)$ | $(264,225)$ | $(298,491)$ | $(190,352)$ | $(90,969)$ | $(284,081)$ | $(771,400)$ | $(2,098,077)$ | $(2,065,632)$ |


| Program | Program Total | Personnel | Operating | Capital | \% of Budget | \% FTE Effort |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Direct Interdept. Support | \$88,600 | \$23,308 | \$65,292 | \$0 | 4.15\% | 3.33\% |
| Human Resources | \$109,960 | \$96,995 | \$12,965 | \$0 | 5.16\% | 14.75\% |
| Facility Maintenance | \$264,223 | \$171,671 | \$92,554 | \$0 | 12.39\% | 26.24\% |
| Financial Management | \$333,191 | \$280,608 | \$52,583 | \$0 | 15.62\% | 42.89\% |
| Information Technology | \$190,352 | \$5,312 | \$185,040 | \$0 | 8.93\% | 0.81\% |
| Intradept Administration | \$90,969 | \$51,935 | \$20,657 | \$18,377 | 4.27\% | 7.94\% |
| Risk Mgmt | \$284,081 | \$26,422 | \$257,659 | \$0 | 13.32\% | 4.04\% |
| Townwide Professional Services | \$771,400 | \$0 | \$771,400 | \$0 | 36.17\% | 0.00\% |
|  | \$2,132,775 | \$656,250 | \$1,458,150 | \$18,377 | 100.00\% | 100.00\% |

The chart labeled "Program Net Income" conveys a summary of all the programs and their related expenditures and revenue items. This breaks down the expenditure costs in to four separate categories, then subtracts the costs from the expected revenue to calculate a final net surplus or deficit related to the minor program. These costs are then summed and compared to the previous two budgetary expectations. In the second half of this chart, the data is rearranged to show the costs of each operating category, such as Personnel or Capital expenses, and how they relate to the programs. At the end of this chart is also a breakdown of percentages to convey the weight of each programs cost and staff time.

Program Detail

PROGRAM NET INCOME

| Program | Direct Interdepartmental Support | Townwide Employee Administration | Facility Maintenance | Financial Management | Information Technology | Intradepartmental Administration | Risk Management | $\begin{aligned} & \text { Townwide } \\ & \text { Professional } \\ & \text { Services } \end{aligned}$ | 18-19 Proposed | 17-18 Amended |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues | \$0 | \$0 | \$0 | \$34,700 | \$0 | \$0 | \$0 | \$0 | \$34,700 | \$34,700 |
| Personnel | \$23,308 | \$96,995 | \$171,671 | \$280,608 | \$5,312 | \$51,935 | \$26,422 | \$0 | \$656,250 | \$606,000 |
| Operating | \$65,292 | \$12,965 | \$92,554 | \$52,583 | \$185,040 | \$20,657 | \$257,659 | \$771,400 | \$1,458,150 | \$1,463,832 |
| Capital | \$0 | \$0 | \$0 | \$0 | \$0 | \$18,377 | \$0 | \$0 | \$18,377 | \$30,500 |
| Expense Subtotal | \$88,600 | \$109,960 | \$264,225 | \$333,191 | \$190,352 | \$90,969 | \$284,081 | \$771,400 | \$2,132,777 | \$2,100,332 |
| Program Total | $(88,600)$ | $(109,960)$ | $(264,225)$ | $(298,491)$ | $(190,352)$ | $(90,969)$ | $(284,081)$ | $(771,400)$ | $(2,098,077)$ | $(2,065,632)$ |
| Proaram | Program Total | Personnel | Operating | Capital | $\%$ of Budget | \% FTE Effort |  |  |  |  |
| Direct Interdept. Support | \$88,600 | \$23,308 | \$65,292 | \$0 | 4.15\% | 3.33\% |  |  |  |  |
| Human Resources | \$109,960 | \$96,995 | \$12,965 | \$0 | 5.16\% | 14.75\% |  |  |  |  |
| Facility Maintenance | \$264,223 | \$171,671 | \$92,554 | \$0 | 12.39\% | 26.24\% |  |  |  |  |
| Financial Management | \$333,191 | \$280,608 | \$52,583 | \$0 | 15.62\% | 42.89\% |  |  |  |  |
| Information Technology | \$190,352 | \$5,312 | \$185,040 | \$0 | 8.93\% | 0.81\% |  |  |  |  |
| Intradept Administration | \$90,969 | \$51,935 | \$20,657 | \$18,377 | 4.27\% | 7.94\% |  |  |  |  |
| Risk Mgmt | \$284,081 | \$26,422 | \$257,659 | \$0 | 13.32\% | 4.04\% |  |  |  |  |
| Townwide Professional Services | \$771,400 | \$0 | \$771,400 | \$0 | 36.17\% | 0.00\% |  |  |  |  |
|  | \$2,132,775 | \$656,250 | \$1,458,150 | \$18,377 | 100.00\% | 100.00\% |  |  |  |  |

The chart labeled "Program Net Income" conveys a summary of all the programs and their related expenditures and revenue items. This breaks down the expenditure costs in to four separate categories, then subtracts the costs from the expected revenue to calculate a final net surplus or deficit related to the minor program. These
costs are then summed and compared to the previous two budgetary expectations. In the second half of this chart, the data is rearranged to show the costs of each operating category, such as Personnel or Capital expenses, and how they relate to the programs. At the end of this chart is also a breakdown of percentages to conve the weight of each programs cost and staff time.

PROGRAM DETAIL

| Program | Revenues | Total Expenditures | Personnel | Operating | Capital | Net Income |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Programs | \$20,000 | \$2,132,777 | \$656,250 | \$1,458,150 | \$18,377 | (\$2,112,777) |
| Building | \$0 | \$7,958 | \$7,769 | \$189 | \$0 | -\$7,958 |
| Solid Waste | \$0 | \$80,642 | \$15,539 | \$65,103 | \$0 | -\$80,642 |
| HR | \$0 | \$82,782.60 | \$70,503 | \$12,279 | \$0 | -\$82,783 |
| Payroll | \$0 | \$27,177.52 | \$26,492 | \$686 | \$0 | -\$27,178 |
| Custodial | \$0 | \$176,302.08 | \$154,476 | \$21,826 | \$0 | -\$176,302 |
| Repairs/Maintenance | \$0 | \$87,923.02 | \$17,195 | \$70,728 | \$0 | -\$87,923 |
| Accounting \& Auditing | \$0 | \$71,373 | \$31,524 | \$39,849 | \$0 | -\$71,373 |
| Asset Management | \$0 | \$7,134 | \$7,130 | \$4 | \$0 | -\$7,134 |
| Budget | \$0 | \$15,614 | \$15,308 | \$306 | \$0 | -\$15,614 |
| Cash Management | \$0 | \$23,193 | \$15,517 | \$7,676 | \$0 | -\$23,193 |
| Grants | \$0 | \$4,984 | \$4,858 | \$126 | \$0 | -\$4,984 |
| $A P$ | \$0 | \$67,252 | \$65,984 | \$1,268 | \$0 | -\$67,252 |
| AR | \$20,000 | \$143,640.30 | \$140,286 | \$3,354 | \$0 | -\$123,640 |
| Contract Management | \$0 | \$1,363.07 | \$1,328 | \$35 | \$0 | -\$1,363 |
| Hardware | \$0 | \$7,763 | \$1,328 | \$6,435 | \$0 | -\$7,763 |
| Network Administration | \$0 | \$81,800 | \$0 | \$81,800 | \$0 | -\$81,800 |
| Software | \$0 | \$83,563 | \$1,328 | \$82,235 | \$0 | -\$83,563 |
| VOIP System/Internet | \$0 | \$15,863.07 | \$1,328 | \$14,535 | \$0 | -\$15,863 |
| Employee Administration | \$0 | \$77,225.40 | \$44,144 | \$20,581 | \$12,500 | -\$77,225 |
| Support Services Financial Resp. | \$0 | \$11,135 | \$5,193 | \$65 | \$5,877 | -\$11,135 |
| Record Management | \$0 | \$2,607.73 | \$2,597 | \$11 | \$0 | -\$2,608 |
| Claims Prevention | \$0 | \$22,165.54 | \$21,669 | \$497 | \$0 | -\$22,166 |
| Property/Casualty | \$0 | \$261,915.10 | \$4,753 | \$257,162 | \$0 | -\$261,915 |
| Fire Serives | \$0 | \$602,000.00 | \$0 | \$602,000 | \$0 | -\$602,000 |
| Town Management | \$0 | \$75,750 | \$0 | \$75,750 | \$0 | -\$75,750 |
| Town Planner | \$0 | \$10,000 | \$0 | \$10,000 | \$0 | -\$10,000 |
| Other | \$0 | \$83,650.00 | \$0 | \$83,650 | \$0 | -\$83,650 |
| Direct Interdept. Support | \$0 | \$88,600 | \$23,308 | \$65,292 | \$0 | (\$88,600) |
| Building | \$0 | \$7,958 | \$7,769 | \$189 | \$0 | -\$7,958 |
| Solid Waste | \$0 | \$80,642 | \$15,539 | \$65,103 | \$0 | -\$80,642 |
| Human Resources | \$0 | \$109,960 | \$96,995 | \$12,965 | \$0 | (\$109,960) |
| HR | \$0 | \$82,782.60 | \$70,503 | \$12,279 | \$0 | -\$82,783 |
| Payroll | \$0 | \$27,177.52 | \$26,492 | \$686 | \$0 | -\$27,178 |
| Facility Maintenance | \$0 | \$264,225 | \$171,671 | \$92,554 | \$0 | $(\$ 264,225)$ |
| Custodial | \$0 | \$176,302.08 | \$154,476 | \$21,826 | \$0 | -\$176,302 |
| Repairs/Maintenance | \$0 | \$87,923.02 | \$17,195 | \$70,728 | \$0 | -\$87,923 |
| Financial Mgmt | \$20,000 | \$333,191 | \$280,608 | \$52,583 | \$0 | $(\$ 313,191)$ |
| Accounting \& Auditing | \$0 | \$71,373 | \$31,524 | \$39,849 | \$0 | -\$71,373 |
| Asset Management | \$0 | \$7,134 | \$7,130 | \$4 | \$0 | -\$7,134 |
| Budget | \$0 | \$15,614 | \$15,308 | \$306 | \$0 | -\$15,614 |
| Cash Management | \$0 | \$23,193 | \$15,517 | \$7,676 | \$0 | -\$23,193 |
| Grants | \$0 | \$4,984 | \$4,858 | \$126 | \$0 | -\$4,984 |
| $A P$ | \$0 | \$67,252 | \$65,984 | \$1,268 | \$0 | -\$67,252 |
| $A R$ | \$20,000 | \$143,640.30 | \$140,286 | \$3,354 | \$0 | -\$123,640 |
| Information Technology | \$0 | \$190,352 | \$5,312 | \$185,040 | \$0 | $(\$ 190,352)$ |
| Contract Management | \$0 | \$1,363.07 | \$1,328 | \$35 | \$0 | -\$1,363 |
| Hardware | \$0 | \$7,763 | \$1,328 | \$6,435 | \$0 | -\$7,763 |
| Network Administration | \$0 | \$81,800 | \$0 | \$81,800 | \$0 | -\$81,800 |
| Software | \$0 | \$83,563 | \$1,328 | \$82,235 | \$0 | -\$83,563 |
| VOIP System/Internet | \$0 | \$15,863.07 | \$1,328 | \$14,535 | \$0 | -\$15,863 |
| Intradept Administration | \$0 | \$90,969 | \$51,935 | \$20,657 | \$18,377 | $(\$ 90,969)$ |
| Employee Administration | \$0 | \$77,225.40 | \$44,144 | \$20,581 | \$12,500 | -\$77,225 |
| Support Services Financial Resp. | \$0 | \$11,135 | \$5,193 | \$65 | \$5,877 | -\$11,135 |
| Record Management | \$0 | \$2,607.73 | \$2,597 | \$11 | \$0 | -\$2,608 |
| Risk Mgmt | \$0 | \$284,081 | \$26,422 | \$257,659 | \$0 | $(\$ 284,081)$ |
| Claims Prevention | \$0 | \$22,165.54 | \$21,669 | \$497 | \$0 | -\$22,166 |
| Property/Casualty | \$0 | \$261,915.10 | \$4,753 | \$257,162 | \$0 | -\$261,915 |
| Townwide Professional Services | \$0 | \$771,400 | \$0 | \$771,400 | \$0 | (\$771,400) |
| Fire Serives | \$0 | \$602,000.00 | \$0 | \$602,000 | \$0 | -\$602,000 |
| Town Management | \$0 | \$75,750 | \$0 | \$75,750 | \$0 | -\$75,750 |
| Town Planner | \$0 | \$10,000 | \$0 | \$10,000 | \$0 | -\$10,000 |
| Other | \$0 | \$83,650.00 | \$0 | \$83,650 | \$0 | -\$83,650 |

The chart labeled "Program Detail" further breaks down the categories of expenditures against the major and minor programs they are related to. Along this table there are set revenues, expenditures, the breakdown of the expenditures, and a final net summary of all programs, in addition to their individual components.

| EXPENDITURES |  |  |  |
| :---: | :---: | :---: | :---: |
| PERSONNEL | Building | Solid Waste | TOTAL |
| 51200 Salaries | \$5,106 | \$10,211 | \$15,317 |
| 52100 FICA | \$391 | \$781 | \$1,172 |
| 52200 Retirement/401k | \$460 | \$920 | \$1,380 |
| 52300 Health | \$1,023 | \$2,047 | \$3,070 |
| 52301 Medical Benefit | \$120 | \$240 | \$360 |
| 51500 Sick Leave | \$170 | \$340 | \$510 |
| 51400 Overtime | \$500 | \$1,000 | \$1,500 |
| Personnel Total | \$7,769 | \$15,539 | \$23,308 |
| OPERATING | Building | Solid Waste | TOTAL |
| 51305 Bank Fees | \$0 | \$0 | \$0 |
| 53110 Town Attorney | \$0 | \$0 | \$0 |
| 53151 Professional Services | \$0 | \$0 | \$0 |
| 53152 Fire Services | \$0 | \$0 | \$0 |
| 53153 Copies | \$0 | \$0 | \$0 |
| 53155 Comm. Dev. Svcs | \$0 | \$0 | \$0 |
| 53200 Acct. and Audit | \$0 | \$0 | \$0 |
| 54000 Travel and Per Diem | \$0 | \$0 | \$0 |
| 54100 Telephone | \$39 | \$78 | \$117 |
| 54200 Postage | \$0 | \$2,625 | \$2,625 |
| 54212 Insurance-OPEB | \$0 | \$0 | \$0 |
| 54300 Electricity | \$0 | \$0 | \$0 |
| 54301 Water | \$0 | \$10,000 | \$10,000 |
| 54302 Sanitation | \$0 | \$400 | \$400 |
| 54303 Sewer | \$0 | \$2,900 | \$2,900 |
| 54401 Equipment Leasing | \$0 | \$0 | \$0 |
| 54510 Insurance-GL | \$0 | \$0 | \$0 |
| 54620 Maint. Veh | \$0 | \$0 | \$0 |
| 54630 Maint. Building | \$0 | \$0 | \$0 |
| 54640 Maint. A/C | \$0 | \$0 | \$0 |
| 54670 Maint. Equip | \$0 | \$0 | \$0 |
| 54901 Claims/Settlements | \$0 | \$0 | \$0 |
| 54905 Ahlf Property | \$0 | \$0 | \$0 |
| 54930 Advertising | \$0 | \$0 | \$0 |
| 54950 Employee Relations | \$0 | \$0 | \$0 |
| 55100 Office Supplies | \$64 | \$129 | \$193 |
| 55210 Operating Supplies | \$86 | \$1,471 | \$1,557 |
| 55215 Planning/Zoning | \$0 | \$0 | \$0 |
| 55220 Gasoline and Oil | \$0 | \$47,500 | \$47,500 |
| 55221 Tools | \$0 | \$0 | \$0 |
| 55235 Refund Exp | \$0 | \$0 | \$0 |
| 55240 Uniforms | \$0 | \$0 | \$0 |
| 55250 Cleaning Supplies | \$0 | \$0 | \$0 |
| 55260 Protective Clothing | \$0 | \$0 | \$0 |
| 55410 Memberships | \$0 | \$0 | \$0 |
| 55420 Training/Aids | \$0 | \$0 | \$0 |
| 56405 Computer | \$0 | \$0 | \$0 |
| 56568 Renovations | \$0 | \$0 | \$0 |
| 57100 Library | \$0 | \$0 | \$0 |
| Operating Total | \$189 | \$65,103 | \$65,292 |
| CAPITAL | Building | Solid Waste | TOTAL |
| 56402 Cars | \$0 | \$0 | \$0 |
| Capital Expense Total | \$0 | \$0 | \$0 |
|  | Building | Solid Waste | TOTAL |
| EXPENDITURE TOTALS | \$7,958 | \$80,642 | \$88,600 |
|  | 8.98\% | 91.02\% | 100.00\% |
| NET INCOME | Building | Solid Waste | TOTAL |
| TOTAL REVENUES | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$7,958 | \$80,642 | \$88,600 |
| NET INCOME | -\$7,958 | -\$80,642 | -\$88,600 |

## Townwide Employee Administration

| EXPENDITUR |  |  |  |
| :---: | :---: | :---: | :---: |
| PERSONNEL | HR | Payroll | TOTAL |
| 51200 Salaries | \$49,166 | \$18,606 | \$67,771 |
| 52100 FICA | \$3,761 | \$1,423 | \$5,184 |
| 52200 Retirement/401k | \$4,430 | \$1,676 | \$6,106 |
| 52300 Health | \$9,855 | \$3,729 | \$13,584 |
| 52301 Medical Benefit | \$1,156 | \$437 | \$1,593 |
| 51500 Sick Leave | \$1,637 | \$620 | \$2,257 |
| 51400 Overtime | \$0 | \$0 | \$0 |
| 53100 Physical Exams | \$500 | \$0 | \$500 |
| Personnel Total | \$70,503 | \$26,492 | \$96,995 |
| OPERATING | HR | Payroll | TOTAL |
| 51305 Bank Fees | \$0 | 0 | \$0 |
| 53110 Town Attorney | \$0 | 0 | \$0 |
| 53151 Professional Services | \$0 | 0 | \$0 |
| 53152 Fire Services | \$0 | 0 | \$0 |
| 53153 Copies | \$0 | 0 | \$0 |
| 53155 Comm. Dev. Svcs | \$0 | 0 | \$0 |
| 53200 Acct. and Audit | \$0 | 0 | \$0 |
| 54000 Travel and Per Diem | \$0 | 0 | \$0 |
| 54100 Telephone | \$390 | \$142 | \$532 |
| 54200 Postage | \$0 | \$0 | \$0 |
| 54212 Insurance-OPEB | \$0 | \$0 | \$0 |
| 54300 Electricity | \$0 | \$0 | \$0 |
| 54301 Water | \$0 | \$0 | \$0 |
| 54302 Sanitation | \$0 | \$0 | \$0 |
| 54303 Sewer | \$0 | \$0 | \$0 |
| 54401 Equipment Leasing | \$0 | \$0 | \$0 |
| 54510 Insurance-GL | \$0 | \$0 | \$0 |
| 54620 Maint. Veh | \$0 | \$0 | \$0 |
| 54630 Maint. Building | \$0 | \$0 | \$0 |
| 54640 Maint. A/C | \$0 | \$0 | \$0 |
| 54670 Maint. Equip | \$0 | \$0 | \$0 |
| 54901 Claims/Settlements | \$0 | \$0 | \$0 |
| 54905 Ahlf Property | \$0 | \$0 | \$0 |
| 54930 Advertising | \$0 | \$0 | \$0 |
| 54950 Employee Relations | \$8,500 | \$0 | \$8,500 |
| 55100 Office Supplies | \$645 | \$234 | \$879 |
| 55210 Operating Supplies | \$2,694 | \$310 | \$3,004 |
| 55215 Planning/Zoning | \$0 | \$0 | \$0 |
| 55220 Gasoline and Oil | \$50 | \$0 | \$50 |
| 55221 Tools | \$0 | \$0 | \$0 |
| 55235 Refund Exp | \$0 | \$0 | \$0 |
| 55240 Uniforms | \$0 | \$0 | \$0 |
| 55250 Cleaning Supplies | \$0 | \$0 | \$0 |
| 55260 Protective Clothing | \$0 | \$0 | \$0 |
| 55410 Memberships | \$0 | \$0 | \$0 |
| 55420 Training/Aids | \$0 | \$0 | \$0 |
| 56405 Computer | \$0 | \$0 | \$0 |
| 56568 Renovations | \$0 | \$0 | \$0 |
| 57100 Library | \$0 | \$0 | \$0 |
| Operating Total | \$12,279 | \$686 | \$12,965 |
|  |  |  |  |
| CAPITAL | HR | Payroll | TOTAL |
| 56402 Cars | \$0 | \$0 | \$0 |
| Capital Expense Total | \$0 | \$0 | \$0 |
|  | HR | Payroll | TOTAL |
| EXPENDITURE TOTALS | \$82,783 | \$27,178 | \$109,960 |
|  | 75.28\% | 24.72\% | 100.00\% |
| NET INCOME | HR | Payroll | TOTAL |
| TOTAL REVENUES | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$82,783 | \$27,178 | \$109,960 |
| NET INCOME | -\$82,783 | -\$27,178 | -\$109,960 |

## Facility Maintenance

| EXPENDITURES PERSONNEL | Custodial | Repairs/ Maintenance | TOTAL |
| :---: | :---: | :---: | :---: |
| 51200 Salaries | \$108,493 | \$12,077 | \$120,570 |
| 52100 FICA | \$8,299 | \$924 | \$9,223 |
| 52200 Retirement/401k | \$9,775 | \$1,088 | \$10,863 |
| 52300 Health | \$21,746 | \$2,421 | \$24,166 |
| 52301 Medical Benefit | \$2,550 | \$284 | \$2,834 |
| 51500 Sick Leave | \$3,613 | \$402 | \$4,015 |
| 54100 Overtime | \$0 | \$0 | \$0 |
| 53100 Physical Exams | \$0 | \$0 | \$0 |
| Personnel Total | \$154,476 | \$17,195 | \$171,671 |
| OPERATING | Custodial | Repairs/ Maintenance | TOTAL |
| 51305 Bank Fees | \$0 | \$0 | \$0 |
| 53110 Town Attorney | \$0 | \$0 | \$0 |
| 53151 Professional Services | \$0 | \$42,000 | \$42,000 |
| 53152 Fire Services | \$0 | \$0 | \$0 |
| 53153 Copies | \$0 | \$0 | \$0 |
| 53155 Comm. Dev. Svcs | \$0 | \$0 | \$0 |
| 53200 Acct. and Audit | \$0 | \$0 | \$0 |
| 54000 Travel and Per Diem | \$0 | \$0 | \$0 |
| 54100 Telephone | \$826 | \$275 | \$1,101 |
| 54200 Postage | \$0 | \$0 | \$0 |
| 54212 Insurance-OPEB | \$0 | \$0 | \$0 |
| 54300 Electricity | \$0 | \$13,500 | \$13,500 |
| 54301 Water | \$0 | \$3,500 | \$3,500 |
| 54302 Sanitation | \$0 | \$400 | \$400 |
| 54303 Sewer | \$0 | \$3,300 | \$3,300 |
| 54401 Equipment Leasing | \$0 | \$0 | \$0 |
| 54510 Insurance-GL | \$0 | \$0 | \$0 |
| 54620 Maint. Veh | \$0 | \$2,000 | \$2,000 |
| 54630 Maint. Building | \$20,500 | \$4,000 | \$24,500 |
| 54640 Maint. A/C | \$0 | \$0 | \$0 |
| 54670 Maint. Equip | \$0 | \$0 | \$0 |
| 54901 Claims/Settlements | \$0 | \$0 | \$0 |
| 54905 Ahlf Property | \$0 | \$0 | \$0 |
| 54930 Advertising | \$0 | \$0 | \$0 |
| 54950 Employee Relations | \$0 | \$0 | \$0 |
| 55100 Office Supplies | \$0 | \$0 | \$0 |
| 55210 Operating Supplies | \$350 | \$353 | \$703 |
| 55215 Planning/Zoning | \$0 | \$0 | \$0 |
| 55220 Gasoline and Oil | \$150 | \$150 | \$300 |
| 55221 Tools | \$0 | \$650 | \$650 |
| 55235 Refund Exp | \$0 | \$0 | \$0 |
| 55240 Uniforms | \$0 | \$0 | \$0 |
| 55250 Cleaning Supplies | \$0 | \$0 | \$0 |
| 55260 Protective Clothing | \$0 | \$600 | \$600 |
| 55410 Memberships | \$0 | \$0 | \$0 |
| 55420 Training/Aids | \$0 | \$0 | \$0 |
| 56405 Computer | \$0 | \$0 | \$0 |
| 56568 Renovations | \$0 | \$0 | \$0 |
| 57100 Library | \$0 | \$0 | \$0 |
| Operating TotalCAPITAL | \$21,826 | \$70,728 | \$92,554 |
|  | Custodial | Repairs/ Maintenance | TOTAL |
| 56402 Cars | \$0 | \$0 | \$0 |
| Capital Expense Total | \$0 | \$0 | \$0 |
|  | Custodial | Repairs/ Maintenance | TOTAL |
| EXPENDITURE TOTALS | \$176,302 | \$87,923 | \$264,225 |
|  | 66.72\% | 33.28\% | 100.00\% |
| NET INCOME | Custodial | Repairs/ Maintenance | TOTAL |
| TOTAL REVENUES | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$176,302 | \$87,923 | \$264,225 |
| NET INCOME | -\$176,302 | -\$87,923 | -\$264,225 |

EXPENDITURES


| OPERATING | Acct. \& Audit. | Asset <br> Management | Budget | Cash Management | Grants | AP | AR | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 51305 Bank Fees | \$0 | \$0 | \$0 | \$7,400 | \$0 | \$0 | \$0 | \$7,400 |
| 53110 Town Attorney | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 53151 Professional Services | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 53152 Fire Services | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 53153 Copies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 53155 Comm. Dev. Svcs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 53200 Acct. and Audit | \$38,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$38,000 |
| 54000 Travel and Per Diem | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54100 Telephone | \$127 | \$1 | \$63 | \$36 | \$26 | \$316 | \$750 | \$1,319 |
| 54200 Postage | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$875 | \$875 |
| 54212 Insurance-OPEB | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54300 Electricity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54301 Water | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54302 Sanitation | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54303 Sewer | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54401 Equipment Leasing | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54510 Insurance-GL | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54620 Maint. Veh | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54630 Maint. Building | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54640 Maint. A/C | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54670 Maint. Equip | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54901 Claims/Settlements | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54905 Ahlf Property | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54930 Advertising | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54950 Employee Relations | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55100 Office Supplies | \$209 | \$1 | \$104 | \$60 | \$43 | \$256 | \$1,241 | \$1,914 |
| 55210 Operating Supplies | \$1,513 | \$2 | \$139 | \$80 | \$57 | \$696 | \$488 | \$2,975 |
| 55215 Planning/Zoning | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55220 Gasoline and Oil | \$0 | \$0 | \$0 | \$100 | \$0 | \$0 | \$0 | \$100 |
| 55221 Tools | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55235 Refund Exp | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55240 Uniforms | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55250 Cleaning Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55260 Protective Clothing | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55410 Memberships | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55420 Training/Aids | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 56405 Computer | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 56568 Renovations | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 57100 Library | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Operating Total | \$39,849 | \$4 | \$306 | \$7,676 | \$126 | \$1,268 | \$3,354 | \$52,583 |
| CAPITAL | Acct. \& Audit. | Asset Management | Budget | Cash Management | Grants | AP | AR | TOTAL |
| 56402 Cars | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Capital Expense Total | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

EXPENDITURE TOTALS

| Acct. \& Audit. | Asset <br> Management | Budget | Cash Management | Grants | AP | AR | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$71,373 | \$7,134 | \$15,614 | \$23,193 | \$4,984 | \$67,252 | \$143,640 | \$333,191 |
| 21.42\% | 2.14\% | 4.69\% | 6.96\% | 1.50\% | 20.18\% | 43.11\% | 100.00\% |

## NET INCOME

TOTAL REVENUES
TOTAL EXPENDITURES
NET INCOME

| Acct. \& Audit. | Asset Management | Budget | Cash Management | Grants | AP | AR | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$34,700 | \$34,700 |
| \$71,373 | \$7,134 | \$15,614 | \$23,193 | \$4,984 | \$67,252 | \$143,640 | \$333,191 |
| -\$71,373 | -\$7,134 | -\$15,614 | -\$23,193 | -\$4,984 | -\$67,252 | -\$108,940 | -\$298,491 |

Information Technology

| EXPENDITURES PERSONNEL | Contract Management | Hardware | Network Administration | Software | VOIP Sys./Int. | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 51200 Salaries | \$933 | \$933 | \$0 | \$933 | \$933 | \$3,731 |
| 52100 FICA | \$71 | \$71 | \$0 | \$71 | \$71 | \$285 |
| 52200 Retirement/401k | \$84 | \$84 | \$0 | \$84 | \$84 | \$336 |
| 52300 Health | \$187 | \$187 | \$0 | \$187 | \$187 | \$748 |
| 52301 Medical Benefit | \$22 | \$22 | \$0 | \$22 | \$22 | \$88 |
| 51500 Sick Leave | \$31 | \$31 | \$0 | \$31 | \$31 | \$124 |
| 54100 Overtime | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 53100 Physical Exams | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Personnel Total | \$1,328 | \$1,328 | \$0 | \$1,328 | \$1,328 | \$5,312 |
| OPERATING | Contract Management | Hardware | Network Administration | Software | VOIP Sys./Int. | TOTAL |
| 51305 Bank Fees | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 53110 Town Attorney | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 53151 Professional Services | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 53152 Fire Services | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 53153 Copies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 53155 Comm. Dev. Svcs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 53200 Acct. and Audit | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54000 Travel and Per Diem | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54100 Telephone | \$7 | \$7 | \$0 | \$7 | \$10,007 | \$10,028 |
| 54200 Postage | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54212 Insurance-OPEB | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54300 Electricity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54301 Water | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54302 Sanitation | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54303 Sewer | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54401 Equipment Leasing | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54510 Insurance-GL | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54620 Maint. Veh | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54630 Maint. Building | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54640 Maint. A/C | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54670 Maint. Equip | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54901 Claims/Settlements | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54905 Ahlf Property | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54930 Advertising | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54950 Employee Relations | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55100 Office Supplies | \$12 | \$812 | \$0 | \$12 | \$12 | \$848 |
| 55210 Operating Supplies | \$16 | \$316 | \$0 | \$116 | \$16 | \$464 |
| 55215 Planning/Zoning | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55220 Gasoline and Oil | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55221 Tools | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55235 Refund Exp | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55240 Uniforms | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55250 Cleaning Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55260 Protective Clothing | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55410 Memberships | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55420 Training/Aids | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 56405 Computer | \$0 | \$5,300 | \$81,800 | \$82,100 | \$4,500 | \$173,700 |
| 56568 Renovations | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 57100 Library | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Operating Total | \$35 | \$6,435 | \$81,800 | \$82,235 | \$14,535 | \$185,040 |
| CAPITAL | Contract Management | Hardware | Network Administration | Software | VOIP Sys./Int. | TOTAL |
| 56402 Cars | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Capital Expense Total | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Contract Management | Hardware | Network Administration | Software | VOIP Sys./Int. | TOTAL |
| EXPENDITURE TOTALS | \$1,363 | \$7,763 | \$81,800 | \$83,563 | \$15,863 | \$190,352 |
|  | 0.72\% | 4.08\% | 42.97\% | 43.90\% | 8.33\% | 100.00\% |
| NET INCOME | Contract Management | Hardware | Network Administration | Software | VOIP Sys./Int. | TOTAL |
| TOTAL REVENUES | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$1,363 | \$7,763 | \$81,800 | \$83,563 | \$15,863 | \$190,352 |
| NET INCOME | -\$1,363 | -\$7,763 | -\$81,800 | -\$83,563 | -\$15,863 | -\$190,352 |

Interdepartmental Administration

| EXPENDITURES |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| PERSONNEL | Employee Administration | Support Services Finance Responsibility | Records Management | TOTAL |
| 51200 Salaries | \$31,004 | \$3,648 | \$1,824 | \$36,475 |
| 52100 FICA | \$2,372 | \$279 | \$140 | \$2,790 |
| 52200 Retirement/401k | \$2,793 | \$329 | \$164 | \$3,286 |
| 52300 Health | \$6,214 | \$731 | \$366 | \$7,311 |
| 52301 Medical Benefit | \$729 | \$86 | \$43 | \$857 |
| 51500 Sick Leave | \$1,032 | \$121 | \$61 | \$1,215 |
| 51400 Overtime | \$0 | \$0 | \$0 | \$0 |
| 53100 Physical Exams | \$0 | \$0 | \$0 | \$0 |
| Personnel Total | \$44,144 | \$5,193 | \$2,597 | \$51,935 |
|  | Employee Administration |  | Records Management | TOTAL |
| 51305 Bank Fees | \$0 | \$0 | \$0 | \$0 |
| 53110 Town Attorney | \$0 | \$0 | \$0 | \$0 |
| 53151 Professional Services | \$0 | \$0 | \$0 | \$0 |
| 53152 Fire Services | \$0 | \$0 | \$0 | \$0 |
| 53153 Copies | \$0 | \$0 | \$0 | \$0 |
| 53155 Comm. Dev. Svcs | \$0 | \$0 | \$0 | \$0 |
| 53200 Acct. and Audit | \$0 | \$0 | \$0 | \$0 |
| 54000 Travel and Per Diem | \$0 | \$0 | \$0 | \$0 |
| 54100 Telephone | \$264 | \$13 | \$1 | \$278 |
| 54200 Postage | \$0 | \$0 | \$0 | \$0 |
| 54212 Insurance-OPEB | \$0 | \$0 | \$0 | \$0 |
| 54300 Electricity | \$0 | \$0 | \$0 | \$0 |
| 54301 Water | \$0 | \$0 | \$0 | \$0 |
| 54302 Sanitation | \$0 | \$0 | \$0 | \$0 |
| 54303 Sewer | \$0 | \$0 | \$0 | \$0 |
| 54401 Equipment Leasing | \$18,100 | \$0 | \$0 | \$18,100 |
| 54510 Insurance-GL | \$0 | \$0 | \$0 | \$0 |
| 54620 Maint. Veh | \$0 | \$0 | \$0 | \$0 |
| 54630 Maint. Building | \$0 | \$0 | \$0 | \$0 |
| 54640 Maint. A/C | \$0 | \$0 | \$0 | \$0 |
| 54670 Maint. Equip | \$0 | \$0 | \$0 | \$0 |
| 54901 Claims/Settlements | \$0 | \$0 | \$0 | \$0 |
| 54905 Ahlf Property | \$0 | \$0 | \$0 | \$0 |
| 54930 Advertising | \$0 | \$0 | \$0 | \$0 |
| 54950 Employee Relations | \$0 | \$0 | \$0 | \$0 |
| 55100 Office Supplies | \$436 | \$22 | \$1 | \$459 |
| 55210 Operating Supplies | \$581 | \$30 | \$9 | \$620 |
| 55215 Planning/Zoning | \$0 | \$0 | \$0 | \$0 |
| 55220 Gasoline and Oil | \$0 | \$0 | \$0 | \$0 |
| 55221 Tools | \$0 | \$0 | \$0 | \$0 |
| 55235 Refund Exp | \$0 | \$0 | \$0 | \$0 |
| 55240 Uniforms | \$1,200 | \$0 | \$0 | \$1,200 |
| 55250 Cleaning Supplies | \$0 | \$0 | \$0 | \$0 |
| 55260 Protective Clothing | \$0 | \$0 | \$0 | \$0 |
| 55410 Memberships | \$0 | \$0 | \$0 | \$0 |
| 55420 Training/Aids | \$0 | \$0 | \$0 | \$0 |
| 56405 Computer | \$0 | \$0 | \$0 | \$0 |
| 56568 Renovations | \$0 | \$0 | \$0 | \$0 |
| 57100 Library | \$0 | \$0 | \$0 | \$0 |
| Operating TotalCAPITAL | \$20,581 | \$65 | \$11 | \$20,657 |
|  | Employee Administration | Support Services Finance Responsibility | Records Management | TOTAL |
| 57001 Veh Debt Svc | \$0 | \$5,877 | \$0 | \$5,877 |
| 56402 Cars | \$0 | \$0 | \$0 | \$0 |
| 58102 Transfer to 301 | \$12,500 | \$0 | \$0 | \$12,500 |
| Capital Expense Total | \$12,500 | \$5,877 | \$0 | \$18,377 |
|  | Employee Administration | $\begin{gathered} \text { Support } \\ \text { Services } \\ \text { Finance } \\ \text { Responsibility } \end{gathered}$ | Records Management | TOTAL |
| EXPENDITURE TOTALS | \$77,225 | \$11,135 | \$2,608 | \$90,969 |
|  | 84.89\% | 12.24\% | 2.87\% | 100.00\% |
| NET INCOME | Employee Administration | $\begin{gathered} \text { Support } \\ \text { Services } \\ \text { Finance } \\ \text { Responsibility } \end{gathered}$ | Records Management | TOTAL |
| total revenues | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$77,225 | \$11,135 | \$2,608 | \$90,969 |
| NET INCOME | -\$77,225 | -\$11,135 | -\$2,608 | -\$90,969 |

## Risk Management

| EXPENDITURES |  |  |  |
| :---: | :---: | :---: | :---: |
| PERSONNEL | Claims Prevention | Property/ Casualty | TOTAL |
| 51200 Salaries | \$15,218 | \$3,338 | \$18,557 |
| 52100 FICA | \$1,164 | \$255 | \$1,420 |
| 52200 Retirement/401k | \$1,371 | \$301 | \$1,672 |
| 52300 Health | \$3,050 | \$669 | \$3,719 |
| 52301 Medical Benefit | \$358 | \$78 | \$436 |
| 51500 Sick Leave | \$507 | \$111 | \$618 |
| 54100 Overtime | \$0 | \$0 | \$0 |
| 53100 Physical Exams | \$0 | \$0 | \$0 |
| Personnel Total | \$21,669 | \$4,753 | \$26,422 |
| OPERATING | Claims Prevention | Property/ Casualty | TOTAL |
| 51305 Bank Fees | \$0 | \$0 | \$0 |
| 53110 Town Attorney | \$0 | \$0 | \$0 |
| 53151 Professional Services | \$0 | \$0 | \$0 |
| 53152 Fire Services | \$0 | \$0 | \$0 |
| 53153 Copies | \$0 | \$0 | \$0 |
| 53155 Comm. Dev. Svcs | \$0 | \$0 | \$0 |
| 53200 Acct. and Audit | \$0 | \$0 | \$0 |
| 54000 Travel and Per Diem | \$0 | \$0 | \$0 |
| 54100 Telephone | \$102 | \$23 | \$125 |
| 54200 Postage | \$0 | \$0 | \$0 |
| 54212 Insurance-OPEB | \$0 | \$0 | \$0 |
| 54300 Electricity | \$0 | \$0 | \$0 |
| 54301 Water | \$0 | \$0 | \$0 |
| 54302 Sanitation | \$0 | \$0 | \$0 |
| 54303 Sewer | \$0 | \$0 | \$0 |
| 54401 Equipment Leasing | \$0 | \$0 | \$0 |
| 54510 Insurance-GL | \$0 | \$257,000 | \$257,000 |
| 54620 Maint. Veh | \$0 | \$0 | \$0 |
| 54630 Maint. Building | \$0 | \$0 | \$0 |
| 54640 Maint. A/C | \$0 | \$0 | \$0 |
| 54670 Maint. Equip | \$0 | \$0 | \$0 |
| 54901 Claims/Settlements | \$0 | \$0 | \$0 |
| 54905 Ahlf Property | \$0 | \$0 | \$0 |
| 54930 Advertising | \$0 | \$0 | \$0 |
| 54950 Employee Relations | \$0 | \$0 | \$0 |
| 55100 Office Supplies | \$169 | \$38 | \$207 |
| 55210 Operating Supplies | \$226 | \$51 | \$277 |
| 55215 Planning/Zoning | \$0 | \$0 | \$0 |
| 55220 Gasoline and Oil | \$0 | \$50 | \$50 |
| 55221 Tools | \$0 | \$0 | \$0 |
| 55235 Refund Exp | \$0 | \$0 | \$0 |
| 55240 Uniforms | \$0 | \$0 | \$0 |
| 55250 Cleaning Supplies | \$0 | \$0 | \$0 |
| 55260 Protective Clothing | \$0 | \$0 | \$0 |
| 55410 Memberships | \$0 | \$0 | \$0 |
| 55420 Training/Aids | \$0 | \$0 | \$0 |
| 56405 Computer | \$0 | \$0 | \$0 |
| 56568 Renovations | \$0 | \$0 | \$0 |
| 57100 Library | \$0 | \$0 | \$0 |
| Operating Total | \$497 | \$257,162 | \$257,659 |
| CAPITAL | Claims Prevention | Property/ Casualty | TOTAL |
| 56402 Cars ${ }^{\text {Capital Expense Total }}$ | \$0 | \$0 | \$0 |
|  | \$0 | \$0 | \$0 |
|  | Claims Prevention | Property/ Casualty | TOTAL |
| EXPENDITURE TOTALS | \$22,166 | \$261,915 | \$284,081 |
|  | 7.80\% | 92.20\% | 100.00\% |
| NET INCOME | Claims Prevention | Propertyl Casualty | TOTAL |
| TOTAL REVENUES | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$22,166 | \$261,915 | \$284,081 |
| NET INCOME | -\$22,166 | -\$261,915 | -\$284,081 |

## Townwide Professional Services

EXPENDITURES

| PERSONNEL | Fire Services | Town Attorney | Town Planner | Other | TOTAL |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| 51200 Salaries | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| 52100 FICA | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| 52200 Retirement/401k | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| 52300 Health | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| 52301 Medical Benefit | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| 51500 Sick Leave | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| 54100 Overtime | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| 53100 Physical Exams | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\quad$ Personnel Total | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |


| OPERATING | Fire Services | Town Attorney | Town Planner | Other | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 51305 Bank Fees | \$0 | \$0 | \$0 | \$0 | \$0 |
| 53110 Town Attorney | \$0 | \$75,750 | \$0 | \$0 | \$75,750 |
| 53151 Professional Services | \$0 | \$0 | \$0 | \$0 | \$0 |
| 53152 Fire Services | \$602,000 | \$0 | \$0 | \$0 | \$602,000 |
| 53153 Copies | \$0 | \$0 | \$0 | \$0 | \$0 |
| 53155 Comm. Dev. Svcs | \$0 | \$0 | \$0 | \$40,000 | \$40,000 |
| 53200 Acct. and Audit | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54000 Travel and Per Diem | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54100 Telephone | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54200 Postage | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54212 Insurance-OPEB | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54300 Electricity | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54301 Water | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54302 Sanitation | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54303 Sewer | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54401 Equipment Leasing | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54510 Insurance-GL | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54620 Maint. Veh | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54630 Maint. Building | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54640 Maint. A/C | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54670 Maint. Equip | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54901 Claims/Settlements | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54905 Ahlf Property | \$0 | \$0 | \$0 | \$28,650 | \$28,650 |
| 54930 Advertising | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54950 Employee Relations | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55100 Office Supplies | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55210 Operating Supplies | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55215 Planning/Zoning | \$0 | \$0 | \$10,000 | \$0 | \$10,000 |
| 55220 Gasoline and Oil | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55221 Tools | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55235 Refund Exp | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55240 Uniforms | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55250 Cleaning Supplies | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55260 Protective Clothing | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55410 Memberships | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55420 Training/Aids | \$0 | \$0 | \$0 | \$0 | \$0 |
| 56405 Computer | \$0 | \$0 | \$0 | \$0 | \$0 |
| 56568 Renovations | \$0 | \$0 | \$0 | \$0 | \$0 |
| 57100 Library | \$0 | \$0 | \$0 | \$15,000 | \$15,000 |
| Operating Total | \$602,000 | \$75,750 | \$10,000 | \$83,650 | \$771,400 |


| CAPITAL | Fire Services | Town Attorney | Town Planner | Other | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 56402 Cars | \$0 | \$0 | \$0 | 0 | \$0 |
| Capital Expense Total | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Fire Services | Town Attorney | Town Planner | Other | TOTAL |
| ITURE TOTALS | \$602,000 | \$75,750 | \$10,000 | \$83,650 | \$771,400 |
|  | 78.04\% | 9.82\% | 1.30\% | 10.84\% | 100.00\% |


| NET INCOME | Fire Services | Town Attorney | Town Planner | Other | TOTAL |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: |
| TOTAL REVENUES | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| TOTAL EXPENDITURES | $\$ 602,000$ | $\$ 75,750$ | $\$ 10,000$ | $\$ 83,650$ | $\$ 771,400$ |
| NET INCOME | $\mathbf{- \$ 6 0 2 , 0 0 0}$ | $\mathbf{- \$ 7 5 , 7 5 0}$ | $\mathbf{- \$ 1 0 , 0 0 0}$ | $\mathbf{- \$ 8 3 , 6 5 0}$ | $\mathbf{- \$ 7 7 1 , 4 0 0}$ |

## POLICE DEPARTMENT

## DEPARTMENT OVERVIEW

The Police Department provides responsive law enforcement services to the Town of Belleair. It is their mission to maintain a safe and desirable community for the residents, businesses, and visitors. The department is responsible for enforcing state laws, local ordinances, and proactively patrol the community to detect and prevent criminal activities.

## PERSONNEL INPUTS

Personnel Overview

| Position Title | Number of Employees |
| :---: | :---: |
| Police Chief | 1 |
| Lieutenant | 1 |
| Detective | 1 |
| Administrative Assistant | 1 |
| Executive Assistant | 1 |
| Night Clerk | 2 |
| Code Enforcement Officer | 1 |
| Police Officer (FT) | 11 |
| Police Officer (PT) | 3 |
| Total | $\mathbf{2 2}$ |

## Equipment Overview

| Equipment |
| :---: |
| Ford Interceptor |
| 2015 Ford F-150 |
| 2017 Ford Fusion |
| 2015 Ford Fusion |
| Tasers and Accessories |
| Radio System |
| Firearms |
| Vehicle Technology |

## MAJOR PROGRAM AREAS

The Police Department budget consists of five major program areas:

- General Patrol
- Code Enforcement
- Criminal Investigations
- Community Oriented Policing
- Employee Administration

For each major program area in the department there are several minor program areas found within. Listed below is a description of each program and the divisions within, as well as their related revenues and expenditures.

The General Patrol program holds a large portion of staff time and costs. This consists of dispatch operations, calls for service, traffic and preventative patrol, and special watches. This is the department's largest program, accounting for $69.8 \%$ of personnel time, as well as $68.5 \%$ of the overall Police budget.

| Program Revenue | $\mathbf{\$ 1 7 , 6 8 4}$ |
| :--- | ---: |
| Personnel | $\$ 1,110,171$ |
| Operating | $\$ 60,680$ |
| Capital | $\$ 36,804$ |
| Total Expenditures | $\mathbf{\$ 1 , 2 0 7 , 6 5 4}$ |

The Code Enforcement program consists of the enforcing the town's ordinances and codes. This program includes two smaller programs, called Investigations and Prosecutions, both of which are specifically related to any ordinance violations. This program houses $5.07 \%$ of staff time and $5.19 \%$ of the department's expenditures.

| Program Revenue | $\$ 1, \mathbf{3 4 4}$ |
| :--- | ---: |
| Personnel | $\$ 89,458$ |
| Operating | $\$ 8,155$ |
| Capital | $\$ 2,966$ |
| Total Expenditures | $\mathbf{\$ 1 0 0 , 5 7 9}$ |

The Criminal Investigation program is responsible for investigations, case management, and property and evidence management related to criminal matters. This program entails $5.13 \%$ of personnel time, as well as $5.12 \%$ of expenditures.

| Program Revenue | $\mathbf{\$ 1 , 2 2 0}$ |
| :--- | ---: |
| Personnel | $\$ 81,173$ |
| Operating | $\$ 5,747$ |
| Capital | $\$ 2,691$ |
| Total Expenditures | $\mathbf{\$ 8 9 , 6 1 1}$ |

The Community Oriented Policing program includes costs related to special duty police activities. This consists of patrols for the Pelican Golf Course, Clearwater and Sheriff's details, and other miscellaneous programs such as bike registration or secure pharmaceutical drug collection. While this program makes up for $2.02 \%$ of staff time and budget costs, this program is also largely responsible for the revenue the Police department brings in.

| Program Revenue | $\mathbf{\$ 9 2 , 4 4 0}$ |
| :--- | ---: |
| Personnel | $\$ 31,942$ |
| Operating | $\$ 2,216$ |
| Capital | $\$ 1,059$ |
| Total Expenditures | $\mathbf{\$ 3 5 , 2 1 8}$ |

The final program found within this department, known as Employee Administration, includes costs directly related to trainings, employee life cycles, and asset management. This is the second largest program within the Police department, accounting for $17.98 \%$ of personnel time, and $17.82 \%$ of the total budget.

| Program Revenue | $\mathbf{\$ 4 , 2 7 1}$ |
| :--- | ---: |
| Personnel | $\$ 284,206$ |
| Operating | $\$ 18,352$ |
| Capital | $\$ 9,422$ |
| Total Expenditures | $\mathbf{\$ 3 1 1 , 9 7 9}$ |

General Fund - Police Department Major Programs 201819

| Police Department |  | 16-17 | 17-18 | 18-19 |
| :---: | :---: | :---: | :---: | :---: |
| Revenues |  | Amended Budget | Amended Budget | Proposed |
|  | Special Duty Police | \$1,103 | \$2,000 | \$91,960 |
|  | Court Fines | \$3,485 | \$4,000 | \$4,000 |
|  | Grants | \$3,117 | \$0 | \$1,000 |
|  | Police Equip | \$11,420 | \$3,000 | \$20,000 |
|  | Revenue Total | \$19,125 | \$9,000 | \$116,960 |
|  |  | 16-17 | 17-18 | 18-19 |
| Expenditures |  | Amended Budget | Amended Budget | Proposed |
|  | Personnel | \$1,347,727 | \$1,382,750 | \$1,596,950 |
|  | Operating | \$84,675 | \$109,450 | \$95,150 |
|  | Capital Expense | \$28,700 | \$27,300 | \$52,941 |
|  | Expediture Total | \$1,461,102 | \$1,519,500 | \$1,745,041 |
|  | Net Surplus/(Deficit) from Operations |  |  | \$ (1,628,080.98) |
| By Program |  |  |  |  |
|  |  | 18-19 |  | 18-19 |
|  | Program Revenue | Proposed | Program Expense | Proposed |
|  | General Patrol | \$17,684 | General Patrol | \$1,207,654 |
|  | Code Enforcement | \$1,344 | Code Enforcement | \$100,579 |
|  | Criminal Investigations | \$1,220 | Criminal Investigations | \$89,611 |
|  | Community Oriented Policing | \$92,440 | Community Oriented Policing | \$35,218 |
|  | Employee Administration | \$4,271 | Employee Administration | \$311,979 |
|  | Revenue Total | \$116,960 | Expenditure Total | \$1,745,041 |

This chart outlines the programs that were previously detailed. The actual budget for FY 2016-17 are compared against the amended FY 2017-18 expenditures and revenue, as well as the 2018-19 proposed budget.

Revenue items are broken down in to five categories to better convey the types of revenue that the Town receives. The Miscellaneous line contains less frequent items, such as Sale of Surplus Items, Interest, or the actual miscellaneous line item.

Expenditures are also broken down in order to better convey how costs are associated with budget items.
The final chart summarizes the program revenues and expenditures before delving in to the detailed items in the following pages.

General Fund - Police Department Major Programs FY 1819

|  | 18-19 | \% of Total FTE |  | 18-19 | \% of Total FTE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| General Patrol | Proposed | 70\% | Code Enforcement | Proposed | 6\% |
| Program Revenue | \$17,684 |  | Program Revenue | \$1,344 |  |
| Personnel | \$1,110,171 |  | Personnel | \$89,458 |  |
| Operating | \$60,680 |  | Operating | \$8,155 |  |
| Capital | \$36,804 |  | Capital | \$2,966 |  |
| Total Expenditures | \$1,207,654 |  | Total Expenditures | \$100,579 |  |
|  | 18-19 | \% of Total FTE |  | 18-19 | \% of Total FTE |
| Criminal Investigations | Proposed | 5\% | Community Oriented Policing | Proposed | 2\% |
| Program Revenue | \$1,220 |  | Program Revenue | \$92,440 |  |
| Personnel | \$81,173 |  | Personnel | \$31,942 |  |
| Operating | \$5,747 |  | Operating | \$2,216 |  |
| Capital | \$2,691 |  | Capital | \$1,059 |  |
| Total Expenditures | \$89,611 |  | Total Expenditures | \$35,218 |  |
|  | 18-19 | \% of Total FTE |  |  |  |
| Employee Administration | Proposed | 18\% |  |  |  |
| Program Revenue | \$4,271 |  |  |  |  |
| Personnel | \$284,206 |  |  |  |  |
| Operating | \$18,352 |  |  |  |  |
| Capital | \$9,422 |  |  |  |  |
| Total Expenditures | \$311,979 |  |  |  |  |


| REVENUES | General Patrol | Code Enforcement | Criminal Investigation | Community Policing | Employee Administration | ITEM TOTAL | FY 2017-18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 342103 Special Duty Police | \$0 | \$0 | \$0 | \$91,960 | \$0 | \$91,960 | \$2,000 |
| 351100 Court Fines | \$2,781 | \$224 | \$203 | \$80 | \$712 | \$4,000 | \$4,000 |
| 331201 Grants | \$1,000 | \$0 | \$0 | \$0 | \$0 | \$1,000 | \$0 |
| 366905 Police Equip | \$13,904 | \$1,120 | \$1,017 | \$400 | \$3,559 | \$20,000 | \$3,000 |
| 366913 Donations | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$15,000 |
| PROGRAM REVENUE TOTALS | \$17,684 | \$1,344 | \$1,220 | \$92,440 | \$4,271 | \$116,960 | \$24,000 |
| EXPENDITURES |  |  |  |  |  |  |  |
| PERSONNEL | General Patrol | Code Enforcement | Criminal Investigation | Community Policing | Employee Administration | ITEM TOTAL | FY 2017-18 |
| 51000 Incentive Pay | \$9,037 | \$728 | \$661 | \$260 | \$2,314 | \$13,000 | \$13,000 |
| 51200 Salaries | \$613,672 | \$49,450 | \$44,870 | \$17,657 | \$157,101 | \$882,750 | \$875,050 |
| 51201 PT Salaries | \$66,008 | \$5,319 | \$4,826 | \$1,899 | \$16,898 | \$94,950 | \$83,650 |
| 51400 Overtime | \$67,016 | \$5,400 | \$4,900 | \$1,928 | \$17,156 | \$96,400 | \$13,000 |
| 51500 Sick Leave | \$22,524 | \$1,815 | \$1,647 | \$648 | \$5,766 | \$32,400 | \$20,600 |
| 52100 FICA | \$57,804 | \$4,658 | \$4,227 | \$1,663 | \$14,798 | \$83,150 | \$75,350 |
| 52200 Retirement/401k | \$4,414 | \$356 | \$323 | \$127 | \$1,130 | \$6,350 | \$6,300 |
| 52220 Pension | \$189,924 | \$15,304 | \$13,887 | \$5,465 | \$48,621 | \$273,200 | \$181,750 |
| 52300 Life/Hosp. Ins. | \$66,077 | \$5,325 | \$4,831 | \$1,901 | \$16,916 | \$95,050 | \$95,050 |
| 52301 Medical Benefit | \$13,347 | \$1,076 | \$976 | \$384 | \$3,417 | \$19,200 | \$18,000 |
| 53100 Physical Exams | \$348 | \$28 | \$25 | \$10 | \$89 | \$500 | \$1,000 |
| Total | \$1,110,171 | \$89,458 | \$81,173 | \$31,942 | \$284,206 | \$1,596,950 | \$1,382,750 |
|  |  |  |  |  |  |  |  |
|  | General Patrol | Code Enforcement | Criminal Investigation | Community Policing | Employee Administration | ITEM TOTAL | FY 2017-18 |
| 52900 Code Enforcement | \$0 | \$3,000 | \$0 | \$0 | \$0 | \$3,000 | \$5,000 |
| 53151 Professional Svcs. | \$20,109 | \$1,801 | \$1,915 | \$747 | \$5,428 | \$30,000 | \$26,100 |
| 54100 Telephone | \$4,785 | \$370 | \$467 | \$174 | \$1,204 | \$7,000 | \$7,000 |
| 54200 Postage | \$320 | \$64 | \$68 | \$26 | \$322 | \$800 | \$800 |
| 54401 Equip. Leasing | \$3,449 | \$271 | \$285 | \$111 | \$883 | \$5,000 | \$6,250 |
| 54620 Maint. Veh | \$5,469 | \$423 | \$534 | \$199 | \$1,275 | \$7,900 | \$6,500 |
| 54650 Maint. Radios | \$3,333 | \$254 | \$320 | \$120 | \$973 | \$5,000 | \$24,455 |
| 54670 Maint. Equip | \$2,996 | \$320 | \$285 | \$111 | \$987 | \$4,700 | \$2,945 |
| 55100 Office Supp | \$1,498 | \$136 | \$142 | \$56 | \$518 | \$2,350 | \$2,000 |
| 55209 Crime Prevention | \$0 | \$0 | \$0 | \$0 | \$1,750 | \$1,750 | \$2,000 |
| 55210 Operating Supp | \$5,992 | \$542 | \$570 | \$223 | \$1,973 | \$9,300 | \$11,000 |
| 55220 Gasoline | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55221 Tools | \$300 | \$22 | \$23 | \$9 | \$196 | \$550 | \$400 |
| 55240 Uniforms | \$6,836 | \$529 | \$667 | \$240 | \$1,428 | \$9,700 | \$9,000 |
| 55260 Protect Cloth | \$5,591 | \$423 | \$472 | \$199 | \$1,414 | \$8,100 | \$6,000 |
| 56405 Computer | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 59900 Depreciation | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| CAPITAL Total | \$60,680 | \$8,155 | \$5,747 | \$2,216 | \$18,352 | \$95,150 | \$109,450 |
|  |  |  |  |  |  |  |  |
|  | General Patrol | Code Enforcement | Criminal Investigation | Community Policing | Employee Administration | ITEM TOTAL | FY 2017-18 |
| 57001 Vehicle Debt Svc | \$15,948 | \$1,285 | \$1,166 | \$459 | \$4,083 | \$22,941 | \$23,800 |
| 58101 Capital Purchase | \$13,904 | \$1,120 | \$1,017 | \$400 | \$3,559 | \$20,000 | \$0 |
| 58102 Trans. to 301 | \$6,952 | \$560 | \$508 | \$200 | \$1,780 | \$10,000 | \$3,500 |
| Total | \$36,804 | \$2,966 | \$2,691 | \$1,059 | \$9,422 | \$52,941 | \$27,300 |
|  |  |  |  |  |  |  |  |
| PROGRAM EXPENDITURE TOTALS | \$1,207,654 | \$100,579 | \$89,611 | \$35,218 | \$311,979 | \$1,745,041 | \$1,519,500 |
|  | 69.20\% | 5.76\% | 5.14\% | 2.02\% | 17.88\% |  |  |

Program Net Income

## PROGRAM NET INCOME

| Program | General Patrol | Code Enforcement | Criminal Investigation | Community Policing | Employee Administration | 18-19 Proposed | $\frac{17-18}{\text { Amended }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues | \$17,684 | \$1,344 | \$1,220 | \$92,440 | \$4,271 | \$116,960 | \$24,000 |
| Personnel | \$1,110,171 | \$89,458 | \$81,173 | \$31,942 | \$284,206 | \$1,596,950 | \$1,382,750 |
| Operating | \$60,680 | \$8,155 | \$5,747 | \$2,216 | \$18,352 | \$95,150 | \$109,450 |
| Capital | \$36,804 | \$2,966 | \$2,691 | \$1,059 | \$9,422 | \$52,941 | \$27,300 |
| Expense Subtotal | \$1,207,654 | \$100,579 | \$89,611 | \$35,218 | \$311,979 | \$1,745,041 | \$1,519,500 |
| Program Total | (1,189,970) | $(99,235)$ | $(88,391)$ | 57,222 | $(307,708)$ | $(1,628,081)$ | -\$1,495,500 |
| Program | Program Total | Personnel | Operating | Capital | \% of Budget | \% FTE Effort |  |
| General Patrol | \$1,207,654 | \$1,110,171 | \$60,680 | \$36,804 | 69.20\% | 69.52\% |  |
| Code Enforcement | \$100,579 | \$89,458 | \$8,155 | \$2,966 | 5.76\% | 5.60\% |  |
| Criminal Investigation | \$89,611 | \$81,173 | \$5,747 | \$2,691 | 5.14\% | 5.08\% |  |
| Community Policing | \$35,218 | \$31,942 | \$2,216 | \$1,059 | 2.02\% | 2.00\% |  |
| Employee Administration | \$311,979 | \$284,206 | \$18,352 | \$9,422 | 17.88\% | 17.80\% |  |
|  | \$1,745,041 | \$1,596,950 | \$95,150 | \$52,941 | 100.00\% | 100.00\% |  |

The chart labeled "Program Net Income" conveys a summary of all the programs and their related expenditures and revenue items. This breaks down the expenditure costs in to four separate categories, then subtracts the costs from the expected revenue to calculate a final net surplus or deficit related to the minor program. These costs are then summed and compared to the previous two budgetary expectations. In the second half of this chart, the data is rearranged to show the costs of each operating category, such as Personnel or Capital expenses, and how they relate to the programs. At the end of this chart is also a breakdown of percentages to convey the weight of each programs cost and staff time.

Program Detail

PROGRAM DETAIL

| Program | Revenues | Total Expenditures | Personnel | Operating | Capital | Net Income |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Programs | \$116,960 | \$1,745,041 | \$1,596,950 | \$95,150 | \$52,941 | (\$1,628,081) |
| Calls for Service | \$2,605 | \$117,152 | \$106,827 | \$6,784 | \$3,541 | $(\$ 114,547)$ |
| Preventative Patrol | \$8,557 | \$621,486 | \$569,370 | \$33,241 | \$18,875 | $(\$ 612,929)$ |
| Traffic | \$1,946 | \$142,395 | \$129,466 | \$8,637 | \$4,292 | (\$140,449) |
| Dispatch | \$1,857 | \$128,423 | \$123,536 | \$792 | \$4,095 | $(\$ 126,567)$ |
| Special Watches | \$2,720 | \$198,198 | \$180,972 | \$11,226 | \$5,999 | (\$195,478) |
| Outreach/Investigations | \$1,281 | \$93,917 | \$85,265.69 | \$5,824 | \$2,827 | $(\$ 92,635)$ |
| Prosecution | \$63 | \$6,662 | \$4,192.41 | \$2,331 | \$139 | $(\$ 6,599)$ |
| Investigations | \$654 | \$48,099 | \$43,521.24 | \$3,135 | \$1,443 | $(\$ 47,445)$ |
| Case Mgmt (Inc JS) | \$516 | \$37,849 | \$34,337.86 | \$2,373 | \$1,138 | $(\$ 37,333)$ |
| Property/Evidence | \$50 | \$3,663 | \$3,314.00 | \$239 | \$110 | $(\$ 3,613)$ |
| Special Events | \$92,398 | \$32,151 | \$29,147.25 | \$2,038 | \$966 | \$60,247 |
| Miscellaneous | \$42 | \$3,066 | \$2,794.94 | \$179 | \$93 | $(\$ 3,024)$ |
| Training/Meetings/Education | \$1,117 | \$83,180 | \$74,345.46 | \$6,370 | \$2,465 | $(\$ 82,063)$ |
| Supervision/Discipline | \$411 | \$30,227 | \$27,350.50 | \$1,970 | \$907 | $(\$ 29,816)$ |
| Employee Life Cycle | \$558 | \$41,039 | \$37,132.80 | \$2,675 | \$1,231 | $(\$ 40,481)$ |
| Permitting/Records | \$477 | \$34,747 | \$31,742.56 | \$1,952 | \$1,052 | $(\$ 34,270)$ |
| Financial Ops | \$612 | \$44,325 | \$40,726.30 | \$2,248 | \$1,350 | $(\$ 43,713)$ |
| Asset/Fleet Mgmt | \$1,096 | \$78,462 | \$72,908.06 | \$3,137 | \$2,417 | $(\$ 77,366)$ |
| General Patrol | \$17,684 | \$1,207,654 | \$1,110,171 | \$60,680 | \$36,804 | (\$1,189,970) |
| Calls for Service | \$2,605 | \$117,152 | \$106,827 | \$6,784 | \$3,541 | $(\$ 114,547)$ |
| Preventative Patrol | \$8,557 | \$621,486 | \$569,370 | \$33,241 | \$18,875 | $(\$ 612,929)$ |
| Traffic | \$1,946 | \$142,395 | \$129,466 | \$8,637 | \$4,292 | (\$140,449) |
| Dispatch | \$1,857 | \$128,423 | \$123,536 | \$792 | \$4,095 | $(\$ 126,567)$ |
| Special Watches | \$2,720 | \$198,198 | \$180,972 | \$11,226 | \$5,999 | $(\$ 195,478)$ |
| Code Enforcement | \$1,344 | \$100,579 | \$89,458 | \$8,155 | \$2,966 | $(\$ 99,235)$ |
| Outreach/Investigations | \$1,281 | \$93,917 | \$85,265.69 | \$5,824 | \$2,827 | $(\$ 92,635)$ |
| Prosecution | \$63 | \$6,662 | \$4,192.41 | \$2,331 | \$139 | $(\$ 6,599)$ |
| Criminal Investigation | \$1,220 | \$89,611 | \$81,173 | \$5,747 | \$2,691 | $(\$ 88,391)$ |
| Investigations | \$654 | \$48,099 | \$43,521.24 | \$3,135 | \$1,443 | $(\$ 47,445)$ |
| Case Mgmt (Inc JS) | \$516 | \$37,849 | \$34,337.86 | \$2,373 | \$1,138 | $(\$ 37,333)$ |
| Property/Evidence | \$50 | \$3,663 | \$3,314.00 | \$239 | \$110 | $(\$ 3,613)$ |
| Community Policing | \$92,440 | \$35,218 | \$31,942 | \$2,216 | \$1,059 | \$57,222 |
| Special Events | \$92,398 | \$32,151 | \$29,147.25 | \$2,038 | \$966 | \$60,247 |
| Miscellaneous | \$42 | \$3,066 | \$2,794.94 | \$179 | \$93 | $(\$ 3,024)$ |
| Employee Administration | \$4,271 | \$311,979 | \$284,206 | \$18,352 | \$9,422 | $(\$ 307,708)$ |
| Training/Meetings/Education | \$1,117 | \$83,180 | \$74,345.46 | \$6,370 | \$2,465 | $(\$ 82,063)$ |
| Supervision/Discipline | \$411 | \$30,227 | \$27,350.50 | \$1,970 | \$907 | $(\$ 29,816)$ |
| Employee Life Cycle | \$558 | \$41,039 | \$37,132.80 | \$2,675 | \$1,231 | $(\$ 40,481)$ |
| Permitting/Records | \$477 | \$34,747 | \$31,742.56 | \$1,952 | \$1,052 | $(\$ 34,270)$ |
| Financial Ops | \$612 | \$44,325 | \$40,726.30 | \$2,248 | \$1,350 | $(\$ 43,713)$ |
| Asset/Fleet Mgmt | \$1,096 | \$78,462 | \$72,908.06 | \$3,137 | \$2,417 | $(\$ 77,366)$ |

The chart labeled "Program Detail" further breaks down the categories of expenditures against the major and minor programs they are related to. Along this table there are set revenues, expenditures, the breakdown of the expenditures, and a final net summary of all programs, in addition to their individual components.

| REVENUES |  |
| :---: | :---: |
| 342103 | Special Duty Police |
| 351100 | Court Fines |
| 337200 | Grants |
| 366905 | Police Equip |
| 366913 | Donations |


| Calls for Service | Preventative <br> Patrol |  | Traffic | Comm/Dispatch | Special Watches | TOTAL |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |  |
| $\$ 268$ | $\$ 1,426$ | $\$ 324$ | $\$ 309$ | $\$ 453$ | $\$ 2,781$ |  |
| $\$ 1,000$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 1,000$ |  |
| $\$ 1,338$ | $\$ 7,131$ | $\$ 1,621$ | $\$ 1,547$ | $\$ 2,266$ | $\$ 13,904$ |  |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |  |
| $\$ 2,605$ | $\$ 8,557$ | $\$ 1,946$ | $\$ 1,857$ | $\$ 2,720$ | $\$ 17,684$ |  |

EXPENDITURES
PERSONNEL
51000 Incentive Pay
51200 Salaries
51201 PT Salaries
51400 Overtime
51500 Sick Leave
52100 FICA
52200 Retirement/401k
52220 Pension
52300 Life/Hosp. Ins.
52301 Medical Benefit
53100 Physical Exams

| Calls for Service | Preventative <br> Patrol | Traffic | Comm/Dispatch | Special Watches | TOTAL |
| ---: | ---: | ---: | ---: | ---: | ---: |
| $\$ \$ 870$ | $\$ 4,635$ | $\$ 1,054$ | $\$ 1,006$ | $\$ 1,473$ | $\$ 9,037$ |
| $\$ 59,051$ | $\$ 314,732$ | $\$ 71,565$ | $\$ 68,288$ | $\$ 100,037$ | $\$ 613,672$ |
| $\$ 6,352$ | $\$ 33,853$ | $\$ 7,698$ | $\$ 7,345$ | $\$ 10,760$ | $\$ 66,008$ |
| $\$ 6,449$ | $\$ 34,370$ | $\$ 7,815$ | $\$ 7,457$ | $\$ 10,924$ | $\$ 67,016$ |
| $\$ 2,167$ | $\$ 11,552$ | $\$ 2,627$ | $\$ 2,506$ | $\$ 3,672$ | $\$ 22,524$ |
| $\$ 5,562$ | $\$ 29,646$ | $\$ 6,741$ | $\$ 6,432$ | $\$ 9,423$ | $\$ 57,804$ |
| $\$ 425$ | $\$ 2,264$ | $\$ 515$ | $\$ 491$ | $\$ 720$ | $\$ 4,414$ |
| $\$ 18,275$ | $\$ 97,406$ | $\$ 22,148$ | $\$ 21,134$ | $\$ 30,960$ | $\$ 189,924$ |
| $\$ 6,358$ | $\$ 33,889$ | $\$ 7,706$ | $\$ 7,353$ | $\$ 10,771$ | $\$ 66,077$ |
| $\$ 1,284$ | $\$ 6,845$ | $\$ 1,557$ | $\$ 1,485$ | $\$ 2,176$ | $\$ 13,347$ |
| $\$ 33$ | $\$ 178$ | $\$ 41$ | $\$ 39$ | $\$ 57$ | $\$ 348$ |
| $\$ 106,827$ | $\$ 569,370$ | $\$ 129,466$ | $\$ 123,536$ | $\$ 180,972$ | $\$ 1,110,171$ |


| OPERATING | Calls for Service | Preventative Patrol | Traffic | Comm/Dispatch | Special Watches | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 52900 Code Enforcement | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 53151 Professional Svcs. | \$2,184 | \$10,960 | \$2,801 | \$411 | \$3,754 | \$20,109 |
| 54100 Telephone | \$540 | \$2,708 | \$634 | \$5 | \$899 | \$4,785 |
| 54200 Postage | \$77 | \$0 | \$99 | \$15 | \$128 | \$320 |
| 54401 Equip. Leasing | \$325 | \$1,823 | \$799 | \$63 | \$440 | \$3,449 |
| 54620 Maint. Veh | \$617 | \$3,095 | \$724 | \$5 | \$1,028 | \$5,469 |
| 54650 Maint. Radios | \$370 | \$1,857 | \$434 | \$55 | \$617 | \$3,333 |
| 54670 Maint. Equip | \$325 | \$1,630 | \$419 | \$63 | \$560 | \$2,996 |
| 55100 Office Supp | \$162 | \$815 | \$210 | \$32 | \$280 | \$1,498 |
| 55209 Crime Prevention | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55210 Operating Supp | \$650 | \$3,259 | \$838 | \$126 | \$1,119 | \$5,992 |
| 55220 Gasoline | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55221 Tools | \$26 | \$130 | \$50 | \$5 | \$90 | \$300 |
| 55240 Uniforms | \$771 | \$3,869 | \$905 | \$7 | \$1,285 | \$6,836 |
| 55260 Protect Cloth | \$739 | \$3,095 | \$724 | \$5 | \$1,028 | \$5,591 |
| 56405 Computer | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 59900 Depreciation | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Operating Total | \$6,784 | \$33,241 | \$8,637 | \$792 | \$11,226 | \$60,680 |

## CAPITAL

57001 Vehicle Debt Svc
58101 Capital Purchase
58102 Trans. to 301
Capital Expense Total

| Calls for Service | Preventative Patrol | Traffic | Comm/Dispatch | Special Watches | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$1,535 | \$8,179 | \$1,860 | \$1,775 | \$2,600 | \$15,948 |
| \$1,338 | \$7,131 | \$1,621 | \$1,547 | \$2,266 | \$13,904 |
| \$669 | \$3,565 | \$811 | \$774 | \$1,133 | \$6,952 |
| \$3,541 | \$18,875 | \$4,292 | \$4,095 | \$5,999 | \$36,804 |
| Calls for Service | Preventative Patrol | Traffic | Comm/Dispatch | Special Watches | TOTAL |
| \$117,150 | \$621,500 | \$142,400 | \$128,400 | \$198,200 | \$1,207,650 |
| 9.70\% | 51.46\% | 11.79\% | 10.63\% | 16.41\% | \$1,207,650 |

NET INCOME
TOTAL REVENUES TOTAL EXPENDITURES

| Calls for Service | Preventative <br> Patrol | Traffic | Comm/Dispatch | Special Watches | TOTAL |
| ---: | :---: | ---: | ---: | ---: | ---: |
| $\$ 2,605$ | $\$ 8,557$ | $\$ 1,946$ | $\$ 1,857$ | $\$ 2,720$ | $\$ 17,684$ |
| $\$ 117,150$ | $\$ 621,500$ | $\$ 142,400$ | $\$ 128,400$ | $\$ 198,200$ | $\$ 1,207,650$ |
| $-\$ 114,545$ | $-\$ 612,943$ | $\mathbf{- \$ 1 4 0 , 4 5 4}$ | $\mathbf{- \$ 1 2 6 , 5 4 3}$ | $\mathbf{- \$ 1 9 5 , 4 8 0}$ | $\mathbf{- \$ 1 , 1 8 9 , 9 6 6}$ |

Code Enforcement

| REVENUES | Outreach | Prosecution | TOTAL |
| :---: | :---: | :---: | :---: |
| 342103 Special Duty Police | \$0 | \$0 | \$0 |
| 351100 Court Fines | \$214 | \$11 | \$224 |
| 337200 Grants | \$0 | \$0 | \$0 |
| 366905 Police Equip | \$1,068 | \$53 | \$1,120 |
| 366913 Donations | \$0 | \$0 | \$0 |
| REVENUE TOTALS | \$1,281 | \$63 | \$1,344 |
| EXPENDITURES |  |  |  |
| PERSONNEL | Outreach | Prosecution | TOTAL |
| 51000 Incentive Pay | \$694 | \$34 | \$728 |
| 51200 Salaries | \$47,133 | \$2,317 | \$49,450 |
| 51201 PT Salaries | \$5,070 | \$249 | \$5,319 |
| 51400 Overtime | \$5,147 | \$253 | \$5,400 |
| 51500 Sick Leave | \$1,730 | \$85 | \$1,815 |
| 52100 FICA | \$4,440 | \$218 | \$4,658 |
| 52200 Retirement/401k | \$339 | \$17 | \$356 |
| 52220 Pension | \$14,587 | \$717 | \$15,304 |
| 52300 Life/Hosp. Ins. | \$5,075 | \$250 | \$5,325 |
| 52301 Medical Benefit | \$1,025 | \$50 | \$1,076 |
| 53100 Physical Exams | \$27 | \$1 | \$28 |
| Personnel Total | \$85,266 | \$4,192 | \$89,458 |
| OPERATING | Outreach | Prosecution | TOTAL |
| 52900 Code Enforcement | \$1,000 | \$2,000 | \$3,000 |
| 53151 Professional Svcs. | \$1,703 | \$98 | \$1,801 |
| 54100 Telephone | \$349 | \$21 | \$370 |
| 54200 Postage | \$61 | \$3 | \$64 |
| 54401 Equip. Leasing | \$256 | \$15 | \$271 |
| 54620 Maint. Veh | \$399 | \$24 | \$423 |
| 54650 Maint. Radios | \$240 | \$14 | \$254 |
| 54670 Maint. Equip | \$256 | \$64 | \$320 |
| 55100 Office Supp | \$128 | \$7 | \$136 |
| 55209 Crime Prevention | \$0 | \$0 | \$0 |
| 55210 Operating Supp | \$513 | \$29 | \$542 |
| 55220 Gasoline | \$0 | \$0 | \$0 |
| 55221 Tools | \$21 | \$1 | \$22 |
| 55240 Uniforms | \$499 | \$30 | \$529 |
| 55260 Protect Cloth | \$399 | \$24 | \$423 |
| 56405 Computer | \$0 | \$0 | \$0 |
| 59900 Depreciation | \$0 | \$0 | \$0 |
| Operating Total | \$5,824 | \$2,331 | \$8,155 |
| CAPITAL | Outreach | Prosecution | TOTAL |
| 57001 Vehicle Debt Svc | \$1,225 | \$60 | \$1,285 |
| 58101 Capital Purchase | \$1,068 | \$53 | \$1,120 |
| 58102 Trans. to 301 | \$534 | \$26 | \$560 |
| Capital Expense Total | \$2,827 | \$139 | \$2,966 |
|  | Outreach | Prosecution | TOTAL |
| EXPENDITURE TOTALS | \$93,900 | \$6,650 | \$100,600 |
|  | 93.34\% | 6.61\% | \$100,550 |
| NET INCOME | Outreach | Prosecution | TOTAL |
| TOTAL REVENUES | \$1,281 | \$63 | \$1,344 |
| TOTAL EXPENDITURES | \$93,900 | \$6,650 | \$100,600 |
| NET INCOME | -\$92,619 | $-\$ 6,587$ | -\$99,256 |

## Criminal Investigations

REVENUES

| 342103 Special Duty Police |
| :--- |
|  |
| 351100 Court Fines |
|  |
| 337200 Grants |
| 366905 Police Equip |
| 366913 Donations |

## EXPENDITURES

| $\quad$ PERSONNEL | Investigations | Case <br> Management | Property/ <br> Evidence | TOTAL |
| :--- | ---: | ---: | ---: | ---: | ---: |
| 51000 Incentive Pay | $\$ 354$ | $\$ 280$ | $\$ 27$ | $\$ 661$ |
| 51200 Salaries | $\$ 24,057$ | $\$ 18,981$ | $\$ 1,832$ | $\$ 44,870$ |
| 51201 PT Salaries | $\$ 2,588$ | $\$ 2,042$ | $\$ 197$ | $\$ 4,826$ |
| 51400 Overtime | $\$ 2,627$ | $\$ 2,073$ | $\$ 200$ | $\$ 4,900$ |
| 51500 Sick Leave | $\$ 883$ | $\$ 697$ | $\$ 67$ | $\$ 1,647$ |
| 52100 FICA | $\$ 2,266$ | $\$ 1,788$ | $\$ 173$ | $\$ 4,227$ |
| 52200 Retirement/401k | $\$ 173$ | $\$ 137$ | $\$ 13$ | $\$ 323$ |
| 52220 Pension | $\$ 7,445$ | $\$ 5,874$ | $\$ 567$ | $\$ 13,887$ |
| 52300 Life/Hosp. Ins. | $\$ 2,590$ | $\$ 2,044$ | $\$ 197$ | $\$ 4,831$ |
| 52301 Medical Benefit | $\$ 523$ | $\$ 413$ | $\$ 40$ | $\$ 976$ |
| 53100 Physical Exams | $\$ 14$ | $\$ 11$ | $\$ 1$ | $\$ 25$ |
| Personnel Total | $\$ 43,521$ | $\$ 34,338$ | $\$ 3,314$ | $\$ 81,173$ |


| OPERATING | Investigations | Case <br> Management | Propertyl <br> Evidence | TOTAL |
| :--- | ---: | ---: | ---: | ---: | ---: |


| CAPITAL | Investigations | Case <br> Management | Propertyl <br> Evidence | TOTAL |
| :--- | ---: | ---: | ---: | ---: |

NET INCOME
TOTAL REVENUES
TOTAL EXPENDITURES
NET INCOME

| Investigations | Case <br> Management | Propertyl <br> Evidence | TOTAL |
| ---: | ---: | ---: | ---: |
| $\$ 654$ | $\$ 516$ | $\$ 50$ | $\$ 1,220$ |
| $\$ 48,100$ | $\$ 37,850$ | $\$ 3,650$ | $\$ 89,600$ |
| $-\$ 47,446$ | $-\$ 37,334$ | $-\$ 3,600$ | $\mathbf{- \$ 8 8 , 3 8 0}$ |

## Community Oriented Policing

| REVENUES | Special Events | Misc | TOTAL |
| :---: | :---: | :---: | :---: |
| 342103 Special Duty Police | \$91,960 | \$0 | \$91,960 |
| 351100 Court Fines | \$73 | \$7 | \$80 |
| 337200 Grants | \$0 | \$0 | \$0 |
| 366905 Police Equip | \$365 | \$35 | \$400 |
| 366913 Donations | \$0 | \$0 | \$0 |
| REVENUE TOTALS | \$92,398 | \$42 | \$92,440 |
| EXPENDITURES |  |  |  |
| PERSONNEL | Special Events | Misc | TOTAL |
| 51000 Incentive Pay | \$237 | \$23 | \$260 |
| 51200 Salaries | \$16,112 | \$1,545 | \$17,657 |
| 51201 PT Salaries | \$1,733 | \$166 | \$1,899 |
| 51400 Overtime | \$1,759 | \$169 | \$1,928 |
| 51500 Sick Leave | \$591 | \$57 | \$648 |
| 52100 FICA | \$1,518 | \$146 | \$1,663 |
| 52200 Retirement/401k | \$116 | \$11 | \$127 |
| 52220 Pension | \$4,986 | \$478 | \$5,465 |
| 52300 Life/Hosp. Ins. | \$1,735 | \$166 | \$1,901 |
| 52301 Medical Benefit | \$350 | \$34 | \$384 |
| 53100 Physical Exams | \$9 | \$1 | \$10 |
| Personnel Total | \$29,147 | \$2,795 | \$31,942 |
| OPERATING | Special Events | Misc | TOTAL |
| 52900 Code Enforcement | \$0 | \$0 | \$0 |
| 53151 Professional Svcs. | \$686 | \$61 | \$747 |
| 54100 Telephone | \$161 | \$14 | \$174 |
| 54200 Postage | \$24 | \$2 | \$26 |
| 54401 Equip. Leasing | \$102 | \$9 | \$111 |
| 54620 Maint. Veh | \$184 | \$16 | \$199 |
| 54650 Maint. Radios | \$110 | \$9 | \$120 |
| 54670 Maint. Equip | \$102 | \$9 | \$111 |
| 55100 Office Supp | \$51 | \$5 | \$56 |
| 55209 Crime Prevention | \$0 | \$0 | \$0 |
| 55210 Operating Supp | \$205 | \$18 | \$223 |
| 55220 Gasoline | \$0 | \$0 | \$0 |
| 55221 Tools | \$8 | \$1 | \$9 |
| 55240 Uniforms | \$221 | \$20 | \$240 |
| 55260 Protect Cloth | \$184 | \$16 | \$199 |
| 56405 Computer | \$0 | \$0 | \$0 |
| 59900 Depreciation | \$0 | \$0 | \$0 |
| Operating Total | \$2,038 | \$179 | \$2,216 |
| CAPITAL | Special Events | Misc | TOTAL |
| 57001 Vehicle Debt Svc | \$419 | \$40 | \$459 |
| 58101 Capital Purchase | \$365 | \$35 | \$400 |
| 58102 Trans. to 301 | \$183 | \$18 | \$200 |
| Capital Expense Total | \$966 | \$93 | \$1,059 |
|  | Special Events | Misc | TOTAL |
| EXPENDITURE TOTALS | \$31,550 | \$3,000 | \$34,550 |
|  | 91.32\% | 8.68\% | \$34,550 |
| NET INCOME | Special Events | Misc | TOTAL |
| TOTAL REVENUES | \$92,398 | \$42 | \$92,440 |
| TOTAL EXPENDITURES | \$31,550 | \$3,000 | \$34,550 |
| NET INCOME | \$60,848 | -\$2,958 | \$57,890 |

REVENUES
342103 Special Duty Police
351100 Court Fines
337200 Grants
366905 Police Equip
366913 Donations
REVENUE TOTALS

## EXPENDITURES

|  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Training/ <br> Meetings/ <br> Education | Supervision/ <br> Discipline | Employee Life <br> Cycle | Permit/Records | Financial Ops | Asset/Fleet <br> Management | TOTAL |

## PUBLIC WORKS DEPARTMENT

## DEPARTMENT OVERVIEW

The Public Works Department is responsible for managing public spaces around Belleair. This includes parks, streets, sidewalks, and sports fields.

## PERSONNEL INPUTS

Personnel Overview

| Position Title | Number of Employees |
| :---: | :---: |
| Director of Parks, Recreation, and Public Works | 0.5 |
| Public Services Manager | 1 |
| Streets Foreman | 1 |
| Parks Foreman | 1 |
| Streets and Stormwater II | 3 |
| Maintenance Worker II | 2 |
| Total | $\mathbf{8 . 5}$ |

Equipment Overview

| Equipment |
| :---: |
| Steerloader |
| Generators |
| Vactron Trailer |
| John Deere Tractor |
| Reel Mower |
| Toro Mower |
| Milling Machine |
| Ford F250 |
| Ford F350 |
| Boom Truck |

## MAJOR PROGRAM AREAS

The Public Works Department budget consists of seven major program areas:

- Beautification
- Urban Forestry
- Sportsfields
- Hardscape Paving
- Stormwater
- Regulatory Signs
- Employee Administration

For each major program area in the department there are several minor program areas found within. Listed below is a description of each program and the divisions within, as well as their related revenues and expenditures.

The Beautification program consists of maintaining parks and grounds, as well as town decorations. This program makes up $15.89 \%$ of staff time, but the largest component of the department's budget with $26.48 \%$.

| Program Revenue | $\mathbf{\$ 0}$ |
| :--- | ---: |
| Personnel | $\$ 84,149$ |
| Operating | $\$ 72,650$ |
| Capital |  |
| Total Expenditures | $\mathbf{\$ 1 5 6 , 7 9 9}$ |

The Urban Forestry program holds costs related to tree trimming and canopy management. This program accounts for $10.43 \%$ of personnel hours and about $17.57 \%$ of the Public Works budget.

| Program Revenue | $\mathbf{\$ 0}$ |
| :--- | ---: |
| Personnel | $\$ 55,206$ |
| Operating | $\$ 36,933$ |
| Capital |  |
| Total Expenditures | $\mathbf{\$ 9 2 , 1 3 9}$ |

The Sportsfields program encompasses all management of the fields used by Recreation for sports leagues. This includes costs related to sod maintenance, irrigation, and contract service. This makes up $7.89 \%$ of personnel time and $9.15 \%$ of the total expenditures.

| Program Revenue | $\mathbf{\$ 0}$ |
| :--- | ---: |
| Personnel | $\$ 41,807$ |
| Operating | $\$ 43,933$ |
| Capital |  |

The Hardscape Paving program houses all costs associated with the management of any streets and sidewalks in Belleair. This program accounts for $15.69 \%$ of staff time and $11.49 \%$ of the department's budget.

| Program Revenue | $\mathbf{\$ 0}$ |
| :--- | ---: |
| Personnel | $\$ 83,077$ |
| Operating | $\$ 22,100$ |
| Capital |  |
| Total Expenditures | $\mathbf{\$ 1 0 5 , 1 7 7}$ |

The Stormwater program consists of managing the stormwater components and any NPDES related matters. This program makes up for $32.34 \%$ of staff time, but only $21.68 \%$ of the Public Works budget.

| Program Revenue | $\mathbf{\$ 0}$ |
| :--- | ---: |
| Personnel | $\$ 171,246$ |
| Operating | $\$ 27,250$ |
| Capital |  |
| Total Expenditures | $\mathbf{\$ 1 9 8 , 4 9 6}$ |

The Regulatory Signs program includes expenditures related to the traffic and street signs around Belleair. This accounts for $5.36 \%$ of personnel time and $3.57 \%$ of the department's overall budget.

| Program Revenue | $\mathbf{\$ 0}$ |
| :--- | ---: |
| Personnel | $\$ 28,407$ |
| Operating | $\$ 4,233$ |
| Capital |  |
| Total Expenditures | $\mathbf{\$ 3 2 , 6 4 0}$ |

The final program found within this department, known as Employee Administration, includes costs directly related to trainings, customer service, and capital improvement costs. This program allocates $12.4 \%$ of the department's time, but $26.48 \%$ of the total budget.

| Program Revenue | $\mathbf{\$ 0}$ |
| :--- | ---: |
| Personnel | $\$ 65,658$ |
| Operating | $\$ 80,900$ |
| Capital | $\$ 84,669$ |
| Total Expenditures | $\mathbf{\$ 2 3 1 , 2 2 7}$ |

## General Fund - Public Works Department Major Programs FY 18-19

| Public Works Department Revenues |  | 16-17 | 17-18 | 18-19 |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Actual | Amended Budget | Proposed |
|  |  | \$0 | \$0 | \$0 |
| Revenue Total |  | \$0 | \$0 | \$0 |
|  |  | 16-17 | 17-18 | 18-19 |
| Expenditures |  | Actual | Amended Budget | Proposed |
|  | Personnel | \$262,345 | \$514,948 | \$529,550 |
|  | Operating | \$200,448 | \$320,080 | \$288,000 |
|  | Capital Expense | \$66,400 | \$135,488 | \$84,669 |
|  | Expediture Total | \$529,193 | \$970,516 | \$902,219 |
|  | Net Surplus/(Deficit) from Operations |  |  | -\$902,219 |
| By Program |  |  |  |  |
|  |  | 18-19 |  | 18-19 |
|  | Program Revenue | Proposed | Program Expense | Proposed |
|  | Employee Administration | \$0 | Employee Administration | \$231,227 |
|  | Beautification | \$0 | Beautification | \$156,799 |
|  | Urban Forestry | \$0 | Urban Forestry | \$92,139 |
|  | Sportsfields | \$0 | Sportsfields | \$85,740 |
|  | Hardscape Paving | \$0 | Hardscape Paving | \$105,177 |
|  | Stormwater | \$0 | Stormwater | \$198,496 |
|  | Regulatory Signs | \$0 | Regulatory Signs | \$32,640 |
|  | Revenue Total | \$0 | Expenditure Total | \$902,219 |

This chart outlines the programs that were previously detailed. The actual budget for FY 2016-17 are compared against the amended FY 2017-18 expenditures and revenue, as well as the 2018-19 proposed budget.
Revenue items are broken down in to five categories to better convey the types of revenue that the Town receives. The Miscellaneous line contains less frequent items, such as Sale of Surplus Items, Interest, or the actual miscellaneous line item.
Expenditures are also broken down in order to better convey how costs are associated with budget items.
The final chart summarizes the program revenues and expenditures before delving in to the detailed items in the following pages.

## General Fund - Public Works Department Major Programs FY 18-19



| EXPENDITURES PERSONNEL |  | Employee Administration | Beautification | Urban Forestry | Sportsfields | Hardscape Paving | Stormwater | $\begin{aligned} & \text { Regulatory } \\ & \text { Signs } \end{aligned}$ | ITEM TOTAL | FY 2017-18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 51200 | Salaries | \$44,853 | \$57,485 | \$37,713 | \$28,559 | \$56,752 | \$116,983 | \$19,406 | \$361,750 | 355,094 |
| 51210 | Unused Medical | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 563 |
| 51400 | Overtime | \$105 | \$135 | \$89 | \$67 | \$133 | \$275 | \$46 | \$850 | 850 |
| 51500 | Sick Leave | \$781 | \$1,001 | \$657 | \$497 | \$988 | \$2,037 | \$338 | \$6,300 | 7,500 |
| 52200 | FICA | \$3,441 | \$4,410 | \$2,893 | \$2,191 | \$4,353 | \$8,974 | \$1,489 | \$27,750 | 27,145 |
| 52300 | 401k | \$4,048 | \$5,188 | \$3,404 | \$2,578 | \$5,122 | \$10,558 | \$1,751 | \$32,650 | 31,964 |
| 52301 | Life/Hosp. Ins | \$11,103 | \$14,230 | \$9,336 | \$7,070 | \$14,049 | \$28,959 | \$4,804 | \$89,550 | 81,695 |
| 52400 | Medical Benefit | \$1,265 | \$1,621 | \$1,063 | \$805 | \$1,600 | \$3,298 | \$547 | \$10,200 | 9,637 |
| 53100 | Physical Exams | \$62 | \$79 | \$52 | \$39 | \$78 | \$162 | \$27 | \$500 | 500 |
|  | Total | \$65,658 | \$84,149 | \$55,206 | \$41,807 | \$83,077 | \$171,246 | \$28,407 | \$529,550 | \$514,948 |
|  |  |  |  |  |  |  |  |  |  |  |
| OPERATING |  | Employee Administration | Beautification | Urban Forestry | Sportsfields | Hardscape Paving | Stormwater | Regulatory Signs | ITEM TOTAL | FY 2017-18 |
| 53151 P | Prof Svcs | \$16,500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$16,500 | 16,500 |
| 53160 | Contract Labor | \$15,000 | \$27,800 | \$0 | \$19,000 | \$0 | \$0 | \$0 | \$61,800 | 70,852 |
| 53410 | Street Sweeping | \$0 | \$0 | \$0 | \$0 | \$0 | \$19,500 | \$0 | \$19,500 | 19,500 |
| 54100 | Telephone | \$2,050 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,050 | 2,050 |
| 54310 | Energy | \$40,250 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$40,250 | 40,250 |
| 54601 | Maint. Hunter Park | \$0 | \$5,600 | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,600 | 5,600 |
| 54618 | Maint. Courts | \$0 | \$0 | \$0 | \$2,000 | \$0 | \$0 | \$0 | \$2,000 | 2,000 |
| 54619 | Fields/Courts | \$0 | \$0 | \$0 | \$15,000 | \$0 | \$0 | \$0 | \$15,000 | 15,000 |
| 54620 | Maint. Veh | \$0 | \$400 | \$267 | \$267 | \$400 | \$400 | \$267 | \$2,000 | 2,000 |
| 54670 | Maint. Equip | \$0 | \$1,000 | \$667 | \$667 | \$1,000 | \$1,000 | \$667 | \$5,000 | 5,000 |
| 54680 | Maint. Grounds | \$0 | \$12,000 | \$1,000 | \$7,000 | \$0 | \$0 | \$0 | \$20,000 | 20,000 |
| 54682 | Tree Trimming | \$0 | \$0 | \$35,000 | \$0 | \$0 | \$0 | \$0 | \$35,000 | 35,000 |
| 54686 | Holiday Lighting | \$0 | \$8,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$8,000 | 8,000 |
| 54910 | Plantings | \$0 | \$4,700 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,700 | 4,700 |
| 55100 | Office Supplies | \$800 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$800 | 800 |
| 55210 | Operating Supplies | \$2,200 | \$3,300 | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,500 | 5,500 |
| 55221 | Tools | \$0 | \$350 | \$0 | \$0 | \$0 | \$350 | \$0 | \$700 | 700 |
| 55230 | Chemicals | \$0 | \$9,500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$9,500 | 9,500 |
| 55240 | Uniforms | \$1,900 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,900 | 1,900 |
| 55260 P | Prot. Clothing | \$1,700 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,700 | 1,700 |
| 55300 R | Road Materia/Supp. | \$0 | \$0 | \$0 | \$0 | \$20,700 | \$6,000 | \$3,300 | \$30,000 | 53,028 |
| 54605 | Computers | \$500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$500 | 500 |
|  | Total | \$80,900 | \$72,650 | \$36,933 | \$43,933 | \$22,100 | \$27,250 | \$4,233 | \$288,000 | \$320,080 |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  | Employee Administration | Beautification | Urban Forestry | Sportsfields | Hardscape Paving | Stormwater | Regulatory Signs | ITEM TOTAL | FY 2017-18 |
| 54602 | Cars | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0 |
| 57001 | Veh Debt | \$26,319 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$26,319 | 26150 |
| 58101 | Capital Purch | \$31,800 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$31,800 | 95488.02 |
| 58102 | Transfer to 301 | \$26,550 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$26,550 | 13850 |
|  | Total | \$84,669 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$84,669 | \$135,488 |
|  |  |  |  |  |  |  |  |  |  |  |
| PROGRAM EXPE | ENDITURE TOTALS | \$231,227 | \$156,799 | \$92,139 | \$85,740 | \$105,177 | \$198,496 | \$32,640 | \$902,219 | \$970,516 |
|  |  | 25.63\% | 17.38\% | 10.21\% | 9.50\% | 11.66\% | 22.00\% | 3.62\% |  |  |

## Program Net Income

PROGRAM NET INCOME

| Program | Employee Administration | Beautification | Urban Forestry | Sportsfields | Hardscape Paving | Stormwater | Regulatory Signs | $\frac{18-19}{\text { Proposed }}$ | 17-18 Amended |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Personnel | \$65,658 | \$84,149 | \$55,206 | \$41,807 | \$83,077 | \$171,246 | \$28,407 | \$529,550 | \$514,948 |
| Operating | \$80,900 | \$72,650 | \$36,933 | \$43,933 | \$22,100 | \$27,250 | \$4,233 | \$288,000 | \$320,080 |
| Capital | \$84,669 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$84,669 | \$135,489 |
| Expense Subtotal | \$231,227 | \$156,799 | \$92,139 | \$85,740 | \$105,177 | \$198,496 | \$32,640 | \$902,219 | \$970,517 |
| Program Total | $(231,227)$ | $(156,799)$ | $(92,139)$ | $(85,740)$ | $(105,177)$ | $(198,496)$ | $(32,640)$ | $(902,219)$ | $(970,517)$ |
| Program | Program Total | Personnel | Operating | Capital | \% of Budget | \% FTE Effort |  |  |  |
| Employee Administration | \$231,227 | \$65,658 | \$80,900 | \$84,669 | 25.63\% | 12.40\% |  |  |  |
| Beautification | \$156,799 | \$84,149 | \$72,650 | \$0 | 17.38\% | 15.89\% |  |  |  |
| Urban Forestry | \$92,139 | \$55,206 | \$36,933 | \$0 | 10.21\% | 10.43\% |  |  |  |
| Sportsfields | \$85,740 | \$41,807 | \$43,933 | \$0 | 9.50\% | 7.89\% |  |  |  |
| Hardscape Paving | \$105,177 | \$83,077 | \$22,100 | \$0 | 11.66\% | 15.69\% |  |  |  |
| Stormwater | \$198,496 | \$171,246 | \$27,250 | \$0 | 22.00\% | 32.34\% |  |  |  |
| Regulatory Signs | \$32,640 | \$28,407 | \$4,233 | \$0 | 3.62\% | 5.36\% |  |  |  |
|  | \$902,219 | \$529,550 | \$288,000 | \$84,669 | 100.00\% | 100.00\% |  |  |  |

The chart labeled "Program Net Income" conveys a summary of all the programs and their related expenditures and revenue items. This breaks down the expenditure costs in to four separate categories, then subtracts the costs from the expected revenue to calculate a final net surplus or deficit related to the minor program. These costs are then summed and compared to the previous two budgetary expectations. In the second half of this chart, the data is rearranged to show the costs of each operating category, such as Personnel or Capital expenses, and how they relate to the programs. At the end of this chart is also a breakdown of percentages to convey the weight of each programs cost and staff time.

Program Detail

PROGRAM DETAIL

| Program | Revenues | Total Expenditures | Personnel | Operating | Capital | Net Income |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Programs | \$0 | \$902,219 | \$529,550 | \$288,000 | \$84,669 | $(\$ 902,219)$ |
| Employee Manaagement | \$0 | \$124,236 | \$30,497 | \$9,070 | \$84,669 | -\$124,236 |
| Customer Service | \$0 | \$31,052 | \$14,472 | \$16,580 | \$0 | -\$31,052 |
| Capital Improvement | \$0 | \$75,939 | \$20,689 | \$55,250 | \$0 | -\$75,939 |
| Contract Mowing | \$0 | \$34,687 | \$6,887 | \$27,800 | \$0 | -\$34,687 |
| Park Maintenance | \$0 | \$71,084 | \$47,287 | \$23,797 | \$0 | -\$71,084 |
| Park Irrigation | \$0 | \$12,822 | \$11,135 | \$1,687 | \$0 | -\$12,822 |
| Chemicals | \$0 | \$20,988 | \$9,621 | \$11,367 | \$0 | -\$20,988 |
| Holiday Lighting | \$0 | \$17,219 | \$9,219 | \$8,000 | \$0 | -\$17,219 |
| Tree Trimming | \$0 | \$54,537 | \$49,270 | \$5,267 | \$0 | -\$54,537 |
| Contract Trimming | \$0 | \$34,256 | \$3,256 | \$31,000 | \$0 | -\$34,256 |
| Permit \& Tree Assessment | \$0 | \$3,347 | \$2,680 | \$667 | \$0 | -\$3,347 |
| Sod Maintenance | \$0 | \$46,783 | \$26,317 | \$20,467 | \$0 | -\$46,783 |
| Irrigation | \$0 | \$17,652 | \$13,185 | \$4,467 | \$0 | -\$17,652 |
| Contract Service | \$0 | \$21,305 | \$2,305 | \$19,000 | \$0 | -\$21,305 |
| Streets | \$0 | \$41,212 | \$29,345 | \$11,867 | \$0 | -\$41,212 |
| Sidewalk | \$0 | \$37,012 | \$29,345 | \$7,667 | \$0 | -\$37,012 |
| Miscellaneous | \$0 | \$26,954 | \$24,387 | \$2,567 | \$0 | -\$26,954 |
| NPDES | \$0 | \$61,190 | \$54,724 | \$6,467 | \$0 | -\$61,190 |
| Maintenance | \$0 | \$67,975 | \$67,159 | \$817 | \$0 | -\$67,975 |
| Debris Maintenance | \$0 | \$69,331 | \$49,364 | \$19,967 | \$0 | -\$69,331 |
| Street Name Signs | \$0 | \$12,761 | \$11,095 | \$1,667 | \$0 | -\$12,761 |
| Traffic Signs | \$0 | \$13,897 | \$11,631 | \$2,267 | \$0 | -\$13,897 |
| MOT | \$0 | \$5,981 | \$5,681 | \$300 | \$0 | -\$5,981 |
| Employee Administration | \$0 | \$231,227 | \$65,658 | \$80,900 | \$84,669 | (\$231,227) |
| Employee Management | \$0 | \$124,236 | \$30,497 | \$9,070 | \$84,669 | -\$124,236 |
| Customer Service | \$0 | \$31,052 | \$14,472 | \$16,580 | \$0 | -\$31,052 |
| Capital Improvement | \$0 | \$75,939 | \$20,689 | \$55,250 | \$0 | -\$75,939 |
| Beautification | \$0 | \$156,799 | \$84,149 | \$72,650 | \$0 | $(\$ 156,799)$ |
| Contract Mowing | \$0 | \$34,687.37 | \$6,887.37 | \$27,800 | \$0 | -\$34,687 |
| Park Maintenance | 0 | \$71,084 | \$47,286.99 | \$23,797 | \$0 | -\$71,084 |
| Park Irrigation | \$0 | \$12,821.68 | \$11,135.02 | \$1,687 | \$0 | -\$12,822 |
| Chemicals | \$0 | \$20,987.53 | \$9,620.87 | \$11,367 | \$0 | -\$20,988 |
| Holiday Lighting | \$0 | \$17,218.89 | \$9,218.89 | \$8,000 | \$0 | -\$17,219 |
| Urban Forestry | \$0 | \$92,139 | \$55,206 | \$36,933 | \$0 | $(\$ 92,139)$ |
| Tree Trimming | \$0 | \$54,536.79 | \$49,270.13 | \$5,267 | \$0 | -\$54,537 |
| Contract Trimming | \$0 | \$34,256.09 | \$3,256.09 | \$31,000 | \$0 | -\$34,256 |
| Permit \& Tree Assessment | \$0 | \$3,346.57 | \$2,679.91 | \$667 | \$0 | -\$3,347 |
| Sportsfields | \$0 | \$85,740 | \$41,807 | \$43,933 | \$0 | $(\$ 85,740)$ |
| Sod Maintenance | \$0 | \$46,783.37 | \$26,316.71 | \$20,467 | \$0 | -\$46,783 |
| Irrigation | \$0 | \$17,651.81 | \$13,185.15 | \$4,467 | \$0 | -\$17,652 |
| Contract Service | \$0 | \$21,304.72 | \$2,304.72 | \$19,000 | \$0 | -\$21,305 |
| Hardscape Paving | \$0 | \$105,177 | \$83,077 | \$22,100 | \$0 | (\$105,177) |
| Streets | \$0 | \$41,211.66 | \$29,345.00 | \$11,867 | \$0 | -\$41,212 |
| Sidewalk | \$0 | \$37,011.66 | \$29,345.00 | \$7,667 | \$0 | -\$37,012 |
| Miscellaneous | \$0 | \$26,953.83 | \$24,387.17 | \$2,567 | \$0 | -\$26,954 |
| Stormwater | \$0 | \$198,496 | \$171,246 | \$27,250 | \$0 | (\$198,496) |
| NPDES | \$0 | \$61,190.40 | \$54,723.74 | \$6,467 | \$0 | -\$61,190 |
| Maintenance | \$0 | \$67,975.18 | \$67,158.52 | \$817 | \$0 | -\$67,975 |
| Debris Maintenance | \$0 | \$69,330.58 | \$49,363.92 | \$19,967 | \$0 | -\$69,331 |
| Regulatory Signs | \$0 | \$32,640 | \$28,407 | \$4,233 | \$0 | $(\$ 32,640)$ |
| Street Name Signs | \$0 | \$12,761.48 | \$11,094.82 | \$1,667 | \$0 | -\$12,761 |
| Traffic Signs | \$0 | \$13,897.46 | \$11,630.80 | \$2,267 | \$0 | -\$13,897 |
| MOT | \$0 | \$5,981.41 | \$5,681.41 | \$300 | \$0 | -\$5,981 |

The chart labeled "Program Detail" further breaks down the categories of expenditures against the major and minor programs they are related to. Along this table there are set revenues, expenditures, the breakdown of the expenditures, and a final net summary of all programs, in addition to their individual components.
EXPENDITURES
$\quad$ PERSONNEL
51200 Salaries
51210 Unused Medical
51400 Overtime
51500 Sick Leave
52200 FICA
52300 401k
52301 Life/Hosp. Ins
52400 Medical Benefit
53100 Physical Exams
OPERATING
53151 Prof Svcs
53160 Contract Labor
53410 Street Sweeping
54100 Telephone
54310 Energy
54601 Maint. Hunter Park
54618 Maint. Courts
54619 Fields/Courts
54620 Maint. Veh
54670 Maint. Equip
54680 Maint. Grounds
54682 Tree Trimming
54683 Park Improvements
54686 Holiday Lighting

| Employee <br> Management | Customer <br> Service | Capital <br> Improvement | TOTAL |
| ---: | ---: | ---: | ---: |
| $\$ 0$ | $\$ 16,500$ | $\$ 0$ | $\$ 16,500$ |
| $\$ 0$ | $\$ 0$ | $\$ 15,000$ | $\$ 15,000$ |


| $\$ 0$ | $\$ 0$ | $\$ 15,000$ | $\$ 15,000$ |
| ---: | ---: | ---: | ---: |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 2,050$ | $\$ 0$ | $\$ 0$ | $\$ 2,050$ |
| $\$ 0$ | $\$ 0$ | $\$ 40,250$ | $\$ 40,250$ |

54310 Energy

| $\$ 0$ | $\$ 0$ | $\$ 40,250$ | $\$ 40,250$ |
| ---: | ---: | ---: | ---: |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 720$ | $\$ 80$ | $\$ 0$ | $\$ 800$ |
| $\$ 2,200$ | $\$ 0$ | $\$ 0$ | $\$ 2,200$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 1,900$ | $\$ 0$ | $\$ 0$ | $\$ 1,900$ |
| $\$ 1,700$ | $\$ 0$ | $\$ 0$ | $\$ 1,700$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 500$ | $\$ 0$ | $\$ 0$ | $\$ 500$ |
| $\$ 9,070$ | $\$ 16,580$ | $\$ 55,250$ | $\$ 80,900$ |

Operating Total

## EXPENDITURE TOTALS

| Employee <br> Management | Customer <br> Service | Capital <br> Improvement | TOTAL |
| ---: | ---: | ---: | ---: |
| $\mathbf{\$ 1 2 4 , 2 3 6}$ | $\mathbf{\$ 3 1 , 0 5 2}$ | $\mathbf{\$ 7 5 , 9 3 9}$ | $\mathbf{\$ 2 3 1 , 2 2 7}$ |
| $53.73 \%$ | $13.43 \%$ | $32.84 \%$ | $100.00 \%$ |


| NET INCOME | Employee Management | Customer Service | Capital Improvement | TOTAL |
| :---: | :---: | :---: | :---: | :---: |
| TOTAL REVENUES | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$124,236 | \$31,052 | \$75,939 | \$231,227 |
| NET INCOME | -\$124,236 | -\$31,052 | -\$75,939 | -\$231,227 |



Urban Forestry

EXPENDITURES

| PERSONNEL | Tree Trimming | Contract Trimming | Permit \& Tree Assessment | TOTAL |
| :---: | :---: | :---: | :---: | :---: |
| 51200 Salaries | \$33,658 | \$2,224 | \$1,831 | \$37,713 |
| 51210 Unused Medical | \$0 | \$0 | \$0 | \$0 |
| 51400 Overtime | \$79 | \$5 | \$4 | \$89 |
| 51500 Sick Leave | \$586 | \$39 | \$32 | \$657 |
| 52200 FICA | \$2,582 | \$171 | \$140 | \$2,893 |
| 52300 401k | \$3,038 | \$201 | \$165 | \$3,404 |
| 52301 Life/Hosp. Ins | \$8,332 | \$551 | \$453 | \$9,336 |
| 52400 Medical Benefit | \$949 | \$63 | \$52 | \$1,063 |
| 53100 Physical Exams | \$47 | \$3 | \$3 | \$52 |
| Personnel Total | \$49,270 | \$3,256 | \$2,680 | \$55,206 |
| OPERATING | Tree Trimming | Contract Trimming | Permit \& Tree Assessment | TOTAL |
| 53151 Prof Svcs | \$0 | \$0 | \$0 | \$0 |
| 53160 Contract Labor | \$0 | \$0 | \$0 | \$0 |
| 53410 Street Sweeping | \$0 | \$0 | \$0 | \$0 |
| 54100 Telephone | \$0 | \$0 | \$0 | \$0 |
| 54310 Energy | \$0 | \$0 | \$0 | \$0 |
| 54601 Maint. Hunter Park | \$0 | \$0 | \$0 | \$0 |
| 54618 Maint. Courts | \$0 | \$0 | \$0 | \$0 |
| 54619 Fields/Courts | \$0 | \$0 | \$0 | \$0 |
| 54620 Maint. Veh | \$133 | \$0 | \$133 | \$267 |
| 54670 Maint. Equip | \$333 | \$0 | \$333 | \$667 |
| 54680 Maint. Grounds | \$800 | \$0 | \$200 | \$1,000 |
| 54682 Tree Trimming | \$4,000 | \$31,000 | \$0 | \$35,000 |
| 54683 Park Improve | \$0 | \$0 | \$0 | \$0 |
| 54686 Holiday Lighting | \$0 | \$0 | \$0 | \$0 |
| 54910 Plantings | \$0 | \$0 | \$0 | \$0 |
| 55100 Office Supplies | \$0 | \$0 | \$0 | \$0 |
| 55210 Operating Supplies | \$0 | \$0 | \$0 | \$0 |
| 55221 Tools | \$0 | \$0 | \$0 | \$0 |
| 55230 Chemicals | \$0 | \$0 | \$0 | \$0 |
| 55240 Uniforms | \$0 | \$0 | \$0 | \$0 |
| 55260 Prot. Clothing | \$0 | \$0 | \$0 | \$0 |
| 55300 Road Material/Supp. | \$0 | \$0 | \$0 | \$0 |
| 54605 Computers | \$0 | \$0 | \$0 | \$0 |
| Operating TotalCAPITAL | \$5,267 | \$31,000 | \$667 | \$36,933 |
|  | Tree Trimming | Contract Trimming | Permit \& Tree Assessment | TOTAL |
| 54602 Cars | \$0 | \$0 | \$0 | \$0 |
| 57001 Veh Debt | \$0 | \$0 | \$0 | \$0 |
| 58101 Capital Purch | \$0 | \$0 | \$0 | \$0 |
| 58102301 | \$0 | \$0 | \$0 | \$0 |
| Capital Expense Total | \$0 | \$0 | \$0 | \$0 |
|  | Tree Trimming | Contract Trimming | Permit \& Tree Assessment | TOTAL |
| EXPENDITURE TOTALS | \$54,537 | \$34,256 | \$3,347 | \$92,139 |
|  | 59.19\% | 37.18\% | 3.63\% | 100.00\% |
| NET INCOME | Tree Trimming | Contract Trimming | Permit \& Tree Assessment | TOTAL |
| TOTAL REVENUES | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$54,537 | \$34,256 | \$3,347 | \$92,139 |
| NET INCOME | -\$54,537 | -\$34,256 | -\$3,347 | -\$92,139 |

## EXPENDITURES

| PERSONNEL | Sod <br> Maintenance | Irrigation | Contract Services | TOTAL |
| :---: | :---: | :---: | :---: | :---: |
| 51200 Salaries | \$17,978 | \$9,007 | \$1,574 | \$28,559 |
| 51210 Unused Medical | \$0 | \$0 | \$0 | \$0 |
| 51400 Overtime | \$42 | \$21 | \$4 | \$67 |
| 51500 Sick Leave | \$313 | \$157 | \$27 | \$497 |
| 52200 FICA | \$1,379 | \$691 | \$121 | \$2,191 |
| 52300 401k | \$1,623 | \$813 | \$142 | \$2,578 |
| 52301 Life/Hosp. Ins | \$4,450 | \$2,230 | \$390 | \$7,070 |
| 52400 Medical Benefit | \$507 | \$254 | \$44 | \$805 |
| 53100 Physical Exams | \$25 | \$12 | \$2 | \$39 |
| Personnel Total | \$26,317 | \$13,185 | \$2,305 | \$41,807 |
| OPERATING | Sod <br> Maintenance | Irrigation | Contract Services | TOTAL |
| 53151 Prof Svcs | \$0 | \$0 | \$0 | \$0 |
| 53160 Contract Labor | \$12,000 | \$0 | \$7,000 | \$19,000 |
| 53410 Street Sweeping | \$0 | \$0 | \$0 | \$0 |
| 54100 Telephone | \$0 | \$0 | \$0 | \$0 |
| 54310 Energy | \$0 | \$0 | \$0 | \$0 |
| 54601 Maint. Hunter Park | \$0 | \$0 | \$0 | \$0 |
| 54618 Maint. Courts | \$2,000 | \$0 | \$0 | \$2,000 |
| 54619 Fields/Courts | \$3,000 | \$0 | \$12,000 | \$15,000 |
| 54620 Maint. Veh | \$133 | \$133 | \$0 | \$267 |
| 54670 Maint. Equip | \$333 | \$333 | \$0 | \$667 |
| 54680 Maint. Grounds | \$3,000 | \$4,000 | \$0 | \$7,000 |
| 54682 Tree Trimming | \$0 | \$0 | \$0 | \$0 |
| 54683 Park Improve | \$0 | \$0 | \$0 | \$0 |
| 54686 Holiday Lighting | \$0 | \$0 | \$0 | \$0 |
| 54910 Plantings | \$0 | \$0 | \$0 | \$0 |
| 55100 Office Supplies | \$0 | \$0 | \$0 | \$0 |
| 55210 Operating Supplies | \$0 | \$0 | \$0 | \$0 |
| 55221 Tools | \$0 | \$0 | \$0 | \$0 |
| 55230 Chemicals | \$0 | \$0 | \$0 | \$0 |
| 55240 Uniforms | \$0 | \$0 | \$0 | \$0 |
| 55260 Prot. Clothing | \$0 | \$0 | \$0 | \$0 |
| 55300 Road Material/Supp. | \$0 | \$0 | \$0 | \$0 |
| 54605 Computers | \$0 | \$0 | \$0 | \$0 |
| Operating Total | \$20,467 | \$4,467 | \$19,000 | \$43,933 |
|  | Sod Maintenance | Irrigation | Contract Services | TOTAL |
| 54602 Cars | \$0 | \$0 | \$0 | \$0 |
| 57001 Veh Debt | \$0 | \$0 | \$0 | \$0 |
| 58101 Capital Purch | \$0 | \$0 | \$0 | \$0 |
| 58102301 | \$0 | \$0 | \$0 | \$0 |
| Capital Expense Total | \$0 | \$0 | \$0 | \$0 |
|  | Sod <br> Maintenance | Irrigation | Contract Services | TOTAL |
| EXPENDITURE TOTALS | \$46,783 | \$17,652 | \$21,305 | \$85,740 |
|  | 54.56\% | 20.59\% | 24.85\% | 100.00\% |
| NET INCOME | Sod Maintenance | Irrigation | Contract Services | TOTAL |
| TOTAL REVENUES | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$46,783 | \$17,652 | \$21,305 | \$85,740 |
| NET INCOME | -\$46,783 | -\$17,652 | -\$21,305 | -\$85,740 |

Hardscape Paving

| EXPENDITURES |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| PERSONNEL | Streets | Sidewalk | Misc | TOTAL |
| 51200 Salaries | \$20,046 | \$20,046 | \$16,660 | \$56,752 |
| 51210 Unused Medical | \$0 | \$0 | \$0 | \$0 |
| 51400 Overtime | \$47 | \$47 | \$39 | \$133 |
| 51500 Sick Leave | \$349 | \$349 | \$290 | \$988 |
| 52200 FICA | \$1,538 | \$1,538 | \$1,278 | \$4,353 |
| 52300 401k | \$1,809 | \$1,809 | \$1,504 | \$5,122 |
| 52301 Life/Hosp. Ins | \$4,962 | \$4,962 | \$4,124 | \$14,049 |
| 52400 Medical Benefit | \$565 | \$565 | \$470 | \$1,600 |
| 53100 Physical Exams | \$28 | \$28 | \$23 | \$78 |
| Personnel Total | \$29,345 | \$29,345 | \$24,387 | \$83,077 |
| OPERATING | Streets | Sidewalk | Misc | TOTAL |
| 53151 Prof Svcs | \$0 | \$0 | \$0 | \$0 |
| 53160 Contract Labor | \$0 | \$0 | \$0 | \$0 |
| 53410 Street Sweeping | \$0 | \$0 | \$0 | \$0 |
| 54100 Telephone | \$0 | \$0 | \$0 | \$0 |
| 54310 Energy | \$0 | \$0 | \$0 | \$0 |
| 54601 Maint. Hunter Park | \$0 | \$0 | \$0 | \$0 |
| 54618 Maint. Courts | \$0 | \$0 | \$0 | \$0 |
| 54619 Fields/Courts | \$0 | \$0 | \$0 | \$0 |
| 54620 Maint. Veh | \$133 | \$133 | \$133 | \$400 |
| 54670 Maint. Equip | \$333 | \$333 | \$333 | \$1,000 |
| 54680 Maint. Grounds | \$0 | \$0 | \$0 | \$0 |
| 54682 Tree Trimming | \$0 | \$0 | \$0 | \$0 |
| 54683 Park Improve | \$0 | \$0 | \$0 | \$0 |
| 54686 Holiday Lighting | \$0 | \$0 | \$0 | \$0 |
| 54910 Plantings | \$0 | \$0 | \$0 | \$0 |
| 55100 Office Supplies | \$0 | \$0 | \$0 | \$0 |
| 55210 Operating Supplies | \$0 | \$0 | \$0 | \$0 |
| 55221 Tools | \$0 | \$0 | \$0 | \$0 |
| 55230 Chemicals | \$0 | \$0 | \$0 | \$0 |
| 55240 Uniforms | \$0 | \$0 | \$0 | \$0 |
| 55260 Prot. Clothing | \$0 | \$0 | \$0 | \$0 |
| 55300 Road Material/Supp. | \$11,400 | \$7,200 | \$2,100 | \$20,700 |
| 54605 Computers | \$0 | \$0 | \$0 | \$0 |
| Operating Total | \$11,867 | \$7,667 | \$2,567 | \$22,100 |
| CAPITAL | Streets | Sidewalk | Misc | TOTAL |
| 54602 Cars | \$0 | \$0 | \$0 | \$0 |
| 57001 Veh Debt | \$0 | \$0 | \$0 | \$0 |
| 58101 Capital Purch | \$0 | \$0 | \$0 | \$0 |
| 58102301 | \$0 | \$0 | \$0 | \$0 |
| Capital Expense Total | \$0 | \$0 | \$0 | \$0 |
|  | Streets | Sidewalk | Misc | TOTAL |
| EXPENDITURE TOTALS | \$41,212 | \$37,012 | \$26,954 | \$105,177 |
|  | 39.18\% | 35.19\% | 25.63\% | 100.00\% |
| NET INCOME | Streets | Sidewalk | Misc | TOTAL |
| total revenues | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$41,212 | \$37,012 | \$26,954 | \$105,177 |
| NET INCOME | -\$41,212 | -\$37,012 | -\$26,954 | -\$105,177 |

EXPENDITURES

| PERSONNEL | NPDES | Maintenance | Debris Maintenance | TOTAL |
| :---: | :---: | :---: | :---: | :---: |
| 51200 Salaries | \$37,383 | \$45,878 | \$33,722 | \$116,983 |
| 51210 Unused Medical | \$0 | \$0 | \$0 | \$0 |
| 51400 Overtime | \$88 | \$108 | \$79 | \$275 |
| 51500 Sick Leave | \$651 | \$799 | \$587 | \$2,037 |
| 52200 FICA | \$2,868 | \$3,519 | \$2,587 | \$8,974 |
| 52300 401k | \$3,374 | \$4,141 | \$3,044 | \$10,558 |
| 52301 Life/Hosp. Ins | \$9,254 | \$11,357 | \$8,348 | \$28,959 |
| 52400 Medical Benefit | \$1,054 | \$1,294 | \$951 | \$3,298 |
| 53100 Physical Exams | \$52 | \$63 | \$47 | \$162 |
| Personnel TotalOPERATING | \$54,724 | \$67,159 | \$49,364 | \$171,246 |
|  | NPDES | Maintenance | Debris Maintenance | TOTAL |
| 53151 Prof Svcs | \$0 | \$0 | \$0 | \$0 |
| 53160 Contract Labor | \$0 | \$0 | \$0 | \$0 |
| 53410 Street Sweeping | \$0 | \$0 | \$19,500 | \$19,500 |
| 54100 Telephone | \$0 | \$0 | \$0 | \$0 |
| 54310 Energy | \$0 | \$0 | \$0 | \$0 |
| 54601 Maint. Hunter Park | \$0 | \$0 | \$0 | \$0 |
| 54618 Maint. Courts | \$0 | \$0 | \$0 | \$0 |
| 54619 Fields/Courts | \$0 | \$0 | \$0 | \$0 |
| 54620 Maint. Veh | \$133 | \$133 | \$133 | \$400 |
| 54670 Maint. Equip | \$333 | \$333 | \$333 | \$1,000 |
| 54680 Maint. Grounds | \$0 | \$0 | \$0 | \$0 |
| 54682 Tree Trimming | \$0 | \$0 | \$0 | \$0 |
| 54683 Park Improve | \$0 | \$0 | \$0 | \$0 |
| 54686 Holiday Lighting | \$0 | \$0 | \$0 | \$0 |
| 54910 Plantings | \$0 | \$0 | \$0 | \$0 |
| 55100 Office Supplies | \$0 | \$0 | \$0 | \$0 |
| 55210 Operating Supplies | \$0 | \$0 | \$0 | \$0 |
| 55221 Tools | \$0 | \$350 | \$0 | \$350 |
| 55230 Chemicals | \$0 | \$0 | \$0 | \$0 |
| 55240 Uniforms | \$0 | \$0 | \$0 | \$0 |
| 55260 Prot. Clothing | \$0 | \$0 | \$0 | \$0 |
| 55300 Road Material/Supp. | \$6,000 | \$0 | \$0 | \$6,000 |
| 54605 Computers | \$0 | \$0 | \$0 | \$0 |
| Operating TotalCAPITAL | \$6,467 | \$817 | \$19,967 | \$27,250 |
|  | NPDES | Maintenance | Debris Maintenance | TOTAL |
| 54602 Cars | \$0 | \$0 | \$0 | \$0 |
| 57001 Veh Debt | \$0 | \$0 | \$0 | \$0 |
| 58101 Capital Purch | \$0 | \$0 | \$0 | \$0 |
| 58102301 | \$0 | \$0 | \$0 | \$0 |
| Capital Expense Total | \$0 | \$0 | \$0 | \$0 |
|  | NPDES | Maintenance | Debris Maintenance | TOTAL |
| EXPENDITURE TOTALS | \$61,190 | \$67,975 | \$69,331 | \$198,496 |
|  | 30.83\% | 34.25\% | 34.93\% | 100.00\% |
| NET INCOME | NPDES | Maintenance | Debris Maintenance | TOTAL |
| TOTAL REVENUES | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$61,190 | \$67,975 | \$69,331 | \$198,496 |
| NET INCOME | -\$61,190 | -\$67,975 | -\$69,331 | -\$198,496 |

Regulatory Signs

EXPENDITURES

| PERSONNEL | Street Name Signs | Traffic Signs | MOT | TOTAL |
| :---: | :---: | :---: | :---: | :---: |
| 51200 Salaries | \$7,579 | \$7,945 | \$3,881 | \$19,406 |
| 51210 Unused Medical | \$0 | \$0 | \$0 | \$0 |
| 51400 Overtime | \$18 | \$19 | \$9 | \$46 |
| 51500 Sick Leave | \$132 | \$138 | \$68 | \$338 |
| 52200 FICA | \$581 | \$609 | \$298 | \$1,489 |
| 52300 401k | \$684 | \$717 | \$350 | \$1,751 |
| 52301 Life/Hosp. Ins | \$1,876 | \$1,967 | \$961 | \$4,804 |
| 52400 Medical Benefit | \$214 | \$224 | \$109 | \$547 |
| 53100 Physical Exams | \$10 | \$11 | \$5 | \$27 |
| Personnel Total | \$11,095 | \$11,631 | \$5,681 | \$28,407 |
| OPERATING | Street Name Signs | Traffic Signs | MOT | TOTAL |
| 53151 Prof Svcs | \$0 | \$0 | \$0 | \$0 |
| 53160 Contract Labor | \$0 | \$0 | \$0 | \$0 |
| 53410 Street Sweeping | \$0 | \$0 | \$0 | \$0 |
| 54100 Telephone | \$0 | \$0 | \$0 | \$0 |
| 54310 Energy | \$0 | \$0 | \$0 | \$0 |
| 54601 Maint. Hunter Park | \$0 | \$0 | \$0 | \$0 |
| 54618 Maint. Courts | \$0 | \$0 | \$0 | \$0 |
| 54619 Fields/Courts | \$0 | \$0 | \$0 | \$0 |
| 54620 Maint. Veh | \$133 | \$133 | \$0 | \$267 |
| 54670 Maint. Equip | \$333 | \$333 | \$0 | \$667 |
| 54680 Maint. Grounds | \$0 | \$0 | \$0 | \$0 |
| 54682 Tree Trimming | \$0 | \$0 | \$0 | \$0 |
| 54683 Park Improve | \$0 | \$0 | \$0 | \$0 |
| 54686 Holiday Lighting | \$0 | \$0 | \$0 | \$0 |
| 54910 Plantings | \$0 | \$0 | \$0 | \$0 |
| 55100 Office Supplies | \$0 | \$0 | \$0 | \$0 |
| 55210 Operating Supplies | \$0 | \$0 | \$0 | \$0 |
| 55221 Tools | \$0 | \$0 | \$0 | \$0 |
| 55230 Chemicals | \$0 | \$0 | \$0 | \$0 |
| 55240 Uniforms | \$0 | \$0 | \$0 | \$0 |
| 55260 Prot. Clothing | \$0 | \$0 | \$0 | \$0 |
| 55300 Road Material/Supp. | \$1,200 | \$1,800 | \$300 | \$3,300 |
| 54605 Computers | \$0 | \$0 | \$0 | \$0 |
| Operating Total | \$1,667 | \$2,267 | \$300 | \$4,233 |
|  | Street Name Signs | Traffic Signs | MOT | TOTAL |
| 54602 Cars | \$0 | \$0 | \$0 | \$0 |
| 57001 Veh Debt | \$0 | \$0 | \$0 | \$0 |
| 58101 Capital Purch | \$0 | \$0 | \$0 | \$0 |
| 58102301 | \$0 | \$0 | \$0 | \$0 |
| Capital Expense Total | \$0 | \$0 | \$0 | \$0 |
|  | Street Name Signs | Traffic Signs | MOT | TOTAL |
| EXPENDITURE TOTALS | \$12,761 | \$13,897 | \$5,981 | \$32,640 |
|  | 39.10\% | 42.58\% | 18.33\% | 100.00\% |
| NET INCOME | Street Name Signs | Traffic Signs | MOT | TOTAL |
| TOTAL REVENUES | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$12,761 | \$13,897 | \$5,981 | \$32,640 |
| NET INCOME | -\$12,761 | -\$13,897 | -\$5,981 | -\$32,640 |

## RECREATION DEPARTMENT

## DEPARTMENT OVERVIEW

The Recreation Department enhances and enriches the quality of life for the present and future generations of Belleair's residents by providing recreational programming tailored for the community's youth and adult members, as well as community events.

## PERSONNEL INPUTS

Personnel Overview

| Position Title | Number of Employees |
| :---: | :---: |
| Director of Parks, Recreation, and Public Works | 0.5 |
| Recreation Supervisor | 1 |
| Special Events Coordinator | 1 |
| Recreation Programmer II | 1 |
| Recreation Programmer I | 1 |
| Recreation Assistant I | 1 |
| Total | 5.5 |

Equipment Overview

| Equipment |
| :---: |
| 2012 Ford Explorer |
| 2017 Ford T350 (2) |
| Playgrounds |
| Tennis Courts |
| Recpro Software |

## MAJOR PROGRAM AREAS

The Recreation Department budget consists of five major program areas:

- Community Promotions and Events
- Sports Leagues
- Youth Activities
- Adult Activities
- Employee Administration

For each major program area in the department there are several minor program areas found within. Listed below is a description of each program and the divisions within.

The Employee Administration program encompasses costs directly related to trainings, employee life cycles, and asset management. This accounts for $37.3 \%$ of personnel time, but $28.17 \%$ of all expenditures.

| Program Revenue | $\$ 49,430$ |
| :--- | ---: |
| Personnel | $\$ 238,258$ |
| Operating | $\$ 49,750$ |
| Capital | $\$ 20,306$ |
| Total Expenditures | $\$ 308,314$ |

The Community Promotions and Events program coordinates and manages events within the Town, such as the concerts, and holiday events. This includes three smaller programs called Leisure Events, Community Outreach, and Athletic Events. This program utilizes 20.5\% of staff's time, and $28.13 \%$ of the department's total budget.

| Program Revenue | $\mathbf{\$ 1 4 6 , 5 5 0}$ |
| :--- | ---: |
| Personnel | $\$ 72,927$ |
| Operating | $\$ 128,800$ |
| Capital | $\$ 0$ |
| Total Expenditures | $\mathbf{\$ 2 0 1 , 7 2 7}$ |

The Sports Leagues program provides youth activities such as basketball, dodgeball, and flag football. This program accounts for $7.6 \%$ of personnel time and $7.89 \%$ of the total Recreation budget.

| Program Revenue | $\$ 39,410$ |
| :--- | ---: |
| Personnel | $\$ 26,045$ |
| Operating | $\$ 23,700$ |
| Capital | $\$ 0$ |
| Total Expenditures | $\$ 49,745$ |

The Youth Activities program provides activities and care for youth attendees. This includes after school programs, day camps, summer camps, and overall enrichment. This is the largest
of the Recreation department's when it comes to personnel time overall budget, encompassing $32.5 \%$ of total staff allocation, and $31.08 \%$ of expenditures.

| Program Revenue | $\mathbf{\$ 2 5 4 , 7 9 0}$ |
| :--- | ---: |
| Personnel | $\$ 121,263$ |
| Operating | $\$ 101,200$ |
| Capital | $\$ 0$ |
| Total Expenditures | $\mathbf{\$ 2 2 2 , 4 6 3}$ |

The Adult Activities program includes costs and time related to classes offered for adult attendees. This includes programs offered such as pilates, silver sneakers, and tennis. This program accounts for $2.1 \%$ of staff time and $2.34 \%$ of the Recreation budget.

| Program Revenue | $\mathbf{\$ 1 4 , 4 9 8}$ |
| :--- | ---: |
| Personnel | $\$ 11,130$ |
| Operating | $\$ 8,000$ |
| Capital | $\$ 0$ |
| Total Expenditures | $\mathbf{\$ 1 9 , 1 3 0}$ |

## General Fund - Recreation Department Major Programs FY 18-19

| Recreation Department |  | 16-17 | 17-18 | 18-19 |
| :---: | :---: | :---: | :---: | :---: |
| Revenues |  | Actual | Amended Budget | Proposed |
|  | Tennis Permits | \$1,080 | \$2,500 | \$0 |
|  | Rec Prog Activity | \$267,052 | \$282,750 | \$292,000 |
|  | Rec Permits | \$23,715 | \$24,000 | \$24,800 |
|  | Rec Vending | \$3,570 | \$10,000 | \$4,100 |
|  | Concession | 10388 | \$3,500 | \$9,700 |
|  | Merchandise | 28 | \$0 | \$0 |
|  | Private Parties | 6280 | \$6,000 | \$6,150 |
|  | Athletic Programs | 15685 | \$23,000 | \$15,000 |
|  | Rental Income | 4400 | \$4,800 | \$4,800 |
|  | Don: Park Improve. |  |  | \$0 |
|  | Don: Rec Projs |  |  | \$2,000 |
|  | Special Events | \$154,018 | \$143,000 | \$146,550 |
|  | Revenue Total | \$486,216 | \$499,550 | \$505,100 |
|  |  | 16-17 | 17-18 | 18-19 |
| Expenditures |  | Actual | Amended Budget | Proposed |
|  | Personnel | \$739,022 | \$468,949 | \$469,640 |
|  | Operating | \$487,535 | \$322,600 | \$311,450 |
|  | Capital Expense | \$61,181 | \$82,967 | \$20,300 |
|  | Expediture Total | \$1,287,738 | \$874,517 | \$801,390 |
|  | Net Surplus/(Deficit) from Operations |  |  | -\$296,290 |
| By Program |  |  |  |  |
|  |  | 18-19 |  | 18-19 |
|  | Program Revenue | Proposed | Program Expense | Proposed |
|  | Employee Admin | \$49,368 | Employee Administration | \$308,308 |
|  | Communtiy Promos/Events | \$146,550 | Community Events | \$201,727 |
|  | Sports League | \$39,410 | Sports Leagues | \$49,745 |
|  | Youth Activites | \$255,274 | Youth Activities | \$222,480 |
|  | Adult Activites | \$14,498 | Adult Activities | \$19,130 |
|  | Revenue Total | \$505,100 | Expenditure Total | \$801,390 |

This chart outlines the programs that were previously detailed. The actual budget for FY 2016-17 are compared against the amended FY 2017-18 expenditures and revenue, as well as the 2018-19 proposed budget.
Revenue items are broken down in to five categories to better convey the types of revenue that the Town receives. The Miscellaneous line contains less frequent items, such as Sale of Surplus Items, Interest, or the actual miscellaneous line item.

Expenditures are also broken down in order to better convey how costs are associated with budget items.
The final chart summarizes the program revenues and expenditures before delving in to the detailed items in the following pages.

## General Fund - Recreation Department Major Programs FY 18-19



| REVENUES | Employee Administration | Community Events | Sports Leagues | Youth Activities | Adult Activities | ITEM TOTAL | FY 2017-18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 300230 Tennis Permits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,500 |
| 347210 Rec Prog Activity | \$1,140 | \$0 | \$38,210 | \$239,652 | \$12,998 | \$292,000 | \$282,750 |
| 347211 Rec Permits | \$21,800 | \$0 | \$0 | \$1,500 | \$1,500 | \$24,800 | \$24,000 |
| 347213 Rec Vending | \$478 | \$0 | \$0 | \$3,623 | \$0 | \$4,100 | \$10,000 |
| 347214 Concession | \$0 | \$0 | \$1,200 | \$8,500 | \$0 | \$9,700 | \$3,500 |
| 347217 Merchandise | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |  |
| 347530 Private Parties | \$6,150 | \$0 | \$0 | \$0 | \$0 | \$6,150 | \$6,000 |
| 347540 Athletic Programs | \$15,000 | \$0 | \$0 | \$0 | \$0 | \$15,000 | \$23,000 |
| 362000 Rental Income | \$4,800 | \$0 | \$0 | \$0 | \$0 | \$4,800 | \$4,800 |
| 366900 Don: Park Improve. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 366903 Don: Rec Projs | \$0 | \$0 | \$0 | \$2,000 | \$0 | \$2,000 | \$4,000 |
| 366911 Special Events | \$0 | \$146,550 | \$0 | \$0 | \$0 | \$146,550 | \$143,000 |
| PROGRAM REVENUE TOTALS | \$49,368 | \$146,550 | \$39,410 | \$255,274 | \$14,498 | \$505,100 | \$503,550 |



PROGRAM NET INCOME

| Program | Employee Administration | Community Events | Sports Leagues | Youth Activities | Adult Activities | 18-19 Proposed | 17-18 Amended |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues | \$49,368 | \$146,550 | \$39,410 | \$255,274 | \$14,498 | \$505,100 | \$829,400 |
| Personnel | \$238,258 | \$72,927 | \$26,045 | \$121,280 | \$11,130 | \$469,640 | \$322,507 |
| Operating | \$49,750 | \$128,800 | \$23,700 | \$101,200 | \$8,000 | \$311,450 | \$312,035 |
| Capital | \$20,300 | \$0 | \$0 | \$0 | \$0 | \$20,300 | \$0 |
| Expense Subtotal | \$308,308 | \$201,727 | \$49,745 | \$222,480 | \$19,130 | \$801,373 | \$634,542 |
| Program Total | $(258,878)$ | $(55,177)$ | $(10,335)$ | 32,794 | $(4,632)$ | $(296,695)$ | 194,858 |
| Program | Program Total | Personnel | Operating | Capital | \% of Budget | \% FTE Effort |  |
| Employee Administration | \$308,308 | \$238,258 | \$49,750 | \$20,300 | 38.47\% | 51.75\% |  |
| Community Events | \$201,727 | \$72,927 | \$128,800 | \$0 | 25.17\% | 18.18\% |  |
| Sports Leagues | \$49,745 | \$26,045 | \$23,700 | \$0 | 6.21\% | 8.57\% |  |
| Youth Activities | \$222,480 | \$121,280 | \$101,200 | \$0 | 27.76\% | 17.83\% |  |
| Adult Activities | \$19,130 | \$11,130 | \$8,000 | \$0 | 2.39\% | 3.67\% |  |
|  | \$801,373 | \$469,640 | \$311,450 | \$20,300 | 100.00\% | 100.00\% |  |

The chart labeled "Program Net Income" conveys a summary of all the programs and their related expenditures and revenue items. This breaks down the expenditure costs in to four separate categories, then subtracts the costs from the expected revenue to calculate a final net surplus or deficit related to the minor program. These costs are then summed and compared to the previous two budgetary expectations. In the second half of this chart, the data is rearranged to show the costs of each operating category, such as Personnel or Capital expenses, and how they relate to the programs. At the end of this chart is also a breakdown of percentages to convey the weight of each programs cost and staff time.

PROGRAM DETAIL

| Program | Revenues | Total Expenditures | Personnel | Operating | Capital | Net Income |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Programs | \$505,100 | \$801,373 | \$469,640 | \$311,450 | \$20,300 | $(\$ 296,695)$ |
| Employee Management | \$0 | \$94,002 | \$80,452 | \$1,950 | \$11,600 | -\$94,002 |
| Contract Management | \$27,090 | \$16,177 | \$16,177 | \$0 | \$0 | \$10,913 |
| Customer Service | \$22,278 | \$133,337 | \$133,337 | \$0 | \$0 | -\$111,060 |
| Training | \$0 | \$8,292 | \$8,292 | \$0 | \$0 | -\$8,292 |
| Leisure Events | \$62,550 | \$78,690 | \$15,665 | \$63,025 | \$0 | -\$16,140 |
| Community Outreach | \$2,000 | \$50,614 | \$35,864 | \$14,750 | \$0 | -\$48,614 |
| Athletic Events | \$82,000 | \$72,423 | \$21,398 | \$51,025 | \$0 | \$9,577 |
| Flag Football | \$19,400 | \$21,365 | \$12,365 | \$9,000 | \$0 | -\$1,965 |
| Basketball | \$17,850 | \$26,865 | \$12,665 | \$14,200 | \$0 | -\$9,015 |
| Dodgeball | \$2,160 | \$1,515 | \$1,015 | \$500 | \$0 | \$645 |
| Enrichment | \$16,702 | \$16,513 | \$7,213 | \$9,300 | \$0 | \$189 |
| Afterschool | \$60,443 | \$43,895 | \$40,195 | \$3,700 | \$0 | \$16,547 |
| Day Camps | \$14,297 | \$8,987 | \$7,487 | \$1,500 | \$0 | \$5,310 |
| Summer Camps | \$163,833 | \$153,085 | \$66,385 | \$86,700 | \$0 | \$10,747 |
| Contractual | \$9,598 | \$15,906 | \$7,906 | \$8,000 | \$0 | -\$6,308 |
| Community Health | \$3,400 | \$2,167 | \$2,167 | \$0 | \$0 | \$1,233 |
| Tennis | \$1,500 | \$1,057 | \$1,057 | \$0 | \$0 | \$443 |
| Employee Administration | \$49,368 | \$308,308 | \$238,258 | \$49,750 | \$20,300 | $(\$ 258,878)$ |
| Employee Management | \$0 | \$94,002 | \$80,452 | \$1,950 | \$11,600 | -\$94,002 |
| Contract Management | \$27,090 | \$16,177 | \$16,177 | \$0 | \$0 | \$10,913 |
| Customer Service | \$22,278 | \$133,337 | \$133,337 | \$0 | \$0 | -\$111,060 |
| Training | \$0 | \$8,292 | \$8,292 | \$0 | \$0 | -\$8,292 |
| Recreation Faciliities | \$0 | \$56,500 | \$0 | \$47,800 | \$8,700 | -\$56,500 |
| Community Events | \$146,550 | \$201,727 | \$72,927 | \$128,800 | \$0 | $(\$ 55,177)$ |
| Leisure Events | \$62,550 | \$78,690 | \$15,665 | \$63,025 | \$0 | -\$16,140 |
| Community Outreach | \$2,000 | \$50,614 | \$35,864 | \$14,750 | \$0 | -\$48,614 |
| Athletic Events | \$82,000 | \$72,423 | \$21,398 | \$51,025 | \$0 | \$9,577 |
| Sports Leagues | \$39,410 | \$49,745 | \$26,045 | \$23,700 | \$0 | $(\$ 10,335)$ |
| Flag Football | \$19,400 | \$21,365 | \$12,365 | \$9,000 | \$0 | -\$1,965 |
| Basketball | \$17,850 | \$26,865 | \$12,665 | \$14,200 | \$0 | -\$9,015 |
| Dodgeball | \$2,160 | \$1,515 | \$1,015 | \$500 | \$0 | \$645 |
| Youth Activities | \$255,274 | \$222,480 | \$121,280 | \$101,200 | \$0 | \$32,794 |
| Enrichment | \$16,702 | \$16,513 | \$7,213 | \$9,300 | \$0 | \$189 |
| Afterschool | \$60,443 | \$43,895 | \$40,195 | \$3,700 | \$0 | \$16,547 |
| Day Camps | \$14,297 | \$8,987 | \$7,487 | \$1,500 | \$0 | \$5,310 |
| Summer Camps | \$163,833 | \$153,085 | \$66,385 | \$86,700 | \$0 | \$10,747 |
| Adult Activities | \$14,498 | \$19,130 | \$11,130 | \$8,000 | \$0 | -\$4,632 |
| Contractual | \$9,598 | \$15,906 | \$7,906 | \$8,000 | \$0 | -\$6,308 |
| Community Health | \$3,400 | \$2,167 | \$2,167 | \$0 | \$0 | \$1,233 |
| Tennis | \$1,500 | \$1,057 | \$1,057 | \$0 | \$0 | \$443 |

The chart labeled "Program Detail" further breaks down the categories of expenditures against the major and minor programs they are related to. Along this table there are set revenues, expenditures, the breakdown of the expenditures, and a final net summary of all programs, in addition to their individual components.

| REVENUES | Employee Management | Contract Management | Customer Service | Training |  | Recreation Factilites | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 300230 Tennis Permits |  |  |  |  |  |  | \$0 |
| 347210 Rec Prog Activity |  | \$1,140 |  |  |  |  | \$1,140 |
| 347211 Rec Permits |  |  | \$21,800 |  |  |  | \$21,800 |
| 347213 Rec Vending |  |  | \$478 |  |  |  | \$478 |
| 347214 Concession |  |  |  |  |  |  | \$0 |
| 347217 Merchandise |  |  |  |  |  |  | \$0 |
| 347530 Private Parties |  | \$6,150 |  |  |  |  | \$6,150 |
| 347540 Athletic Programs |  | \$15,000 |  |  |  |  | \$15,000 |
| 362000 Rental Income |  | \$4,800 |  |  |  |  | \$4,800 |
| 366900 Don: Park Improve. |  |  |  |  |  |  | \$0 |
| 366903 Don: Rec Projs |  |  |  |  |  |  | \$0 |
| 366911 Special Events |  |  |  |  |  |  | \$0 |
| REVENUE TOTALS | \$0 | \$27,090 | \$22,278 |  | \$0 | \$0 | \$49,368 |


| EXPENDITURES |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PERSONNEL | Employee Management | Contract Management | Customer Service | Training | Recreation Factilites | TOTAL |
| 51200 Salaries | \$48,152 | \$11,421 | \$94,139 | \$5,854 |  | \$159,566 |
| 51201 PT Salaries | \$0 | \$0 | \$0 | \$0 |  | \$0 |
| 51210 Unused Medical | \$0 | \$0 | \$0 | \$0 |  | \$0 |
| 51400 Overtime | \$850 | \$0 | \$0 | \$0 |  | \$850 |
| 51500 Sick Leave | \$10,750 | \$0 | \$0 | \$0 |  | \$10,750 |
| 52200 FICA | \$4,461 | \$1,058 | \$8,721 | \$542 |  | \$14,781 |
| 52300 401k | \$3,356 | \$796 | \$6,560 | \$408 |  | \$11,120 |
| 52301 Life/Hosp. Ins | \$11,010 | \$2,612 | \$21,526 | \$1,339 |  | \$36,487 |
| 52400 Medical Benefit | \$1,223 | \$290 | \$2,392 | \$149 |  | \$4,054 |
| 53100 Physical Exams | \$650 | \$0 | \$0 | \$0 |  | \$650 |
| Personnel Total | \$80,452 | \$16,177 | \$133,337 | \$8,292 | \$0 | \$238,258 |
| *These personnel numbers include costs for part-time, which will be divided in the final draft |  |  |  |  |  |  |
| OPERATING | Employee Management | Contract Management | Customer Service | Training | Recreation Factilites | TOTAL |
| 53151 Prof Svcs |  |  |  |  |  | \$0 |
| 53153 Copies |  |  |  |  | \$5,000 | \$5,000 |
| 53154 Food Service |  |  |  |  |  | \$0 |
| 54100 Telephone |  |  |  |  | \$4,600 | \$4,600 |
| 54300 Electricity |  |  |  |  | \$21,200 | \$21,200 |
| 54618 Fields/Courts |  |  |  |  |  | \$0 |
| 54620 Maint. Veh |  |  |  |  |  | \$0 |
| 54670 Maint. Equip |  |  |  |  |  | \$0 |
| 55100 Office Supplies |  |  |  |  | \$1,300 | \$1,300 |
| 55210 Operating Supplies |  |  |  |  | \$6,500 | \$6,500 |
| 55221 Tools |  |  |  |  | \$200 | \$200 |
| 55231 Summer Camp |  |  |  |  |  | \$0 |
| 55232 Teen Camp |  |  |  |  |  | \$0 |
| 55233 Sports Leagues |  |  |  |  |  | \$0 |
| 55234 Special Events |  |  |  |  |  | \$0 |
| 55235 Refund Exp |  |  |  |  |  | \$0 |
| 55237 Day Camps |  |  |  |  |  | \$0 |
| 55238 Funky Friday |  |  |  |  |  | \$0 |
| 55239 Specialty Camps |  |  |  |  |  | \$0 |
| 55240 Uniforms | \$1,700 |  |  |  |  | \$1,700 |
| 55260 Prot. Clothing | \$250 |  |  |  |  | \$250 |
| 54605 Computers |  |  |  |  | \$6,000 | \$6,000 |
| 57201 Rec Vending |  |  |  |  | \$3,000 | \$3,000 |
| Operating Total | \$1,950 | \$0 | \$0 | \$0 | \$47,800 | \$49,750 |
|  | Employee Management | Contract Management | Customer Service | Training | Recreation Factilites | TOTAL |
| 57001 Vehicle Debt Service |  |  |  |  | \$8,700 | \$8,700 |
| 58101 Capital Purch |  |  |  |  |  | \$0 |
| 58102301 | \$11,600 |  |  |  |  | \$11,600 |
| Capital Expense Total | \$11,600 | \$0 | \$0 | \$0 | \$8,700 | \$20,300 |
|  | Employee Management | Contract Management | Customer Service | Training | Recreation Factilites | TOTAL |
| EXPENDITURE TOTALS | \$94,002 | \$16,177 | \$133,337 | \$8,292 | \$56,500 | \$308,308 |
|  | 30.49\% | 5.25\% | 43.25\% | 2.69\% | 18.33\% | 100.00\% |
| NET INCOME | Employee Management | Contract Management | Customer Service | Training | Recreation Factilites | TOTAL |
| TOTAL REVENUES | \$0 | \$27,090 | \$22,278 | \$0 | \$0 | \$49,368 |
| TOTAL EXPENDITURES | \$94,002 | \$16,177 | \$133,337 | \$8,292 | \$56,500 | \$308,308 |
| NET INCOME | -\$94,002 | \$10,913 | -\$111,060 | -\$8,292 | -\$56,500 | -\$258,940 |

## Community Promotions and Events

| REVENUES | Leisure Events | Communtiy Outreach | Athletic Events | TOTAL |
| :---: | :---: | :---: | :---: | :---: |
| 300230 Tennis Permits | \$0 | \$0 | \$0 | \$0 |
| 347210 Rec Prog Activity | \$0 | \$0 | \$0 | \$0 |
| 347211 Rec Permits | \$0 | \$0 | \$0 | \$0 |
| 347213 Rec Vending | \$0 | \$0 | \$0 | \$0 |
| 347214 Concession | \$0 | \$0 | \$0 | \$0 |
| 347217 Merchandise | \$0 | \$0 | \$0 | \$0 |
| 347530 Private Parties | \$0 | \$0 | \$0 | \$0 |
| 347540 Athletic Programs | \$0 | \$0 | \$0 | \$0 |
| 362000 Rental Income | \$0 | \$0 | \$0 | \$0 |
| 366900 Don: Park Improve. | \$0 | \$0 | \$0 | \$0 |
| 366903 Don: Rec Projs | \$0 | \$0 | \$0 | \$0 |
| 366911 Special Events | \$62,550 | \$2,000 | \$82,000 | \$146,550 |
| REVENUE TOTALS | \$62,550 | \$2,000 | \$82,000 | \$146,550 |
| EXPENDITURES |  |  |  |  |
| PERSONNEL | Leisure Events | Communtiy Outreach | Athletic Events | TOTAL |
| 51200 Salaries | \$11,060.06 | \$25,320.36 | \$15,107.49 | \$51,487.91 |
| 51210 Unused Medical | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 51400 Overtime | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 51500 Sick Leave | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 52200 FICA | \$1,024.54 | \$2,345.54 | \$1,399.48 | \$4,769.56 |
| 52300 401k | \$770.76 | \$1,764.53 | \$1,052.82 | \$3,588.11 |
| 52301 Life/Hosp. Ins | \$2,529.01 | \$5,789.79 | \$3,454.50 | \$11,773.30 |
| 52400 Medical Benefit | \$281.00 | \$643.31 | \$383.83 | \$1,308.14 |
| 53100 Physical Exams | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Personnel Total | \$15,665.38 | \$35,863.53 | \$21,398.12 | \$72,927.03 |
|  | Leisure Events | Communtiy Outreach | Athletic Events | TOTAL |
| OPERATING |  |  |  | 0 |
| 53151 Prof Svcs |  |  |  | 0 |
| 53153 Copies |  |  |  | 0 |
| 53154 Food Service |  |  |  | 0 |
| 54100 Telephone |  |  |  | 0 |
| 54300 Electricity |  |  |  | 0 |
| 54618 Fields/Courts |  |  |  | 0 |
| 54620 Maint. Veh |  |  |  | 0 |
| 54670 Maint. Equip |  |  |  | 0 |
| 55100 Office Supplies |  |  |  | 0 |
| 55210 Operating Supplies |  |  |  | 0 |
| 55221 Tools |  |  |  | 0 |
| 55231 Summer Camp |  |  |  | 0 |
| 55232 Teen Camp |  |  |  | 0 |
| 55233 Sports Leagues |  |  |  | 0 |
| 55234 Special Events | 63,025 | 14,750 | 51,025 | 128,800 |
| 55235 Refund Exp |  |  |  | 0 |
| 55237 Day Camps |  |  |  | 0 |
| 55238 Funky Friday |  |  |  | 0 |
| 55239 Specialty Camps |  |  |  | 0 |
| 55240 Uniforms |  |  |  | 0 |
| 55260 Prot. Clothing |  |  |  | 0 |
| 54605 Computers |  |  |  | 0 |
| 57201 Rec Vending |  |  |  | 0 |
| Operating Total | \$63,025 | \$14,750 | \$51,025 | \$128,800 |
|  | Leisure Events | Communtiy Outreach | Athletic Events | TOTAL |
| 57001 Vehicle Debt Service |  |  |  | 0 |
| 57201 Rec Vending |  |  |  | 0 |
| 58101 Capital Purch |  |  |  | 0 |
| 58102301 |  |  |  | \$0 |
| Capital Expense Total | \$0 | \$0 | \$0 | \$0 |
|  | Leisure Events | Communtiy Outreach | Athletic Events | TOTAL |
| EXPENDITURE TOTALS | \$78,690 | \$50,614 | \$72,423 | \$201,727 |
|  | 39.008\% | 25.090\% | 35.902\% | 100.00\% |
| NET income | Leisure Events | Communtiy Outreach | Athletic Events | TOTAL |
| total revenues | \$62,550 | \$2,000 | \$82,000 | \$146,550 |
| TOTAL EXPENDITURES | \$78,690 | \$50,614 | \$72,423 | \$201,727 |
| NET INCOME | -\$16,140 | -\$48,614 | \$9,577 | -\$55,177 |


| Revenues | Flag Football | Basketball | Dodgeball | TOTAL |
| :---: | :---: | :---: | :---: | :---: |
| 300230 Tennis Permits | \$0 | \$0 | \$0 | \$0 |
| 347210 Rec Prog Activity | \$18,200 | \$17,850 | \$2,160 | \$38,210 |
| 347211 Rec Permits | \$0 | \$0 | \$0 | \$0 |
| 347213 Rec Vending | \$0 | \$0 | \$0 | \$0 |
| 347214 Concession | \$1,200 | \$0 | \$0 | \$1,200 |
| 347217 Merchandise | \$0 | \$0 | \$0 | \$0 |
| 347530 Private Parties | \$0 | \$0 | \$0 | \$0 |
| 347540 Athletic Programs | \$0 | \$0 | \$0 | \$0 |
| 362000 Rental Income | \$0 | \$0 | \$0 | \$0 |
| 366900 Don: Park Improve. | \$0 | \$0 | \$0 | \$0 |
| 366903 Don: Rec Projs | \$0 | \$0 | \$0 | \$0 |
| 366911 Special Events | \$0 | \$0 | \$0 | \$0 |
| REVENUE TOTALS | \$19,400 | \$17,850 | \$2,160 | \$39,410 |
| EXPENDITURES |  |  |  |  |
| PERSONNEL | Flag Football | Basketball | Dodgeball | TOTAL |
| 51200 Salaries | \$8,729.99 | \$8,941.79 | \$716.36 | \$18,388.15 |
| 51210 Unused Medical | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 51400 Overtime | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 51500 Sick Leave | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 52200 FICA | \$808.70 | \$828.32 | \$66.36 | \$1,703.38 |
| 52300 401k | \$608.38 | \$623.14 | \$49.92 | \$1,281.44 |
| 52301 Life/Hosp. Ins | \$1,996.21 | \$2,044.64 | \$163.80 | \$4,204.66 |
| 52400 Medical Benefit | \$221.80 | \$227.18 | \$18.20 | \$467.18 |
| 53100 Physical Exams | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Personnel Total | \$12,365.09 | \$12,665.08 | \$1,014.65 | \$26,044.81 |
| OPERATING | Flag Football | Basketball | Dodgeball | TOTAL |
| 53151 Prof Svcs | \$0 | \$0 | \$0 | \$0 |
| 53153 Copies | \$0 | \$0 | \$0 | \$0 |
| 53154 Food Service | \$0 | \$0 | \$0 | \$0 |
| 54100 Telephone | \$0 | \$0 | \$0 | \$0 |
| 54300 Electricity | \$0 | \$0 | \$0 | \$0 |
| 54618 Fields/Courts | \$0 | \$0 | \$0 | \$0 |
| 54620 Maint. Veh | \$0 | \$0 | \$0 | \$0 |
| 54670 Maint. Equip | \$0 | \$0 | \$0 | \$0 |
| 55100 Office Supplies | \$0 | \$0 | \$0 | \$0 |
| 55210 Operating Supplies | \$0 | \$0 | \$0 | \$0 |
| 55221 Tools | \$0 | \$0 | \$0 | \$0 |
| 55231 Summer Camp | \$0 | \$0 | \$0 | \$0 |
| 55232 Teen Camp | \$0 | \$0 | \$0 | \$0 |
| 55233 Sports Leagues | \$9,000 | \$14,200 | \$500 | \$23,700 |
| 55234 Special Events | \$0 | \$0 | \$0 | \$0 |
| 55235 Refund Exp | \$0 | \$0 | \$0 | \$0 |
| 55237 Day Camps | \$0 | \$0 | \$0 | \$0 |
| 55238 Funky Friday | \$0 | \$0 | \$0 | \$0 |
| 55239 Specialty Camps | \$0 | \$0 | \$0 | \$0 |
| 55240 Uniforms | \$0 | \$0 | \$0 | \$0 |
| 55260 Prot. Clothing | \$0 | \$0 | \$0 | \$0 |
| 54605 Computers | \$0 | \$0 | \$0 | \$0 |
| 57201 Rec Vending | \$0 | \$0 | \$0 | \$0 |
| Operating Total | \$9,000 | \$14,200 | \$500 | \$23,700 |
| CAPITAL | Flag Football | Basketball | Dodgeball | TOTAL |
| 57001 Vehicle Debt Service | \$0 | \$0 | \$0 | \$0 |
| 57201 Rec Vending | \$0 | \$0 | \$0 | \$0 |
| 58101 Capital Purch | \$0 | \$0 | \$0 | \$0 |
| 58102301 | \$0 | \$0 | \$0 | \$0 |
| Capital Expense Total | \$0 | \$0 | \$0 | \$0 |
|  | Flag Football | Basketball | Dodgeball | TOTAL |
| EXPENDITURE TOTALS | \$21,365 | \$26,865 | \$1,515 | \$49,745 |
|  | 42.95\% | 54.01\% | 3.04\% | 100.00\% |
| PROGRAM BALANCE | Flag Football | Basketball | Dodgeball | TOTAL |
| TOTAL REVENUES | \$19,400 | \$17,850 | \$2,160 | \$39,410 |
| TOTAL EXPENDITURES | \$21,365 | \$26,865 | \$1,515 | \$49,745 |
| NET INCOME | -\$1,965 | -\$9,015 | \$645 | -\$10,335 |


| REVENUES | Enrichment | Afterschool | Day Camps | Summer Camp | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 300230 Tennis Permits | \$0 | \$0 | \$0 | \$0 | \$0 |
| 347210 Rec Prog Activity | \$13,202 | \$57,600 | \$12,000 | \$156,850 | \$239,652 |
| 347211 Rec Permits | \$1,500 | \$0 | \$0 | \$0 | \$1,500 |
| 347213 Rec Vending | \$0 | \$2,843 | \$0 | \$780 | \$3,623 |
| 347214 Concession | \$0 | \$0 | \$2,297 | \$6,203 | \$8,500 |
| 347217 Merchandise | \$0 | \$0 | \$0 | \$0 | \$0 |
| 347530 Private Parties | \$0 | \$0 | \$0 | \$0 | \$0 |
| 347540 Athletic Programs | \$0 | \$0 | \$0 | \$0 | \$0 |
| 362000 Rental Income | \$0 | \$0 | \$0 | \$0 | \$0 |
| 366900 Don: Park Improve. | \$0 | \$0 | \$0 | \$0 | \$0 |
| 366903 Don: Rec Projs | \$2,000 | \$0 | \$0 | \$0 | \$2,000 |
| 366911 Special Events | \$0 | \$0 | \$0 | \$0 | \$0 |
| REVENUE TOTALS | \$16,702 | \$60,443 | \$14,297 | \$163,833 | \$255,274 |



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| :---: | :---: | :---: |
| 17:27:12 | Revenue Budget Report -- MultiYear Actuals | Report ID: B250 |
|  | For the Year: 2018 - 2019 |  |


| Account | Actuals |  |  |  | Current <br> Budget | \% <br> Rec. | Prelim. <br> Budget $18-19$ | Budget <br> Change 18-19 | Final <br> Budget $18-19$ | \% Old <br> Budget 18-19 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 14-15 | 15-16 | 16-17 | 17-18 | 17-18 | 17-18 |  |  |  |  |
| 300300 |  |  |  |  |  |  |  |  |  |  |
| 300320 TENNIS ANNUAL PERMITS | 2,199 | 2,369 | 1,080 | 661 | 2,500 | 26\% | 2,500 |  | 2,500 | 100\% |
| Group: | 2,199 | 2,369 | 1,080 | 661 | 2,500 | 26\% | 2,500 | 0 | 2,500 | 100\% |
| 311100 AD VALOREM |  |  |  |  |  |  |  |  |  |  |
| 311100 AD VALOREM | 2,898,636 | 3,025,852 | 3,210,217 | 3,399,980 | 3,410,250 | 100\% | 3,410,250 | 328,750 | 3,739,000 | 109\% |
| Group: | 2,898,636 | 3,025,852 | 3,210,217 | 3,399,980 | 3,410,250 | 100\% | 3,410,250 | 328,750 | 3,739,000 | 109\% |


| 313100 ELECTRIC FRANCHISE | 367,005 | 348,537 | 346,025 | 243,358 | 367,000 | 66\% | 367,000 |  | 367,000 | 100\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Group: | 367,005 | 348,537 | 346,025 | 243,358 | 367,000 | 66\% | 367,000 | 0 | 367,000 | 100\% |



315000 COMMUNICATION SERVICES TAX


Final
Group: 182,915 173,413 172,563 103,402 178,300 58\% 178, 300

321100 OCCUPATIONAL LICENSE (TOWN LICENSE)


331200 FEDERAL GRANT-PUBLIC SAFETY
331201 JAG GRANT 3,117

Group: 3,117

331600
331620 Public Assistance Grants

Group:

335100 ALCOHOL BEVERAGE LICENSE

| 335100 | ALCOHOL BEVERAGE LICENSE | 916 | 916 |  | 210 | 150 | 140\% | 150 |  | 150 | 100\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 335120 | STATE REVENUE SHARING | 96,097 | 97,630 | 101,460 | 74,119 | 102,900 | 72\% | 102,900 | 9,000 | 111,900 | 108\% |
| 335180 | SALES TAX | 237,384 | 244,096 | 245,186 | 151,761 | 254,700 | 60\% | 254,700 | 1,000 | 255,700 | 100\% |
|  | EDR07/12/18 |  |  |  |  |  |  |  |  |  |  |
|  | Group: | 334,397 | 342,642 | 346,646 | 226,090 | 357,750 | 63\% | 357,750 | 10,000 | 367,750 | 102\% |

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TOWN OF BELLEAIR
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Revenue Budget Report -- MultiYear Actuals
Report ID: B250
For the Year: 2018-2019


342100 SERVICE CHARGE-LAW ENFORCEMENT SERVICES


343900 LOT MOWING
343900 LOT MOWING

| 5,017 | 259 | 3,176 |
| :---: | :---: | :---: |
| Group: | 5,017 | 259 |


| 295 | 3,000 | 10 |
| :--- | :--- | :--- |
| 295 | 3,000 | 10 |

$\qquad$ $3,000100 \%$
$3,000100 \%$

347200 SERVICE CHARGE-PARKS AND RECREATION

| 347210 | RECREATION (PROG. | 268,709 | 242,621 | 267,052 | 273,297 | 282,750 | 97\% | 282,750 | 9,250 | 292,000 | 103\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 347211 | RECREATION PERMITS | 24,844 | 21,370 | 23,715 | 21,550 | 24,000 | 90\% | 24,000 | 800 | 24,800 | 103\% |
| 347213 | REC-VENDING MACHINE SALES | 3,976 | 3,553 | 3,570 | 2,000 | 10,000 | 20\% | 10,000 | -5,900 | 4,100 | 41\% |
| 347214 | Concession Stand Sales | 11,056 | 8,182 | 10,388 | 10,671 | 3,500 | 305\% | 3,500 | 6,200 | 9,700 | 277\% |
| 347217 | MERCHANDISE | 125 | 25 | 28 |  | 0 | 0\% |  |  | 0 | 0\% |
|  | Group: | 308,710 | 275,751 | 304,753 | 307,518 | 320,250 | 96\% | 320,250 | 10,350 | 330,600 | 103\% |



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| :---: | :---: | :---: |
| 17:27:12 | Revenue Budget Report -- MultiYear Actuals | Report ID: B250 |
|  | For the Year: 2018 - 2019 |  |


351300 POLICE ACADEMY
351300 POLICE ACADEMY

|  | 223 | 174 |
| :--- | :--- | :--- |
| Group: | 223 | 174 |


| 252 | 300 | 300 | 100\% | 300 |  | 300 | 100\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 252 | 300 | 300 | 100\% | 300 | 0 | 300 | 100\% |
| 1,545 | 1,773 | 1,500 | 118\% | 1,500 |  | 1,500 | 100\% |
| 720 | 1,160 | 250 | 464\% | 250 |  | 250 | 100\% |
| 2,265 | 2,933 | 1,750 | 168\% | 1,750 | 0 | 1,750 | 100\% |



| 354000 ORDINANCE VIOLATION | 151,418 | 4,972 |
| ---: | ---: | ---: |
| Group: | 151,418 | 4,972 |


| 2,000 | 0\% | 2,000 |  | 2,000 | 100\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2,000 | 0\% | 2,000 | 0 | 2,000 | 100\% |
| 25,000 | 167\% | 25,000 |  | 25,000 | 100\% |

362000 RENTAL INCOME

| 362000 RENTAL INCOME |  | 4,800 | 4,600 | 4,400 | 4,400 | 4,800 | 92\% | 4,800 |  | 4,800 | 100\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Group: | 4,800 | 4,600 | 4,400 | 4,400 | 4,800 | 92\% | 4,800 | 0 | 4,800 | 100\% |





| 6,000 | $0 \%$ | 6,000 | 6,000 | $100 \%$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 6,000 | $0 \%$ | 6,000 | 0 | 6,000 | $100 \%$ |


364100 TNSURANCE PROCEED

$$
\text { Group: } \quad 1,000
$$

| 2,076 | 10,940 |
| :--- | :--- |
| 2,076 | 10,940 |


$4,388 \quad-4,388$
$00 \%$


$4,388 \quad-4,388$
0
0\%

365900 SALE OF SURPLUS METAL

Group: $\quad 1,5$
168
$1,353 \quad 3,961$

2,03

2,034
81,795
$00 \%$

TOWN OF BELLEAIR
Revenue Budget Report -- MultiYear Actuals
For the Year: 2018-2019

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Report ID: B250

1 GENERAL FUND

| Account | Actuals |  |  |  | Current <br> Budget $17-18$ | \% <br> Rec. $17-18$ | Prelim. <br> Budget $18-19$ | Budget <br> Change $18-19$ | Final <br> Budget $18-19$ | \% Old <br> Budget $18-19$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 14-15 | 15-16 | 16-17 | 17-18 |  |  |  |  |  |  |
| 366900 DONATIONS-PARK IMPROVE. FD. |  |  |  |  |  |  |  |  |  |  |
| 366900 DONATIONS-PARK IMPROVE. |  |  |  |  | 3,255 | 0\% | 3,255 | -3,255 | 0 | 0\% |
| 366903 DONATION-RECREATION | 15,060 | 26,549 | 53,358 | 21,492 | 24,383 | 88\% | 24,383 | -24,383 | 0 | 0\% |
| 366904 BCF CONTRIBUTION HUNTER | 2,000 | 1,700 | 3,400 |  | 1,700 | 0\% | 1,700 |  | 1,700 | 100\% |
| $\begin{gathered} 366905 \text { CONTRIBUTION - POL. } \\ \text { Radio Donation } \end{gathered}$ | 200 | 5,412 | 11,420 | 730 | 3,000 | 24\% | 3,000 | 17,000 | 20,000 | 666\% |
| 366909 DONATION - VANITY PLATE | 25 | 15 | 20 |  | 0 | - 0 \% |  |  | 0 | 0\% |
| 366911 SPECIAL EVENTS | 160,555 | 140,029 | 154,018 | 130,974 | 143,000 | 92\% | 143,000 | 3,550 | 146,550 | 102\% |
| 366913 DONATIONS | 1,700 |  |  | 10,000 | 15,000 | 67\% | 15,000 | $-15,000$ | 0 | 0\% |
| Group: | 179,540 | 173,705 | 222,216 | 163,196 | 190,338 | 86\% | 190,338 | $-22,088$ | 168,250 | 88\% |
| 369000 MISCELLANEOUS |  |  |  |  |  |  |  |  |  |  |
| 369000 MISCELLANEOUS | 21,358 | 16,478 | 31,753 | 16,829 | 34,700 | 48\% | 34,700 | - | 34,700 | 100\% |
| Group: | 21,358 | 16,478 | 31,753 | 16,829 | 34,700 | 48\% | 34,700 | 0 | 34,700 | 100\% |

369900 OTHER MISCELLANEOUS REVENUES
369901 VENDING MACHINE PROCEEDS $\quad 67 \quad 212$

| 0 | $0 \%$ | 0 | $0 \%$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | $0 \%$ | 0 | 0 | 0 | $0 \%$ |

370200 PARKER PROPERTY RESERVES
370201 RESERVES

Group:

| 58,750 | $0 \%$ |  |  | 0 | $0 \%$ | 0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 58,750 | $0 \%$ | 0 | 0 | 0 | $0 \%$ |  |
| 424,796 | $0 \%$ | 424,796 | $-317,395$ | 107,401 | $25 \%$ |  |

381000 RESERVES (PRIOR YEARS)
381000 RESERVES (PRIOR YEARS)
424,796 0\% 424,796 -317,395 107,401 25\%
IRMA Reserves, PYPermitREV, PDFund,PD187PrePay

Group:
$424,7960 \% \quad 424,796-317,395 \quad 107,401 \quad 25 \%$

381200 TRANSFER FROM 301
381200 TRANSFER FROM $301 \quad 65,050 \quad 25,400$

31800 for public works shared equipment with pelican
381210 TRANSFER FROM 110

$$
\text { Group: } \quad 65,050 \quad 25,400
$$

| 47,044 | $0 \%$ | 47,044 | $-15,244$ | 31,800 | $67 \%$ |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 63,850 | $0 \%$ | 63,850 | $-63,850$ | 0 | $0 \%$ |
| 110,894 | $0 \%$ | 110,894 | $-79,094$ | 31,800 | $28 \%$ |

381300 TRANSFER FROM LAND DEVELOPMENT

| 381302 TRANSFER FROM 305 | 175,000 | 150,000 | 135,000 |  |
| ---: | ---: | ---: | ---: | ---: |
| Maintenance Equipment |  |  |  |  |
|  | Group: | 175,000 | 150,000 | 135,000 |

$0 \quad 0 \%$ $\qquad$ $20,00020,000 * * * * * \%$

TOWN OF BELLEAIR
Revenue Budget Report -- MultiYear Actuals
For the Year: 2018-2019

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1 GENERAL FUND


384000 LOAN FROM OPERATING 384010 DEBT PROCEEDS
259,091
259,091
$\qquad$ 0
0\%

Group:
259,091

399900
399999 PRIOR YEAR PO FUND

Group: 1,287

Fund: Grand Total:
$\qquad$ 0 0\%
1,287
$0 * * * \%$

0
$0 \%$

$5,891,782 \quad 5,861,446 \quad 6,869,034 \quad 5,153,388$
$6,730,56$ $77 \%$
$6,666,56$
$-144,9556,521,611$
96\%
Grand Total: 5,891,782 5,861,446 6,869,034 5,153,388 6,730,566 6,666,566 -144,955 6,521,611

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Expenditure Budget by Org Report .. MultiYear Actuals For the Year: 2018 - 2019

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1 ADMINISTRATION

|  |  |  |  |  | Current | \% | Prelim. | Budget | Final | \% Old |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actuals |  |  |  | Budget | Exp. | Budget | Changes | Budget | Budget |
| Account Object | 14-15 | 15-16 | 16.17 | 17-18 | 17-18 | 17-18 | 18.19 | 18.19 | 18-19 | 18.19 |

1 GENERAL FUND
513100 ADMINISTRATION
51100 SALARIES: EXEC.
51200 SALARIES
51201 PT SALARIES
51201 PT SALARIES
51400 OVERTIME
51500 SICK LEAVE
52100 FICA
52200 RETIREMENT. 401 K GENERAL $P$
52300 LIFE/ HOSP. INS.
53151 PROF. SERVICES
54000 TRAV \& PER DIEM

| 1,086 | 9,314 | 9,657 | 7,543 | 9,600 | 79\% | 9,600 |  | 9,600 | 100\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 148,532 | 273,410 | 367,490 | 279,231 | 327,850 | 85\% | 327,850 | 23,300 | 351,150 | 107\% |
|  |  | 7,097 |  | 0 | 0\% |  |  | 0 | 0\% |
|  | 807 | 1,918 | 1,989 | 2,436 | 82\% |  |  | 0 | 0\% |
|  |  | 5,947 |  | 0 | 0\% |  |  | 0 | 0\% |
| 3,375 | 10,688 |  |  | 12,800 | 0\% | 12,800 |  | 12,800 | 100\% |
| 10,905 | 21,876 | 28,689 | 21,089 | 25,800 | 82\% | 25,800 | 1,050 | 26,850 | 104\% |
| 13,672 | 21,522 | 30,058 | 24,111 | 29,500 | 82\% | 29,500 | 2,100 | 31,600 | 107\% |
| 21,910 | 43,386 | 50,736 | 49,498 | 55,600 | 89\% | 55,600 | 9,100 | 64,700 | 116\% |
| 2,066 | 4,178 | 3,116 | 3,090 | 3,564 | 87\% | 6,000 |  | 6,000 | 168\% |
|  |  |  | 55,575 | 53,575 | 104\% | 72,150 |  | 72,150 | 134\% |
| 22,415 | 18,659 | 26,587 | 25,199 | 26,100 | 97\% | 20,100 | ---- | 20,100 | 77\% |
| 2,809 | 3,564 | 2,691 | 1,948 | 4,400 | 44\% | 4,400 |  | 4,400 | 100\% |
|  | 1,828 | 1,029 | 1,679 | 1,600 | 105\% | 1,600 |  | 1,600 | 100\% |
| 794 |  | 1,705 | 1,290 | 1,000 | 129\% | 1,000 |  | 1,000 | 100\% |
|  |  |  |  | 0 | 0\% | 95,000 | 17,318 | 112,318 | *****\% |
| 2,775 | 1,184 | 3,296 | 5,995 | 6,000 | 100\% | 5,000 |  | 5,000 | 83\% |
| 500 | 3,188 | 5,242 | 3,889 | 3,500 | 111\% | 3,500 |  | 3,500 | 100\% |
| 318 | 489 | 316 | 167 | 1,250 | 13\% | 1,250 |  | 1,250 | 100\% |
| 199 | 2,281 | 1,477 | 1,396 | 3,100 | 45\% | 3,100 |  | 3,100 | 100\% |
| 812 | 3,892 | 1,503 | 5,503 | 6,000 | 92\% | 5,000 |  | 5,000 | 83\% |
| 1,980 | 3,720 | 2,792 | 11,313 | 12,415 | 91\% | 4,540 |  | 4,540 | 36\% |
| 787 | 2,498 | 11,102 | 4,485 | 5,900 | 76\% | 3,000 | 5,750 | 8,750 | 148\% |
| 89 | 139 | 308 | 642 | 650 | 99\% | 650 |  | 650 | 100\% |
|  |  | 140 |  | 250 | 0\% | 250 |  | 250 | 100\% |
|  | 1,996 |  | 4,949 | 5,000 | 99\% | 5,000 |  | 5,000 | 100\% |
| 7,584 | 10,995 | 7,590 | 9,664 | 10,800 | 89\% | 10,800 |  | 10,800 | 100\% |
| 21,707 | 25,091 | 14,518 | 23,141 | 24,300 | 95\% | 19,500 |  | 19,500 | 80\% |
|  | 27,614 |  |  | 0 | 0\% |  |  | 0 | 0\% |
| 4,325 |  | 4,084 |  | 0 | 0\% |  |  | 0 | 0\% |
|  | 2,938 | 5,900 | 5,900 | 5,900 | 100\% | 5,900 | - 5, 900 | 0 | 0\% |
| 38 | 137 | 283 | 122 | 400 | 31\% | 400 |  | 400 | 100\% |
| 6,000 |  |  |  | 0 | 0\% |  |  | 0 | 0\% |
| 274,678 | 495,394 | 595,271 | 549,408 | 639,290 | 86\% | 729.290 | 52,718 | 782,008 | 122\% |

519000 SUPPORT SERVICES
56405 COMPUTER SYSTEM 760
Account: 760

| 0 | $0 \%$ |  | 0 | 0 |
| :--- | ---: | ---: | ---: | ---: |
| 0 | $* * * \%$ | 0 | 0 | 0 |


| Fund: | 274,678 | 496,154 | 595,271 | 549,408 | 639,290 | $86 \%$ | 729,290 | 52,718 | 782,008 | $122 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Orgn: | 274,678 | 496,154 | 595,271 | 549,408 | 639,290 | $86 \%$ | 729,290 | 52,718 | 782,008 | $122 \%$ |

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3 BUILDING

|  |  |  |  |  |  | Current | \% | Prelim. | Budget | Final | \% Old |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Actuals |  |  |  | Budget | Exp. | Budget | Changes | Budget | Budget |
| Account | Object | 14.15 | 15-16 | 16-17 | 17-18 | 17-18 | 17-18 | 18-19 | 18-19 | 18-19 | 18-19 |

1 GENERAL FUND
515000 BUILDING DEPT.

| 51200 | Salaries | 41,145 | 40,469 | 44,436 | 36,113 | 42,500 | 85\% | 42,500 | 1,850 | 44,350 | 104\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 51400 | overti me |  | 59 | 357 | 372 | 0 | ***\% |  |  | 0 | 0\% |
| 51500 | SICK leave | 1,735 | 1,281 |  |  | 2,150 | 0\% | 2,150 | 50 | 2,200 | 102\% |
| 52100 | FICA | 3,187 | 3,109 | 3, 355 | 2,724 | 3,250 | 84\% | 3,250 | 150 | 3,400 | 104\% |
| 52200 | RETIREMENT-401K GENERAL P | 3,859 | 3,763 | 4, 031 | 3, 284 | 3,850 | 85\% | 3,850 | 150 | 4,000 | 103\% |
| 52300 | LIFE/ HOSP. I NS. | 7,476 | 8, 023 | 8,528 | 7,672 | 8,750 | 88\% | 8,750 | 1,500 | 10,250 | 117\% |
| 52301 | MEDICAL BENEFIT | 1, 204 | 1,182 | 1,204 | 1,021 | 1,200 | 85\% | 1,200 |  | 1,200 | 100\% |
| 53160 | CONTRAC. LABOR | 80,824 | 70,700 | 72,310 | 75,240 | 87,360 | 86\% | 87,360 | 5,000 | 82,360 | 94\% |
| 54100 | telephone | 10 | 9 | 6 | 4 | 250 | 2\% | 250 |  | 250 | 100\% |
| 54670 | MAINT. - EQUIP | 208 | 200 | 424 | 6 | 500 | 1\% | 500 |  | 500 | 100\% |
| 55100 | OFFICE SUPPLIES | 360 | 276 | 246 | 742 | 500 | 148\% | 500 |  | 500 | 100\% |
| 55210 | OPERATING SUPPL | 4,886 | 174 | 228 | 110 | 500 | 22\% | 500 |  | 500 | 100\% |
| 55240 | UNI FORMS | 265 |  | 127 | 99 | 200 | 50\% | 200 |  | 200 | 100\% |
| 56405 | COMPUTER System | 1,103 | 298 |  |  | 0 | 0\% |  |  | 0 | 0\% |
| 58102 | transfer to 301 |  | 4,706 |  |  | 0 | 0\% |  |  | 0 | 0\% |
|  | Account: | 146,262 | 134,249 | 135,252 | 127,387 | 151,010 | 84\% | 151,010 | 1,300 | 149,710 | 99\% |

Fund: $146,262 \quad 134,249 \quad 135,252 \quad 127,387 \quad 151,010 \quad 84 \% \quad 151,010 \quad 1,300 \quad 149,710 \quad 99 \%$

| Orgn: | 146,262 | 134,249 | 135,252 | 127,387 | 151,010 | $84 \%$ | 151,010 | $-1,300$ | 149,710 | $99 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

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4 SUPPORT SERVICE

|  | Object | Actuals |  |  |  | Current | \% | Prelim. | Budget | Final | \% Old |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Budget | Exp. | Budget | Changes | Budget | Budget |
| Account |  | 14-15 | 15-16 | 16.17 | 17-18 | 17-18 | 17-18 | 18-19 | 18-19 | 18-19 | 18.19 |

1 GENERAL FUND
519000 SUPPORT SERVICES

51200 SALARIES
51201 PT SALARIES
51210 Unused Medical
51305 BANK FEES
51400 OVERTIME
51500 SICK LEAVE
52100 FICA
52200 RETIREMENT-401K GENERAL P
52300 LIFE/HOSP. INS.
52301 MEDICAL BENEFIT
53100 PHYSICAL EXAMS
53110 TOWN ATTORNEY
53151 PROF. SERVICES
53152 FIRE SERVICES
53153 COPIES
53155 COMMUNITY DEVELOPMENT SER
53200 ACCTG. \& AUDIT.
54000 TRAV \& PER DIEM
54100 TELEPHONE
54200 POSTAGE
54212 I NSURANCE-OPEB
54300 ELECTRICITY
54301 WATER
54302 SANITATION
54303 SEWER
54401 EQUIP LEASING
54510 INS. GEN. LIAB.
54620 MAIN. - VEHICLE
54630 MAINT. - BLDG.
54640 MAINT.-AI R COND
54670 MAINT. - EQUIP
54901 CLAI MS/SETTLEMENTS
54905 AHLF PROPERTY
54930 ADVERTISING
54950 EMPLOY. RELATION
55100 OFFICE SUPPLIES
55210 OPERATING SUPPL
55215 PLANNING \& ZON.
55220 GASOLINE \& OIL
55221 TOOLS
55235 REFUND EXP
55240 UNIFORMS
55250 CLEANING SPLIES
55260 PROTECT. CLOTH.
55410 MEMBERSHIPS
55420 TRAINING, AI DS
$355,190 \quad 306,410 \quad 330,340 \quad 341,421$

| 486 | 875 | 1,934 | 3,211 |
| :--- | :--- | :--- | ---: |
|  |  |  | 655 |
| 677 |  |  |  |
| 270 | 111 | 2,489 | 880 |

$432,100 \quad 79 \% \quad 435,700 \quad 23,800 \quad 459,500 \quad 106$

| 11,279 | 9,895 |  |  |
| ---: | ---: | ---: | ---: |
| 28,041 | 24,139 | 25,477 | 25, |


| 33,175 | 28,556 | 28,325 |
| :--- | :--- | :--- | :--- |
| 63,554 | 58,105 | 57,435 |


| 6,748 | 5,662 | 5,909 |
| ---: | ---: | ---: |
|  | 5,063 | 455 |
| 191,595 | 73,623 | 121,143 |

6,376
$6,342 \quad 76,650 \quad 87 \%$
59,793

47,710
575,600

| 490,286 | 487,540 | 559,594 | 575,600 |
| ---: | ---: | ---: | ---: |
| 458 | 38 | 138 |  |

4

12,
12,9
$\begin{array}{rrr}3,714 & 6,885 & 2,316 \\ 2,958 & 20,475 & 23,863\end{array}$
22,175
19,
38,828
12,737
6,885
20,475
19,425
3

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Fund: |  | $1,837,560$ | $1,708,763$ | $1,882,780$ | $1,845,845$ | $2,100,332$ | $88 \%$ | $2,081,700$ | 51,077 | $2,132,777$ | $101 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

Orgn: $\quad 1,837,560 \quad 1,708,763 \quad 1,882,780 \quad 1,845,845 \quad 2,100,332 \quad 88 \% \quad 2,081,700 \quad 51,077 \quad 2,132,777 \quad 101 \%$

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1 GENERAL FUND
521000 POLICE


Fund: $\quad 1,475,646 \quad 1,539,814 \quad 1,461,102 \quad 1,132,709 \quad 1,519,500 \quad 75 \% \quad 1,516,500 \quad 228,541 \quad 1,745,041 \quad 114 \%$

Orgn: $\quad 1,475,646 \quad 1,539,814 \quad 1,461,102 \quad 1,132,709 \quad 1,519,500 \quad 75 \% \quad 1,516,500 \quad 228,541 \quad 1,745,041 \quad 114 \%$

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8 PUBLIC WORKS

|  |  |  |  |  |  | Current | \% | Prelim. | Budget | Final | \% Old |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Actuals |  |  |  | Budget | Exp. | Budget | Changes | Budget | Budget |
| Account | Object | 14-15 | 15-16 | 16.17 | 17-18 | 17-18 | 17-18 | 18-19 | 18-19 | 18-19 | 18.19 |

1 GENERAL FUND
572100 PUBLIC WORKS
51200 SALARIES
51210 Unused Medical
51400 OVERTIME
51500 SICK LEAVE
52100 FICA
52200 RETIREMENT-401K GENERAL P
52300 LIFE/ HOSP. INS.
52301 MEDICAL BENEFIT
52500 UNEMPLOY. COMP.
53100 PHYSICAL EXAMS
53151 PROF. SERVICES
53153 COPIES
53160 CONTRAC. LABOR
53410 STREET SWEEPING
54100 TELEPHONE
54310 ENERGY
54312 ENERGY-StreET LIGHT
54601 MAINT. - HUNTER PARK
54618 TENNIS COURTS-MAINT
54619 FIELDS/COURTS
54620 MAIN. - VEHICLE
54630 MAINT. BLDG.
54640 MAINT. -AI R COND
54670 MAINT. - EQUIP
54680 MAINT.-GROUNDS
54682 TREE TRIMMI NG
54686 HOLI DAY LI GHTIN
54910 PLANTINGS
55100 OFFICE SUPPLIES
55221 TOOLS
55223 TRAF CONT EQUIP
55230 CHEMICALS
55240 UNIFORMS
55260 PROTECT. CLOTH.
55300 ROAD MATERIALS \& SUPPLIES
56402 CARS
56405 COMPUTER SYSTEM
56568 RENOVATIONS
57001 VEHICLE DEBT SERVICE
58101 CAPITAL PURCH.
58102 TRANSFER TO 301

| 228,585 | 222,124 |
| ---: | ---: |
| 969 | 893 |
| 15 | 210 |
| 3,596 | 3,552 |
| 16,650 | 16,124 |
| 20,985 | 20,400 |
| 46,854 | 49,244 |
| 4,838 | 3,842 |

210
552

552
0,400

3, 842

## 185,950 28

185,950 285,516 355
100
14,515
150
140
8,610
16
$55,094 \quad 80 \% \quad 361,050 \quad 700 \quad 361,750 \quad 101$

1\%
$0 \%$
13.126

21
146

| 850 | $17 \%$ | 850 | -----------------1, |
| ---: | ---: | ---: | ---: |
| 7,500 | $0 \%$ | 7,500 | $-1,200$ |
| 27,145 | $78 \%$ | 27,600 | 150 |

850



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| :---: | :---: | :---: |
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8 PUBLIC WORKS

|  |  |  |  |  | Current | \% | Prelim. | Budget | Final | \% Old |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actuals |  |  |  | Budget | Exp. | Budget | Changes | Budget | Budget |
| Account Object | 14-15 | 15-16 | 16.17 | 17-18 | 17-18 | 17-18 | 18-19 | 18-19 | 18-19 | 18-19 |


| Orgn: | 649,895 | 961,122 | 529,193 | 794,153 | 970,517 | $82 \%$ | 872,800 | 29,419 | 902,219 | $92 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

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g RECREATION

|  |  |  |  |  | Current | \% | Prelim. | Budget | Final | \% Old |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actuals |  |  |  | Budget | Exp. | Budget | Changes | Budget | Budget |
| Account Object | 14-15 | 15-16 | 16.17 | 17-18 | 17-18 | 17-18 | 18-19 | 18-19 | 18-19 | 18-19 |


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9 RECREATION

|  |  | Act |  |  | Current Budget | $\begin{gathered} \% \\ \text { Exp. } \end{gathered}$ | Prelim. <br> Budget | Budget <br> Changes | Final Budget | \% Old <br> Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Object | 14.15 | 15-16 | 16.17 | 17-18 | 17-18 | 17-18 | 18-19 | 18-19 | 18-19 | 18.19 |
| 56402 CARS |  | 35,948 | 33,390 | 415 | 0 | ***\% |  |  | 0 | 0\% |
| 56405 COMPUTER SYSTEM | 5,957 | 5,142 | 5,500 | 4,639 | 5,000 | 93\% | 5,000 | 1,000 | 6,000 | 120\% |
| 57001 VEHICLE DEBT SERVICE |  | 4, 001 | 7,650 |  | 0 | 0\% |  | 8,706 | 8,706 | *****\% |
| 57201 REC-VENDING | 3,371 | 993 | 2,348 | 2,058 | 3,000 | 69\% | 3,000 |  | 3, 000 | 100\% |
| 58101 CAPITAL PURCH. | 12,968 | 29,435 | 29,033 | 56,927 | 71,367 | 80\% | 26,900 | - 26,900 | 0 | 0\% |
| 58102 TRANSFER TO 301 | 38,050 | 28,650 | 22,150 |  | 11,600 | 0\% | 11,600 |  | 11,600 | 100\% |
| Account: | 1,212,360 | 1,286,566 | 1,287,738 | 758,720 | 874,517 | 87\% | 830,050 | - 20,194 | 809,856 | 92\% |

Fund: | $1,212,360$ | $1,286,566$ | $1,287,738$ | 758,720 | 874,517 | $87 \%$ | 830,050 | $-20,194$ | 809,856 | $92 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

| Orgn: | $1,212,360$ | $1,286,566$ | $1,287,738$ | 758,720 | 874,517 | $87 \%$ | 830,050 | $-20,194$ | 809,856 | $92 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |



## Enterprise Fund Revenues

## Water Department

| Account \# | Account Description | 2017-18 | $\mathbf{2 0 1 8 - 1 9}$ |
| ---: | :--- | ---: | ---: |
| 343300 | Water Utility Revenue | $\$ 1,480,000$ | $\$ 1,564,000$ |
| 343310 | Water Tap Fees | $\$ 600$ | $\$ 5,600$ |
| 361000 | Interest | $\$ 1,000$ | $\$ 1,000$ |
| 381000 | Capital Reserves | $\$ 0$ | $\$ 610,075$ |
| 381402 | Transfer from 403 |  | $\$ 55,000$ |
| 337901 | SWFWMD Grant |  | $\$ 0$ |

## Solid Waste Department

| Account \# | Account Description | $\mathbf{2 0 1 7 - 1 8}$ | 2018-19 |
| :---: | :--- | ---: | ---: |
| 343400 | Sanitation | $\$ 805,000$ | $\$ 825,000$ |
| 343401 | Permit Roll Off | $\$ 500$ | $\$ 500$ |
| 361000 | Interest | $\$ 500$ | $\$ 500$ |
| 337300 | Recycling Grant | $\$ 3,000$ | $\$ 3,300$ |
| 364000 Sale of Fixed Assets |  | $\$ 60,000$ | $\$ 0$ |
| 381000 | Reserves | Revenue | $\mathbf{\$ 1 , 2 2 4 , 8 5 3}$ |


| Total Fund Revenue | $\$ 2,761,453$ | $\$ 3,589,225$ |
| :---: | :---: | :---: |

## SOLID WASTE DEPARTMENT

## DEPARTMENT OVERVIEW

The Solid Waste Department is currently responsible for the collection and disposal of solid waste. The department also funds the collection and disposal of recycling by the City of Clearwater. However, the department is exploring programs to allow for the in-house collection and disposal of recycling, which will ultimately result in the Town saving on costs.

## DEPARTMENT INPUTS

Personnel Overview

| Position Title | Number of Employees |
| :---: | :---: |
| Refuse Collector | 4 |
| Solid Waste Supervisor | 1 |
| Administrative Assistant | 0.5 |
| Total | $\mathbf{5 . 5}$ |

Equipment Overview

| Equipment | Fleet Total |
| :---: | :---: |
| Hino 338 Refuse Packer | 4 |
| Grapple Truck | 1 |
| Ford F-150 | 0.5 |
| Total | $\mathbf{5 . 5}$ |

Units Serviced

|  | Single Family | Multifamily | Commercial | Total |
| :--- | :---: | :---: | :---: | :---: |
| Units Serviced | 1,450 | 900 | 20 | 2,370 |
| Tons - Waste | 2,146 | 572 | 143 | 2,861 |
| Tons - Recycling | 2,250 | 600 | 150 | 3,000 |

## MAJOR PROGRAM AREAS

The Solid Waste Department budget consists of four major program areas:

- Collection
- Disposal
- Recycling
- Employee Administration

For each major program area in the department there are two minor program areas. Listed below is a description of each program and the divisions within, as well as their related revenues and expenditures.

The Disposal program includes the transportation of refuse to its final disposal location, which is generally either the Pinellas County landfill, Angelo's Recycled Materials, or Consolidated Resource Recovery. Within this large program are two smaller programs for disposal known as Commercial and Residential. As a whole, this program represents $9.33 \%$ of the departments time and $19.11 \%$ of the total expenditure costs.

| Program Revenue | $\mathbf{\$ 2 0 6 , 2 5 0}$ |
| :--- | ---: |
| Personnel | $\$ 27,926$ |
| Operating | $\$ 133,225$ |
| Capital | $\$ 0$ |
| Transfers | $\mathbf{\$ 0}$ |
| Total Expenditures | $\mathbf{\$ 1 6 1 , 1 5 1}$ |

The Collection program relates to the removal of refuse from each residence and business in the town. Most refuse is collected from cans, however there are also several dumpsters from which refuse is collected, as well as small debris piles. The Collection program also has the two smaller Commercial and Residential programs. This program currently represents about 56.00\% of the employees time and $31.86 \%$ of the departments expenditures.

| Program Revenue | $\$ 619,250$ |
| :--- | ---: |
| Personnel | $\$ 171,551$ |
| Operating | $\$ 42,225$ |
| Capital | $\$ 113,200$ |
| Transfers | $\$ 0$ |
| Total Expenditures | $\$ 326,976$ |

The Recycling program describes the costs relating to collection and disposal of single-stream recycling services, which is provided by the City of Clearwater. This is the final program that shares the divisions of Commercial and Residential programs. The Recycling program currently requires minimal staff time with $5.33 \%$, but this also houses about $10.43 \%$ of the departments entire budget.

| Program Revenue | $\$ 3, \mathbf{3 0 0}$ |
| :--- | ---: |
| Personnel | $\$ 15,486$ |
| Operating | $\$ 71,225$ |
| Capital | $\$ 0$ |
| Transfers | $\$ 0$ |
| Total Expenditures | $\$ 86,711$ |

The Employee Administration program includes other administrative costs pertaining to service call management and other employee management. This area also includes the administrative fees that are paid to the General Fund by the Solid Waste Fund. The Employee Administration program has two divisions known as Internal and External coordination. This is the largest of the department's programs, as it requires 29.33\% of staff time, and $38.60 \%$ of the total expenditures.

| Program Revenue | $\$ 69,850$ |
| :--- | ---: |
| Personnel | $\$ 101,637$ |
| Operating | $\$ 12,575$ |
| Capital | $\$ 0$ |
| Transfers | $\$ 209,600$ |
| Total Expenditures | $\$ 323,812$ |

## Solid Waste Department Major Programs FY 18-19



This chart outlines the programs that were previously detailed. The actual budget for FY 2016-17 are compared against the amended FY 2017-18 expenditures and revenue, as well as the 2018-19 proposed budget.

Revenue items are broken down in to five categories to better convey the types of revenue that the Town receives. The Miscellaneous line contains less frequent items, such as Sale of Surplus Items, Interest, or the actual miscellaneous line item.

Expenditures are also broken down in order to better convey how costs are associated with budget items.
The final chart summarizes the program revenues and expenditures before delving in to the detailed items in the following pages.

## Solid Waste Department Major Programs FY 18-19

| Disposal |  | 18-19 | \% of Total FTE |  | 18-19 | \% of Total FTE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Proposed | 8.64\% | Collection | Proposed | 54.32\% |
|  | Program Revenue | \$206,250.00 |  | Program Revenue | \$618,750.00 |  |
|  | Personnel | \$27,926.23 |  | Personnel | \$171,550.62 |  |
|  | Operating | \$133,225.00 |  | Operating | \$42,225.00 |  |
|  | Capital | \$0.00 |  | Capital | \$113,200.00 |  |
|  | Transfers | \$0.00 |  | Transfers | \$0.00 |  |
|  | Total Expenditu | \$161,151.23 |  | Total Expenditures | \$326,975.62 |  |


| Recycling |  | 18-19 | \% of Total FTE |  |  | 18-19 | \% of Total FTE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Proposed | 4.94\% | Employee Admin |  | Proposed | 32.10\% |
|  | Program Revenue | \$3,300.00 |  |  | Program Revenue | \$69,850.00 |  |
|  | Personnel | \$15,486.42 |  |  | Personnel | \$101,636.73 |  |
|  | Operating | \$71,225.00 |  |  | Operating | \$12,575.00 |  |
|  | Capital | \$0.00 |  |  | Capital | \$0.00 |  |
|  | Transfers | \$0.00 |  |  | Transfers | \$209,600.00 |  |
|  | Total Expenditures | \$86,711.42 |  |  | Total Expenditures | \$323,811.73 |  |


| REVENUES | Disposal | Recycling | Collection | Employee Administration | ITEM TOTAL | FY 2017-18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 343400 Sanitation | \$206,250 | \$0 | \$618,750 | \$0 | \$825,000 | \$805,000 |
| 343401 Permit-Roll Off | \$0 | \$0 | \$500 | \$0 | \$500 | \$500 |
| 361000 Interest | \$0 | \$0 | \$0 | \$500 | \$500 | \$500 |
| 337300 Recyling Grant | \$0 | \$3,300 | \$0 | \$0 | \$3,300 | \$3,000 |
| 364000 Sale of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$60,000 |
| 381000 Reserve Prior Year | \$0 | \$0 | \$0 | \$69,350 | \$69,350 | \$355,853 |
| PROGRAM REVENUE TOTALS | \$206,250 | \$3,300 | \$619,250 | \$69,850 | \$898,650 | \$1,224,853 |


| EXPENDITURES |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PERSONNEL | Disposal | Recycling | Collection | Employee Administration | ITEM TOTAL | FY 2017-18 |
| 51200 Salaries | \$17,962 | \$10,264 | \$112,906 | \$66,717 | \$207,850 | \$227,100 |
| 51400 Overtime | \$825 | \$0 | \$1,200 | \$475 | \$2,500 | \$2,500 |
| 51500 Sick Leave | \$341 | \$195 | \$2,146 | \$1,268 | \$3,950 | \$1,550 |
| 52100 FICA | \$1,391 | \$795 | \$8,746 | \$5,168 | \$16,100 | \$17,550 |
| 52200 Retirement/401k | \$1,638 | \$936 | \$10,294 | \$6,083 | \$18,950 | \$20,600 |
| 52300 Life/Hosp. Ins. | \$5,250 | \$3,000 | \$33,000 | \$19,500 | \$60,750 | \$58,600 |
| 52301 Medical Benefit | \$519 | \$296 | \$3,259 | \$1,926 | \$6,000 | \$7,800 |
| 53100 Physical Exams | \$0 | \$0 | \$0 | \$500 | \$500 | \$500 |
| Total | \$27,926 | \$15,486 | \$171,551 | \$101,637 | \$316,600 | \$336,200 |



Program Net Income/Detail

## PROGRAM NET INCOME

| Program | Disposal | Recycling | Collection | Employee Administration | 18-19 Proposed | 17-18 Amended |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues | \$206,250 | \$3,300 | \$618,750 | \$69,850 | \$898,650 | \$1,224,853 |
| Personnel | \$27,926 | \$15,486 | \$171,551 | \$101,637 | \$316,600 | \$336,200 |
| Operating | \$133,225 | \$71,225 | \$42,225 | \$12,575 | \$259,250 | \$251,350 |
| Capital | \$0 | \$0 | \$113,200 | \$0 | \$113,200 | \$433,353 |
| Fees \& Transfers | \$0 | \$0 | \$0 | \$209,600 | \$209,600 | \$203,950 |
| Expense Subtotal | \$161,151 | \$86,711 | \$326,976 | \$323,812 | \$898,650 | \$1,224,853 |
| Program Total | 45,098.77 | $(83,411.42)$ | 291,774.38 | $(253,961.73)$ | 0.00 | 0.00 |
| Program | Program Total | Personnel | Operating | Capital | Fees \& Transfers | \% of Budget |
| Disposal | \$161,151 | \$27,926 | \$133,225 | \$0 | \$0 | 17.93\% |
| Recycling | \$86,711 | \$15,486 | \$71,225 | \$0 | \$0 | 9.65\% |
| Collection | \$326,976 | \$171,551 | \$42,225 | \$113,200 | \$0 | 36.39\% |
| Employee \& Admin | \$323,812 | \$101,637 | \$12,575 | \$0 | \$209,600 | 36.03\% |
|  | \$898,650 | \$316,600 | \$259,250 | \$113,200 | \$209,600 | 100.00\% |

The chart labeled "Program Net Income" conveys a summary of all the programs and their related expenditures and revenue items. This breaks down the expenditure costs in to four separate categories, then subtracts the costs from the expected revenue to calculate a final net surplus or deficit related to the minor program. These costs are then summed and compared to the previous two budgetary expectations. In the second half of this chart, the data is rearranged to show the costs of each operating category, such as Personnel or Capital expenses, and how they relate to the programs. At the end of this chart is also a breakdown of percentages to convey the weight of each programs cost and staff time.

## PROGRAM DETAIL

| Program | Revenues | Total Expenditures | Personnel | Operating | Capital | Fees \& Transfers | Net Income |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Programs | \$897,650 | \$898,650 | \$316,600 | \$259,250 | \$113,200 | \$209,600 | (\$1,000) |
| Residential | \$770,600 | \$807,891 | \$276,146 | \$220,265 | \$101,880 | \$209,600 | -\$37,291 |
| Commercial | \$127,050 | \$90,759 | \$40,454 | \$38,985 | \$11,320 | \$0 | \$36,291 |
| Internal | \$69,350 | \$314,652.61 | \$93,427.61 | \$11,625 | \$0 | \$209,600 | -\$245,302.61 |
| External | \$0 | \$9,159.12 | \$8,209.12 | \$950 | \$0 | \$0 | -\$9,159.12 |
| Disposal | \$206,250 | \$161,151 | \$27,926 | \$133,225 | \$0 | \$0 | \$45,099 |
| Residential | \$175,300 | \$136,907 | \$23,737 | \$113,170 | \$0 | \$0 | \$38,393 |
| Commercial | \$30,950 | \$24,244 | \$4,189 | \$20,055 | \$0 | \$0 | \$6,706 |
| Recycling | \$3,300 | \$86,711 | \$15,486 | \$71,225 | \$0 | \$0 | $(\$ 83,411)$ |
| Residential | \$0 | \$72,813.46 | \$13,163.46 | \$59,650 | \$0 | \$0 | -\$72,813.46 |
| Commercial | \$3,300 | \$13,897.96 | \$2,322.96 | \$11,575 | \$0 | \$0 | -\$10,597.96 |
| Collection | \$618,750 | \$326,976 | \$171,551 | \$42,225 | \$113,200 | \$0 | \$291,774 |
| Residential | \$525,950 | \$283,518.02 | \$145,818.02 | \$35,820 | \$101,880 | \$0 | \$242,431.98 |
| Commercial | \$92,800 | \$43,457.59 | \$25,732.59 | \$6,405 | \$11,320 | \$0 | \$49,342.41 |
| Employee Admin | \$69,350 | \$323,812 | \$101,637 | \$12,575 | \$0 | \$209,600 | (\$254,462) |
| Internal | \$69,350 | \$314,652.61 | \$93,427.61 | \$11,625 | \$0 | \$209,600 | -\$245,302.61 |
| External | \$0 | \$9,159.12 | \$8,209.12 | \$950 | \$0 | \$0 | -\$9,159.12 |

The chart labeled "Program Detail" further breaks down the categories of expenditures against the major and minor programs they are related to. Along this table there are set revenues, expenditures, the breakdown of the expenditures, and a final net summary of all programs, in addition to their individual components.

Disposal

| REVENUES | Residential | Commercial | TOTAL |
| :---: | :---: | :---: | :---: |
| 343400 Sanitation | \$175,300 | \$30,950 | \$206,250 |
| 343401 Permit-Roll Off |  |  | \$0 |
| 361000 Interest |  |  | \$0 |
| 337300 Recyling Grant |  |  | \$0 |
| 364000 Sale of Assets |  |  | \$0 |
| 381000 Reserve Prior Years |  |  | \$0 |
| REVENUE TOTALS | \$175,300 | \$30,950 | \$206,250 |
| EXPENDITURES | 85\% | 15\% |  |
| PERSONNEL | Residential | Commercial | TOTAL |
| 51200 Salaries | \$15,267.99 | \$2,694.35 | \$17,962.35 |
| 51400 Overtime | \$701.25 | \$123.75 | \$825 |
| 51500 Sick Leave | \$290.15 | \$51.20 | \$341.36 |
| 52100 FICA | \$1,182.65 | \$208.70 | \$1,391.36 |
| 52200 Retirement/401k | \$1,392.01 | \$245.65 | \$1,637.65 |
| 52300 Life/Hosp. Ins. | \$4,462.50 | \$787.50 | \$5,250.00 |
| 52301 Medical Benefit | \$440.74 | \$77.78 | \$519 |
| 53100 Physical Exams | \$0.00 | \$0.00 | \$0 |
| Personnel Total | \$23,737 | \$4,189 | \$27,926 |
| OPERATING | Residential | Commercial | TOTAL |
| 53151 Contractual Svc |  |  | \$0 |
| 54100 Telephone |  |  | \$0 |
| 54200 Postage |  |  | \$0 |
| 54340 Disposal | \$106,250 | \$18,750 | \$125,000 |
| 54342 Recycling |  |  | \$0 |
| 54620 Maint. Veh | \$2,040 | \$360 | \$2,400 |
| 54670 Maint. Equip | \$500 | \$125 | \$625 |
| 54900 Bad Debt |  |  | \$0 |
| 55100 Office Supp |  |  | \$0 |
| 55210 Operating Supp | \$2,040 | \$360 | \$2,400 |
| 55220 Gasoline | \$1,615 | \$285 | \$1,900 |
| 55221 Tools | \$75 | \$75 | \$150 |
| 55240 Uniforms |  |  | \$0 |
| 55260 Protect Cloth | \$650 | \$100 | \$750 |
| 56405 Computer |  |  | \$0 |
| Operating Total | \$113,170 | \$20,055 | \$133,225 |
| CAPITAL | Residential | Commercial | TOTAL |
| 59900 Depreciation |  |  | \$0 |
| 56402 Cars |  |  | \$0 |
| Capital Expense Total | \$0 | \$0 | \$0 |
| ADMIN FEES | Residential | Commercial | TOTAL |
| 59904 SS |  |  | \$0 |
| 59906 Admin |  |  | \$0 |
| Transfers Total | \$0 | \$0 | \$0 |
|  | Residential | Commercial | TOTAL |
| EXPENDITURE TOTALS | \$136,900 | \$24,250 | \$161,151 |
|  | 84.95\% | 15.05\% | 100.00\% |
| NET INCOME | Residential | Commercial | TOTAL |
| TOTAL REVENUES | \$175,300 | \$30,950 | \$206,250 |
| TOTAL EXPENDITURES | \$136,900 | \$24,250 | \$161,151 |
| NET INCOME | \$38,400 | \$6,700 | \$45,099 |


| REVENUES | Residential | Commercial | TOTAL |
| :---: | :---: | :---: | :---: |
| 343400 Sanitation |  |  | \$0 |
| 343401 Permit-Roll Off |  |  | \$0 |
| 361000 Interest |  |  | \$0 |
| 337300 Recyling Grant | \$0 | \$3,300 | \$3,300 |
| 364000 Sale of Assets |  |  | \$0 |
| 381000 Reserve Prior Years |  |  | \$0 |
| REVENUE TOTALS | \$0 | \$3,300 | \$3,300 |
| EXPENDITURES | 85.00\% | 15.00\% |  |
| PERSONNEL | Residential | Commercial | TOTAL |
| 51200 Salaries | \$8,724.57 | \$1,539.63 | \$10,264.20 |
| 51400 Overtime | \$0.00 | \$0.00 | \$0.00 |
| 51500 Sick Leave | \$165.80 | \$29.26 | \$195.06 |
| 52100 FICA | \$675.80 | \$119.26 | \$795.06 |
| 52200 Retirement/401k | \$795.43 | \$140.37 | \$935.80 |
| 52300 Life/Hosp. Ins. | \$2,550.00 | \$450.00 | \$3,000.00 |
| 52301 Medical Benefit | \$251.85 | \$44.44 | \$296.30 |
| 53100 Physical Exams | \$0.00 | \$0.00 | \$0.00 |
| Personnel Total | \$13,163 | \$2,323 | \$15,486 |
| OPERATING | Residential | Commercial | TOTAL |
| 53151 Contractual Svc |  |  | \$0 |
| 54100 Telephone |  |  | \$0 |
| 54200 Postage | \$1,250 | \$1,250 | \$2,500 |
| 54340 Disposal |  |  | \$0 |
| 54342 Recycling | \$57,800 | \$10,200 | \$68,000 |
| 54620 Maint. Veh | \$100 |  | \$100 |
| 54670 Maint. Equip | \$500 | \$125 | \$625 |
| 54900 Bad Debt |  |  | \$0 |
| 55100 Office Supp |  |  | \$0 |
| 55210 Operating Supp |  |  | \$0 |
| 55220 Gasoline |  |  | \$0 |
| 55221 Tools |  |  | \$0 |
| 55240 Uniforms |  |  | \$0 |
| 55260 Protect Cloth |  |  | \$0 |
| 56405 Computer |  |  | \$0 |
| Operating Total | \$59,650 | \$11,575 | \$71,225 |
| CAPITAL | Residential | Commercial | TOTAL |
| 59900 Depreciation |  |  | \$0 |
| 56402 Cars |  |  | \$0 |
| Capital Expense Total | \$0 | \$0 | \$0 |
| ADMIN FEES | Residential | Commercial | TOTAL |
| 59904 SS |  |  | \$0 |
| 59906 Admin |  |  | \$0 |
| Transfers Total | \$0 | \$0 | \$0 |
|  | Residential | Commercial | TOTAL |
| EXPENDITURE TOTALS | \$72,800 | \$13,900 | \$86,700 |
|  | 41.98\% | 8.02\% | 100.00\% |
| NET INCOME | Residential | Commercial | TOTAL |
| TOTAL REVENUES | \$0 | \$3,300 | \$3,300 |
| TOTAL EXPENDITURES | \$72,800 | \$13,900 | \$86,700 |
| NET INCOME | -\$72,800 | -\$10,600 | -\$83,400 |

## Collection

| REVENUES | Residential | Commercial | TOTAL |
| :---: | :---: | :---: | :---: |
| 343400 Sanitation | \$525,950 | \$92,800 | \$618,750 |
| 343401 Permit-Roll Off | \$425 | \$75 | \$500 |
| 361000 Interest |  |  | \$0 |
| 337300 Recyling Grant |  |  | \$0 |
| 364000 Sale of Assets |  |  | \$0 |
| 381000 Reserve Prior Years |  |  | \$0 |
| REVENUE TOTALS | \$525,950 | \$92,800 | \$618,750 |
| EXPENDITURES |  |  |  |
| PERSONNEL | Residential | Commercial | TOTAL |
| 51200 Salaries | \$95,970 | \$16,936 | \$112,906 |
| 51400 Overtime | \$1,020 | \$180 | \$1,200 |
| 51500 Sick Leave | \$1,824 | \$322 | \$2,146 |
| 52100 FICA | \$7,434 | \$1,312 | \$8,746 |
| 52200 Retirement/401k | \$8,750 | \$1,544 | \$10,294 |
| 52300 Life/Hosp. Ins. | \$28,050 | \$4,950 | \$33,000 |
| 52301 Medical Benefit | \$2,770 | \$489 | \$3,259 |
| 53100 Physical Exams | \$0 | \$0 | \$0 |
| Personnel Total | \$145,818 | \$25,733 | \$171,551 |
| OPERATING | Residential | Commercial | TOTAL |
| 53151 Contractual Svc | \$6,375 | \$1,125 | \$7,500 |
| 54100 Telephone |  |  | \$0 |
| 54200 Postage |  |  | \$0 |
| 54340 Disposal |  |  | \$0 |
| 54342 Recycling |  |  | \$0 |
| 54620 Maint. Veh | \$14,450 | \$2,550 | \$17,000 |
| 54670 Maint. Equip | \$500 | \$125 | \$625 |
| 54900 Bad Debt |  |  | \$0 |
| 55100 Office Supp |  |  | \$0 |
| 55210 Operating Supp | \$2,040 | \$360 | \$2,400 |
| 55220 Gasoline | \$11,730 | \$2,070 | \$13,800 |
| 55221 Tools | \$75 | \$75 | \$150 |
| 55240 Uniforms |  |  | \$0 |
| 55260 Protect Cloth | \$650 | \$100 | \$750 |
| 56405 Computer |  |  | \$0 |
| Operating Total | \$35,820 | \$6,405 | \$42,225 |
| CAPITAL | Residential | Commercial | TOTAL |
| 59900 Depreciation | \$101,880 | \$11,320 | \$113,200 |
| 56402 Cars |  |  | \$0 |
| Capital Expense Total | \$101,880 | \$11,320 | \$113,200 |
| ADMIN FEES | Residential | Commercial | TOTAL |
| 59904 SS |  |  |  |
| 59906 Admin |  |  |  |
| Transfers Total | \$0 | \$0 | \$0 |
|  | Residential | Commercial | TOTAL |
| EXPENDITURE TOTALS | \$283,500 | \$43,450 | \$327,000 |
|  | 86.70\% | 13.29\% | 100.00\% |
| NET INCOME | Residential | Commercial | TOTAL |
| TOTAL REVENUES | \$525,950 | \$92,800 | \$618,750 |
| TOTAL EXPENDITURES | \$283,500 | \$43,450 | \$327,000 |
| NET INCOME | \$242,450 | \$49,350 | \$291,750 |

## Employee Administration

| REVENUES | Internal | External | TOTAL |
| :--- | :--- | :--- | :--- |
| 343400 Sanitation |  |  | $\$ 0$ |
| 343401 Permit-Roll Off |  |  | $\$ 0$ |
| 361000 Interest |  | $\$ 500$ | $\$ 500$ |
| 337300 Recyling Grant |  |  | $\$ 0$ |
| 364000 Sale of Assets |  |  | $\$ 0$ |
| 381000 Reserve Prior Yei | $\$ 69,350$ |  | $\$ 69,350$ |
| REVENUE TOTALS | $\$ 69,350$ | $\$ 0$ | $\$ 69,850$ |


| EXPENDITURES |  |  |  |
| :---: | :---: | :---: | :---: |
| PERSONNEL | Internal | External | TOTAL |
| 51200 Salaries | \$61,329 | \$5,389 | \$66,717 |
| 51400 Overtime | \$437 | \$38 | \$475 |
| 51500 Sick Leave | \$1,165 | \$102 | \$1,268 |
| 52100 FICA | \$4,750 | \$417 | \$5,168 |
| 52200 Retirement/401k | \$5,591 | \$491 | \$6,083 |
| 52300 Life/Hosp. Ins. | \$17,925 | \$1,575 | \$19,500 |
| 52301 Medical Benefit | \$1,770 | \$156 | \$1,926 |
| 53100 Physical Exams | \$460 | \$40 | \$500 |
| Personnel Total | \$93,428 | \$8,209 | \$101,637 |
| OPERATING | Internal | External | TOTAL |
| 53151 Contractual Svc |  |  | \$0 |
| 54100 Telephone | \$1,450 |  | \$1,450 |
| 54200 Postage | \$1,750 | \$750 | \$2,500 |
| 54340 Disposal |  |  | \$0 |
| 54342 Recycling |  |  | \$0 |
| 54620 Maint. Veh | \$500 |  | \$500 |
| 54670 Maint. Equip | \$625 |  | \$625 |
| 54900 Bad Debt | \$500 |  | \$500 |
| 55100 Office Supp | \$500 |  | \$500 |
| 55210 Operating Supp | \$1,700 |  | \$1,700 |
| 55220 Gasoline | \$300 |  | \$300 |
| 55221 Tools | \$50 | \$50 | \$100 |
| 55240 Uniforms | \$2,350 |  | \$2,350 |
| 55260 Protect Cloth | \$700 | \$150 | \$850 |
| 56405 Computer | \$1,200 |  | \$1,200 |
| Operating Total | \$11,625 | \$950 | \$12,575 |
| CAPITAL | Internal | External | TOTAL |
| 59900 Depreciation |  |  | \$0 |
| 56402 Cars |  |  | \$0 |
| Capital Expense Total | \$0 | \$0 | \$0 |
| ADMIN FEES | Internal | External | TOTAL |
| 59904 SS | \$158,500 |  | \$158,500 |
| 59906 Admin | \$51,100 |  | \$51,100 |
| Transfers Total | \$209,600 | \$0 | \$209,600 |
|  | Internal | External | TOTAL |
| EXPENDITURE TOTALS | \$314,650 | \$9,150 | \$323,800 |
|  | 97.17\% | 2.83\% | 100\% |
| NET INCOME | Internal | External | TOTAL |
| TOTAL REVENUES | \$69,350 | \$0 | \$69,850 |
| TOTAL EXPENDITURES | \$314,650 | \$9,150 | \$323,800 |
| NET INCOME | -\$245,300 | -\$9,150 | -\$253,950 |


| $\begin{aligned} & 08 / 03 / 18 \\ & 17: 48: 04 \end{aligned}$ |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | TOWN OF BELLEAIR <br> Revenue Budget Report -- MultiYear Actuals <br> For the Year: 2018 - 2019 |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  | Page: 1 of 1Report ID: B250B |  |  |
|  |  |  |  |  |  | Current | \% | Prelim. | Budget | Final | \% Old |
| Account |  | 14-15 | 15-16 | 16-17 | 17-18 | $\begin{aligned} & \text { udget } \\ & 17-18 \end{aligned}$ | $\begin{array}{r} \text { Rec. } \\ 17-18 \end{array}$ | $\begin{gathered} \text { Budget } \\ 18-19 \end{gathered}$ | Change $18-19$ | $\begin{gathered} 3 \text { udget } \\ 18-19 \end{gathered}$ |  |
| 402 Enterprise - SOLID WASte/RECYCLING |  |  |  |  |  |  |  |  |  |  |  |
| 337300 RECYC GRANT (STATE OF FLORIDA) |  |  |  |  |  |  |  |  |  |  |  |
| 337300 R | RECYC GRANT (State of | 2,978 | 2,941 | 2,900 | 2,883 | 3,000 | 96\% | 3,000 | 300 | 3,300 | 110\% |
|  | Group : | 2,978 | 2,941 | 2,900 | 2,883 | 3,000 | 96\% | 3,000 | 300 | 3,300 | 110\% |
| 343400 SANITATION |  |  |  |  |  |  |  |  |  |  |  |
| 343401 | PERMIT-ROLL OFF CONTAINER | 950 | 1,000 | 1,050 | 950 | 500 | 190\% | 500 |  | 500 | 100\% |
|  | Group : | 789,512 | 552,332 | 794,404 | 646,691 | 805,500 | 80\% | 805,500 | 20,000 | 825,500 | 102\% |
| 361000 INTEREST |  |  |  |  |  |  |  |  |  |  |  |
| 361000 | Interest | 1,831 | 134 | 270 | 324 | 500 | 65\% | 500 | - | 500 | 100\% |
|  | Group : | 1,831 | 134 | 270 | 324 | 500 | 65\% | 500 | 0 | 500 | 100\% |
| 364000 GAIN ON SALE OF FIXED ASSETS |  |  |  |  |  |  |  |  |  |  |  |
| 364000 GAIN ON SALE OF FIXED |  |  |  |  |  | 60,000 | 0\% | 60,000 | -60,000 | 0 | 0\% |
| $\stackrel{\rightharpoonup}{\circ}$ | Group: |  |  |  |  |  |  |  |  |  |  |
| O Group: 60,000 0\% 60,000 -60,000 0\% |  |  |  |  |  |  |  |  |  |  |  |
| $\sim_{0} 365900$ SALE OF SURPLUS METAL <br> $\stackrel{\rightharpoonup}{\sim} 365900$ SALE OF SURPLUS METAL |  |  | 134 |  |  | 0 | $0 \%$ |  | -_- | 0 | 0\% |
| Group : |  |  | 134 |  |  | 0 | 0\% | 0 | 0 | 0 | 0\% |
| 369000 MISCELLANEOUS |  |  |  |  |  |  |  |  |  |  |  |
| 369000 | MISCELLANEOUS | 2,414 | 1,240 | 899 | 108 | 0 | ***\% |  |  | 0 | 0\% |
|  | Group : | 2,414 | 1,240 | 899 | 108 | 0 | ***\% | 0 | 0 | 0 | 0\% |
| 381000 RESERVES (PRIOR YEARS) |  |  |  |  |  |  |  |  |  |  |  |
| 381000 RESERVES (PRIOR YEARS) |  |  |  |  |  | 355,853 | 0\% | 355,853 | -286,503 | 69,350 | 19\% |
| Group : |  |  |  |  |  | 355,853 | 0\% | 355,853 | -286,503 | 69,350 | 19\% |
| 381200 TRANSFER FROM 301 |  |  |  |  |  |  |  |  |  |  |  |
| 381200 TRANSFER FROM 301 |  | 12,000 | 125,700 | 100,500 |  | 0 | $0 \%$ |  | - | 0 | 0\% |
| Group : |  | 12,000 | 125,700 | 100,500 |  | 0 | 0\% | 0 | 0 | 0 | 0\% |
| Fund: |  | 808,735 | 682,481 | 898,973 | 650,006 | 1,224,853 | 53\% | 1,224,853 | -326,203 | 898,650 | 73\% |
| Grand Total: |  | 808,735 | 682,481 | 898,973 | 650,006 | 1,224,853 |  | 1,224,853 | -326,203 | 898,650 |  |

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402 ENTERPRISE－SOLID WASTE／RECYCLING $\stackrel{n}{n}$ 857,676
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534000 SOLID WASTE MANAGEMENT／RECYCLING

















## WATER DEPARTMENT

## DEPARTMENT OVERVIEW

The Water Department is currently responsible for sustaining, producing, maintaining, and delivering a high quality water supply to the residents of the Town of Belleair.

## PERSONNEL INPUTS

Personnel Overview

| Position Title | Number of Employees |
| :---: | :---: |
| Director of Water Utilities | 1 |
| Water Foreman | 1 |
| Administrative Assistant | 0.5 |
| Water Plant Operator I | 1 |
| Water Plant Operator II | 1 |
| Utility Maintenance I | 3 |
| Utility Maintenance II | 1 |
| Meter Reader | 1 |
| Total | 9.5 |
|  |  |
|  |  |

Equipment Overview

| Equipment |
| :---: |
| 2013 F150 Supercab |
| 2014 F250 4X4 Utility Body |
| 2015 Ford F250 4x2 Utility Body |
| 2017 Ford F250 4x2 Utility Body |
| Ditch Witch Trencher |

## MAJOR PROGRAM AREAS

The Water Department budget consists of five major program areas:

- Generation
- Treatment and Testing
- Meter Management
- Distribution
- Employee Administration

For each major program area in the department there are several minor program areas found within. Listed below is a description of each program and the divisions within, as well as their related revenues and expenditures.

The Generation program consists of pumps processing raw water to the seven wells found within the treatment plant. This process includes aeration, process control testing, and general maintenance in order to proactively ensure the highest water quality the plant can provide. While this program has one of the lowest allocations for personnel time, it holds $52.98 \%$ of the department's total budget.

| Program Revenue | $\$ \mathbf{5 0 9 , 9 0 0}$ |
| :--- | ---: |
| Personnel | $\$ 93,356$ |
| Operating | $\$ 42,319$ |
| Capital | $\$ 1,049,975$ |
| Fees/Transfers | $\$ 0$ |
| Total Expenditures | $\mathbf{\$ 1 , 1 8 5 , 6 5 0}$ |

The Treatment and Testing program houses costs related to treating the water with chemicals in order to adhere to EPA and FDEP requirements. This program includes chemical processing, chlorine management for chloramine disinfection, and chart recording for accurate measurements. This program has both the lowest personnel allocation, coming in at $4.38 \%$, and the smallest portion of the budget at $6.54 \%$.

|  |  |
| :--- | ---: |
| Program Revenue | $\$ 975,650$ |
| Personnel | $\$ 25,349$ |
| Operating | $\$ 50,973$ |
| Capital | $\$ 70,000$ |
| Fees/Transfers | $\$ 0$ |
| Total Expenditures | $\mathbf{\$ 1 4 6 , 3 2 2}$ |

The Meter Management program ensures accurate measurements from the meters found within the Town. This program includes costs related to maintenance and testing of said meters to provide precise measurements for billing and residents' usage. While this program holds the largest portion of personnel time at $41.16 \%$, the overall cost is only $16.58 \%$ of the department's expenditures.

| Personnel | $\$ 238,068$ |
| :--- | ---: |
| Operating | $\$ 132,914$ |
| Capital | $\$ 0$ |
| Fees/Transfers | $\$ 0$ |
| Total Expenditures | $\$ 370,982$ |

The Distribution program is holds expenditures related to the water lines and valves used to deliver water to the Town's residents, as well as maintain water pressure and isolate or redirect water in the event of an emergency. This program also includes costs related to fire hydrant testing and water quality checks. Distribution holds the second smallest allocation for budgetary expense at $8.03 \%$ and utilizes $23.52 \%$ of personnel time.

| Program Revenue | $\mathbf{\$ 5 8 8 , 9 5 0}$ |
| :--- | ---: |
| Personnel | $\$ 136,013$ |
| Operating | $\$ 43,744$ |
| Capital | $\$ 0$ |
| Fees/Transfers | $\$ 0$ |
| Total Expenditures | $\mathbf{\$ 1 7 9 , 7 5 7}$ |

The Employee Administration Program is responsible for a variety of smaller programs, such as plant maintenance, internal communications, and trainings for staff. This program is also responsible for scheduling and coordination of staff time and resources. Employee Administration is responsible for $14.80 \%$ of personnel time and $15.87 \%$ of the department's budget.

| Program Revenue | $\$ 611,075$ |
| :--- | ---: |
| Personnel | $\$ 85,614$ |
| Operating | $\$ 243,749$ |
| Capital | $\$ 0$ |
| Fees/Transfers | $\$ 478,500$ |
| Total Expenditures | $\$ 807,863$ |

Water Department Major Programs FY 18-19

| Water Fund Department Revenues |  | 17-18 | 18-19 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Amended Budget | Proposed |  |
|  | Water Utility Revenue | \$1,480,000 | \$1,564,000 |  |
|  | Water Tap Fees | \$600 | \$5,600 |  |
|  | Interest | \$1,000 | \$1,000 |  |
|  | Capital Reserves | \$0 | \$610,075 |  |
|  | Transfer from 403 | \$55,000 |  |  |
|  | SWFWMD Grant | \$0 | \$509,900 |  |
|  | Revenue Total | \$1,536,600 | \$2,690,575 |  |
|  |  | 17-18 | 18-19 |  |
| Expenditures |  | Amended Budget | Proposed |  |
|  | Personnel | \$553,000 | \$578,400 |  |
|  | Operating | \$433,665 | \$513,700 |  |
|  | Capital Expense | \$120,285 | \$1,119,975 |  |
|  | Transfers | \$65,600 | \$0 |  |
|  | Admin. Fees | 364050 | \$478,500 |  |
|  | Expediture Total | \$1,536,600 | \$2,690,575 |  |
|  | Net Surplus/(Deficit) from | Operations | \$0 |  |
| By Program |  |  |  |  |
|  |  | 18-19 |  | 18-19 |
|  | Program Revenue | Proposed | Program Expense | Proposed |
|  | Generation | \$509,900 | Generation | \$1,185,650 |
|  | Treatment \& Testing | \$975,650 | Treatment \& Testing | \$146,322 |
|  | Meter Management | \$5,000 | Meter Management | \$370,982 |
|  | Distribution | \$588,950 | Distribution | \$179,757 |
|  | Employee Administration | \$611,075 | Employee Administration | \$807,863 |
|  | Revenue Total | \$2,690,575 | Expenditure Total | \$2,690,575 |

This chart outlines the programs that were previously detailed. The actual budget for FY 2016-17 are compared against the amended FY 2017-18 expenditures and revenue, as well as the 2018-19 proposed budget.
Revenue items are broken down in to five categories to better convey the types of revenue that the Town receives. The Miscellaneous line contains less frequent items, such as Sale of Surplus Items, Interest, or the actual miscellaneous line item.
Expenditures are also broken down in order to better convey how costs are associated with budget items.
The final chart summarizes the program revenues and expenditures before delving in to the detailed items in the following pages.


Water - Large Programs

| REVENUES | Generation |  <br> Testing | Meter <br> Management | Distribution | Employee <br> Administration | ITEM TOTAL |
| :--- | ---: | :---: | ---: | ---: | ---: | ---: | ---: | FY 2017-18


| EXPENDITURES |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ERSONNEL | Generation | Treatment \& Testing | Meter Management | Distribution | Employee Administration | ITEM TOTAL | FY 2017-18 |
| 51200 Salaries | \$60,187 | \$16,343 | \$153,485 | \$87,689 | \$55,196 | \$372,900 | \$359,550 |
| 51201 PT Salaries | \$2,792 | \$758 | \$7,121 | \$4,068 | \$2,561 | \$17,300 | \$16,550 |
| 51210 Unused Medical | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$883 |
| 51400 Overtime | \$1,291 | \$351 | \$3,293 | \$1,881 | \$1,184 | \$8,000 | \$8,000 |
| 51500 Sick Leave | \$807 | \$219 | \$2,058 | \$1,176 | \$740 | \$5,000 | \$5,300 |
| 52100 FICA | \$4,915 | \$1,335 | \$12,533 | \$7,160 | \$4,507 | \$30,450 | \$28,750 |
| 52200 Retirement - 401K General P | \$5,786 | \$1,571 | \$14,756 | \$8,430 | \$5,306 | \$35,850 | \$33,850 |
| 52300 Life/Hosp. | \$15,688 | \$4,260 | \$40,007 | \$22,857 | \$14,387 | \$97,200 | \$86,800 |
| 52301 Medical Benefit | \$1,840 | \$500 | \$4,692 | \$2,681 | \$1,687 | \$11,400 | \$13,017 |
| 53100 Physical Exams | \$48 | \$13 | \$123 | \$71 | \$44 | \$300 | \$300 |
| PERATING Total | \$93,356 | \$25,349 | \$238,068 | \$136,013 | \$85,614 | \$578,400 | \$553,000 |
|  |  |  |  |  |  |  |  |
|  | Generation | Treatment \& Testing | Meter <br> Management | Distribution | Employee Administration | ITEM TOTAL | FY 2017-18 |
| 53151 Professional Services | \$11,500 | \$0 | \$33,500 | \$0 | \$0 | \$45,000 | \$11,500 |
| 54000 Travel \& Per Diem | \$0 | \$0 | \$0 | \$0 | \$2,500 | \$2,500 | \$2,500 |
| 54100 Telephone | \$0 | \$0 | \$0 | \$0 | \$4,000 | \$4,000 | \$4,000 |
| 54200 Postage | \$0 | \$0 | \$6,000 | \$0 | \$0 | \$6,000 | \$6,000 |
| 54300 Electricity | \$9,684 | \$2,630 | \$24,696 | \$14,109 | \$8,881 | \$60,000 | \$60,000 |
| 54301 Water | \$60 | \$60 | \$60 | \$60 | \$60 | \$300 | \$300 |
| 54302 Sanitation | \$460 | \$460 | \$460 | \$460 | \$460 | \$2,300 | \$2,300 |
| 54303 Sewer | \$40 | \$40 | \$40 | \$40 | \$40 | \$200 | \$200 |
| 54315 Pin. City Water | \$0 | \$0 | \$0 | \$15,000 | \$0 | \$15,000 | \$15,000 |
| 54400 Equip. Rental | \$0 | \$0 | \$0 | \$2,750 | \$0 | \$2,750 | \$2,750 |
| 54614 Maintenance - Meters | \$0 | \$0 | \$53,000 | \$0 | \$0 | \$53,000 | \$31,600 |
| 54620 Maintenance - Vehicle | \$1,000 | \$0 | \$1,000 | \$1,000 | \$1,000 | \$4,000 | \$4,000 |
| 54630 Maintenance - Building | \$0 | \$0 | \$0 | \$0 | \$8,000 | \$8,000 | \$8,000 |
| 54670 Maintenance - Equipment | \$0 | \$7,000 | \$0 | \$7,000 | \$7,000 | \$21,000 | \$18,615 |
| 54900 Bad Debt | \$0 | \$0 | \$0 | \$0 | \$400 | \$400 | \$400 |
| 55100 Office Supplies | \$0 | \$833 | \$833 | \$0 | \$833 | \$2,500 | \$2,500 |
| 55210 Operating Supplies | \$2,000 | \$2,000 | \$2,000 | \$0 | \$2,000 | \$8,000 | \$7,800 |
| 55213 Laboratory Test | \$10,000 | \$10,000 | \$0 | \$0 | \$0 | \$20,000 | \$18,200 |
| 55214 Lab Supplies | \$4,250 | \$4,250 | \$0 | \$0 | \$0 | \$8,500 | \$8,100 |
| 55220 Gasoline \& Oil | \$1,875 | \$0 | \$1,875 | \$1,875 | \$1,875 | \$7,500 | \$7,500 |
| 55221 Tools | \$750 | \$0 | \$750 | \$750 | \$750 | \$3,000 | \$2,000 |
| 55230 Chemicals | \$0 | \$23,000 | \$0 | \$0 | \$0 | \$23,000 | \$22,450 |
| 55235 Refund Exp. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55240 Uniforms | \$0 | \$0 | \$0 | \$0 | \$2,000 | \$2,000 | \$1,500 |
| 55260 Protective Clothing | \$700 | \$700 | \$700 | \$700 | \$700 | \$3,500 | \$2,500 |
| 55410 Memberships | \$0 | \$0 | \$0 | \$0 | \$3,000 | \$3,000 | \$2,000 |
| 55420 Training \& Aids | \$0 | \$0 | \$0 | \$0 | \$5,000 | \$5,000 | \$4,000 |
| 56405 Computer System | \$0 | \$0 | \$0 | \$0 | \$13,250 | \$13,250 | \$13,250 |
| 57301 Miscellaneous | \$0 | \$0 | \$8,000 | \$0 | \$0 | \$8,000 | \$7,200 |
| 59200 Repay-Loan-GF | \$0 | \$0 | \$0 | \$0 | \$40,000 | \$40,000 | \$40,000 |
| 59900 Depreciation | \$0 | \$0 | \$0 | \$0 | \$142,000 | \$142,000 | \$127,500 |
| 59912 Loss--Disposal | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |  |
| Total | \$42,319 | \$50,973 | \$132,914 | \$43,744 | \$243,749 | \$513,700 | \$433,665 |
|  |  |  |  |  |  |  |  |
| CAPITAL | Generation | Treatment \& Testing | Meter Management | Distribution | Employee Administration | ITEM TOTAL | FY 2017-18 |
| 57001 Vehicle Debt Service | \$0 | \$0 | \$0 |  | \$0 | \$0 |  |
| 58101 Capital Projects | \$1,049,975 | \$70,000 | \$0 |  | \$0 | \$1,119,975 |  |
| 58102 Transfer to 301 | \$0 | \$0 | \$0 |  | \$0 | \$0 | \$120,285 |
| FEES Total | \$1,049,975 | \$70,000 | \$0 | \$0 | \$0 | \$1,119,975 | \$120,285 |
|  |  |  |  |  |  |  |  |
|  | Generation | Treatment \& Testing | Meter Management | Distribution | Employee Administration | ITEM TOTAL | FY 2017-18 |
| 58001 Transfer of Reserves | \$0 | \$0 | \$0 | \$0 | \$114,450 | \$114,450 | \$65,600 |
| 59904 Support Service Fees | \$0 | \$0 | \$0 | \$0 | \$275,300 | \$275,300 | \$275,300 |
| 59906 Administration Fees | \$0 | \$0 | \$0 | \$0 | \$88,750 | \$88,750 | \$88,750 |
| Total |  |  |  |  | \$478,500 | \$478,500 | \$429,650 |
|  |  |  |  |  |  |  |  |
| PROGRAM EXPENDITURE TOTALS | \$1,185,650 | \$146,322 | \$370,982 | \$179,757 | \$807,863 | \$2,690,575 | \$1,536,600 |
|  | 44.07\% | 5.44\% | 13.79\% | 6.68\% | 30.03\% |  |  |

## Program Net Income

This table serves as a general crosswalk from the line item budget to the new programmatic budget. It clearly establishes the cost of each program's expenditure side by side, in addition to the revenue generated with any associated program. At the bottom of this table there is also a breakdown of each programs weight in terms of total percentage of the budget.

PROGRAM NET INCOME

| Program | Generation | Treatment \& Testing | Meter Management | Distribution | Employee Administration | $\frac{18-19}{\text { Proposed }}$ | $\frac{\text { Am-18 }}{\text { Amended }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues | \$509,900 | \$975,650 | \$5,000 | \$588,950 | \$611,075 | \$2,690,575 | \$1,400,000 |
| Personnel | \$93,356 | \$25,349 | \$238,068 | \$136,013 | \$85,614 | \$578,400 | \$553,000 |
| Operating | \$42,319 | \$50,973 | \$132,914 | \$43,744 | \$243,749 | \$513,700 | \$433,665 |
| Capital | \$1,049,975 | \$70,000 | \$0 | \$0 | \$0 | \$1,119,975 | \$120,285 |
| Fees and Transfers |  |  |  |  | \$478,500 | \$478,500 | \$429,650 |
| Expense Subtotal | \$1,185,650 | \$146,322 | \$370,982 | \$179,757 | \$807,863 | \$2,690,575 | \$1,536,600 |
| Program Total | $(675,750)$ | 829,328 | $(365,982)$ | 409,193 | $(196,788)$ | 0 | $(136,600)$ |
| Program | Program Total | Personnel | Operating | Capital | Fees/Transfers | \% of Budget | \% FTE Effort |
| Generation | \$1,185,650 | \$93,356 | 42,319 | \$1,049,975 |  | 44.07\% | 16.14\% |
| Treatment \& Testing | \$146,322 | \$25,349 | \$50,973 | \$70,000 |  | 5.44\% | 4.38\% |
| Meter Management | \$370,982 | \$238,068 | \$132,914 | \$0 |  | 13.79\% | 41.16\% |
| Distribution | \$179,757 | \$136,013 | \$43,744 | \$0 |  | 6.68\% | 23.52\% |
| Employee Administration | \$807,863 | \$85,614 | \$243,749 | \$0 | \$478,500 | 30.03\% | 14.80\% |
|  | \$2,690,575 | \$578,400 | \$513,700 | \$1,119,975 | \$478,500 | 100.00\% | 100.00\% |

Program Detail

PROGRAM DETAIL

| Program | Revenues | Total Expenditures | Personnel | Operating | Capital | Fees/Transfers | Net Income |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Programs | \$2,690,575 | \$2,690,575 | \$578,400 | \$513,700 | \$1,119,975 | \$478,500 | (\$0) |
| Wells | \$509,900 | \$1,100,321 | \$38,891 | \$11,455 | \$1,049,975 | \$0 | -\$590,421 |
| Generation Maintenance | \$0 | \$41,015 | \$29,176 | \$11,839 | \$0 | \$0 | -\$41,015 |
| Aeration | \$0 | \$14,032 | \$12,645 | \$1,388 | \$0 | \$0 | -\$14,032 |
| Process Control | \$0 | \$30,282 | \$12,645 | \$17,638 | \$0 | \$0 | -\$30,282 |
| Chemical Process | \$975,650 | \$38,796 | \$9,745 | \$29,051 | \$0 | \$0 | \$936,854 |
| Chlorine Management | \$0 | \$98,096 | \$9,745 | \$18,351 | \$70,000 | \$0 | -\$98,096 |
| Records | \$0 | \$9,430 | \$5,859 | \$3,571 | \$0 | \$0 | -\$9,430 |
| Meter Maintenance | \$5,000 | \$143,031 | \$44,690 | \$98,341 | \$0 | \$0 | -\$138,031 |
| Testing | \$0 | \$23,817 | \$19,430 | \$4,386 | \$0 | \$0 | -\$23,817 |
| Usage/Leak Checks | \$0 | \$117,274 | \$101,068 | \$16,205 | \$0 | \$0 | -\$117,274 |
| Upgrades/Additions | \$0 | \$55,879 | \$50,519 | \$5,359 | \$0 | \$0 | -\$55,879 |
| Billing | \$0 | \$30,982 | \$22,360 | \$8,622 | \$0 | \$0 | -\$30,982 |
| Water Lines | \$588,350 | \$89,348 | \$54,405 | \$34,943 | \$0 | \$0 | \$499,002 |
| Valves | \$600 | \$55,968 | \$50,519 | \$5,449 | \$0 | \$0 | -\$55,368 |
| Fire Hydrant Maintenance | \$0 | \$34,442 | \$31,089 | \$3,353 | \$0 | \$0 | -\$34,442 |
| Plant Maintenance | \$611,075 | \$521,904 | \$23,376 | \$20,028 | \$0 | \$478,500 | \$89,171 |
| Meetings/Communications | \$0 | \$49,352 | \$27,262 | \$22,090 | \$0 | \$0 | -\$49,352 |
| Training/Certifications | \$0 | \$32,791 | \$17,487 | \$15,303 | \$0 | \$0 | -\$32,791 |
| Scheduling/Payroll | \$0 | \$203,816 | \$17,487 | \$186,328 | \$0 | \$0 | -\$203,816 |
| Generation | \$509,900 | \$1,185,650 | \$93,356 | \$42,319 | \$1,049,975 | \$0 | (\$675,750) |
| Wells | \$509,900 | \$1,100,321 | \$38,891 | \$11,455 | \$1,049,975 | \$0 | -\$590,421 |
| Generation Maintenance | \$0 | \$41,014.61 | \$29,176 | \$11,839 | \$0 | \$0 | -\$41,015 |
| Aeration | \$0 | \$14,032.29 | \$12,645 | \$1,388 | \$0 | \$0 | -\$14,032 |
| Process Control | \$0 | \$30,282.29 | \$12,645 | \$17,638 | \$0 | \$0 | -\$30,282 |
| Treatment \& Testing | \$975,650 | \$146,322 | \$25,349 | \$50,973 | \$70,000 | \$0 | \$829,328 |
| Chemical Process | \$975,650 | \$38,796.31 | \$9,745 | \$29,051 | \$0 | \$0 | \$936,854 |
| Chlorine Management | \$0 | \$98,096.31 | \$9,745 | \$18,351 | \$70,000 | \$0 | -\$98,096 |
| Records | \$0 | \$9,429.58 | \$5,859 | \$3,571 | \$0 | \$0 | -\$9,430 |
| Meter Management | \$5,000 | \$370,982 | \$238,068 | \$132,914 | \$0 | \$0 | (\$365,982) |
| Meter Maintenance | \$5,000 | \$143,031.08 | \$44,690 | \$98,341 | \$0 | \$0 | -\$138,031 |
| Testing | \$0 | \$23,816.78 | \$19,430 | \$4,386 | \$0 | \$0 | -\$23,817 |
| Usage/Leak Checks | \$0 | \$117,273.63 | \$101,068 | \$16,205 | \$0 | \$0 | -\$117,274 |
| Upgrades/Additions | \$0 | \$55,878.62 | \$50,519 | \$5,359 | \$0 | \$0 | -\$55,879 |
| Billing | \$0 | \$30,982.07 | \$22,360 | \$8,622 | \$0 | \$0 | -\$30,982 |
| Distribution | \$588,950 | \$179,757 | \$136,013 | \$43,744 | \$0 | \$0 | \$409,193 |
| Water Lines | \$588,350 | \$89,348 | \$54,405 | \$34,943 | \$0 | \$0 | \$499,002 |
| Valves | \$600 | \$55,968 | \$50,519 | \$5,449 | \$0 | \$0 | -\$55,368 |
| Fire Hydrant Maintenance | \$0 | \$34,442 | \$31,089 | \$3,353 | \$0 | \$0 | -\$34,442 |
| Employee Administration | \$611,075 | \$807,863 | \$85,614 | \$243,749 | \$0 | \$478,500 | (\$196,788) |
| Plant Maintenance | \$611,075 | \$521,904.18 | \$23,376 | \$20,028 | \$0 | \$478,500 | \$89,171 |
| Meetings/Communications | \$0 | \$49,352 | \$27,262 | \$22,090 | \$0 | \$0 | -\$49,352 |
| Training/Certifications | \$0 | \$32,791 | \$17,487 | \$15,303 | \$0 | \$0 | -\$32,791 |
| Scheduling/Payroll | \$0 | \$203,816 | \$17,487 | \$186,328 | \$0 | \$0 | -\$203,816 |

The chart labeled "Program Detail" further breaks down the categories of expenditures against the major and minor programs they are related to. Along this table there are set revenues, expenditures, the breakdown of the expenditures, and a final net summary of all programs, in addition to their individual components.

| Revenues | Wells | Generation Maintenance | Aeration | Process Control | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 343300 Water Utility Revenue |  |  |  |  | \$0 |
| 343310 Water Tap Fees |  |  |  |  | \$0 |
| 361000 Interest |  |  |  |  | \$0 |
| 381000 Reserves |  |  |  |  | \$0 |
| 337901 SWFWMD Grant | \$509,900 |  |  |  | \$509,900 |
| revenue totals | \$509,900 | \$0 | \$0 | \$0 | \$509,900 |
| PERSONNEL | Wells | Generation Maintenance | Aeration | Process Control | TOTAL |
| 51200 Salaries | \$25,073 | \$18,810 | \$8,152 | \$8,152 | \$60,187 |
| 51201 PT Salaries | \$1,163 | \$873 | \$378 | \$378 | \$2,792 |
| 51210 Unused Medical | \$0 | \$0 | \$0 | \$0 | \$0 |
| 51400 Overtime | \$538 | \$404 | \$175 | \$175 | \$1,291 |
| 51500 Sick Leave | \$336 | \$252 | \$109 | \$109 | \$807 |
| 52100 FICA | \$2,047 | \$1,536 | \$666 | \$666 | \$4,915 |
| 52200 Retirement - 401 K General P | \$2,411 | \$1,808 | \$784 | \$784 | \$5,786 |
| 52300 Life/Hosp. | \$6,536 | \$4,903 | \$2,125 | \$2,125 | \$15,688 |
| 52301 Medical Benefit | \$767 | \$575 | \$249 | \$249 | \$1,840 |
| 53100 Physical Exams | \$20 | \$15 | \$7 | \$7 | \$48 |
| Personnel Total | \$38,891 | \$29,176 | \$12,645 | \$12,645 | \$93,356 |
| OPERATING | Wells | Generation Maintenance | Aeration | Process Control | TOTAL |
| 53151 Professional Services | $\$ 5,750$ | \$5,750 |  |  | \$11,500 |
| 54000 Travel \& Per Diem | \$0 |  |  |  | \$0 |
| 54100 Telephone | \$0 |  |  |  | \$0 |
| 54200 Postage | \$0 |  |  |  | \$0 |
| 54300 Electricity | \$4,034 | \$3,027 | \$1,312 | \$1,312 | \$9,684 |
| 54301 Water | \$25 | \$19 | \$8 | \$8 | \$60 |
| 54302 Sanitation | \$192 | \$144 | \$62 | \$62 | \$460 |
| 54303 Sewer | \$17 | \$13 | \$5 | \$5 | \$40 |
| 54315 Pin. City Water | \$0 |  |  |  | \$0 |
| 54400 Equip. Rental | \$0 |  |  |  | \$0 |
| 54614 Maintenance - Meters | \$0 |  |  |  | \$0 |
| 54620 Maintenance - Vehicle | \$500 | \$500 |  |  | \$1,000 |
| 54630 Maintenance - Building | \$0 |  |  |  | \$0 |
| 54670 Maintenance - Equipment | \$0 |  |  |  | \$0 |
| 54900 Bad Debt | \$0 |  |  |  | \$0 |
| 55100 Office Supplies | \$0 |  |  |  | \$0 |
| 55210 Operating Supplies |  |  |  | \$2,000 | \$2,000 |
| 55213 Laboratory Test |  |  |  | \$10,000 | \$10,000 |
| 55214 Lab Supplies |  |  |  | \$4,250 | \$4,250 |
| 55220 Gasoline \& Oil | \$938 | \$938 |  |  | \$1,875 |
| 55221 Tools |  | \$750 |  |  | \$750 |
| 55230 Chemicals |  |  |  |  | \$0 |
| 55235 Refund Exp. |  |  |  |  | \$0 |
| 55240 Uniforms |  |  |  |  | \$0 |
| 55260 Protective Clothing |  | \$700 |  |  | \$700 |
| 55410 Memberships |  |  |  |  | \$0 |
| 55420 Training \& Aids |  |  |  |  | \$0 |
| 56405 Computer System |  |  |  |  | \$0 |
| 57301 Miscellaneous |  |  |  |  | \$0 |
| 59200 Repay-Loan-GF |  |  |  |  | \$0 |
| 59900 Depreciation |  |  |  |  | \$0 |
| 59912 Loss--Disposal |  |  |  |  | \$0 |
| Operating Total | \$11,455 | \$11,839 | \$1,388 | \$17,638 | \$42,319 |
| CAPITAL | Wells | Generation Maintenance | Aeration | Process Control | TOTAL |
| 57001 Vehicle Debt Service |  |  |  |  | 0 |
| 58101 Capital Projects | \$1,049,975 |  |  |  | \$1,049,975 |
| 58102 Transfer to 301 |  |  |  |  | \$0 |
| Capital Expense Total | \$1,049,975 | \$0 | \$0 | \$0 | \$1,049,975 |
|  | Wells | Generation Maintenance | Aeration | Process Control | TOTAL |
| 58001 Transfer of Reserves |  |  |  |  | \$0 |
| 59904 Support Service Fees |  |  |  |  | \$0 |
| 59906 Administration Fees |  |  |  |  | \$0 |
| Fees and Transfers Total | 0 | 0 | 0 | 0 | \$0 |
|  |  |  |  |  |  |
|  | Wells | Generation Maintenance | Aeration | Process Control | TOTAL |
| EXPENDITURE TOTALS | \$1,100,321 | \$41,015 | \$14,032 | \$30,282 | \$1,185,650 |
|  | 92.80\% | 3.46\% | 1.18\% | 2.55\% | 100.00\% |
|  |  |  |  |  |  |
| NET INCOME | Wells | Generation Maintenance | Aeration | Process Control | TOTAL |
| total revenues | \$509,900 | \$0 | \$0 | \$0 | \$509,900 |
| TOTAL EXPENDITURES | \$1,100,321 | \$41,015 | \$14,032 | \$30,282 | \$1,185,650 |
| NET INCOME | -\$590,421 | - $\$ 41,015$ | -\$14,032 | - $\$ 30,282$ | -\$675,750 |

Treatment \& Testing

| REVENUES | Chemical Process | Chlorine Management | Records | TOTAL |
| :---: | :---: | :---: | :---: | :---: |
| 343300 Water Utility Revenue | \$975,650.00 |  |  | \$975,650.00 |
| 343310 Water Tap Fees |  |  |  |  |
| 361000 Interest |  |  |  |  |
| 381000 Reserves |  |  |  |  |
| revenue totals | \$975,650 | \$0 | \$0 | \$975,650 |
| EXPENDITURES |  |  |  |  |
| PERSONNEL | Chemical Process | Chlorine Management | Records | TOTAL |
| 51200 Salaries | \$6,283 | \$6,283 | \$3,777 | \$16,343 |
| 51201 PT Salaries | \$291 | \$291 | \$175 | \$758 |
| 51210 Unused Medical | \$0 | \$0 | \$0 | \$0 |
| 51400 Overtime | \$135 | \$135 | \$81 | \$351 |
| 51500 Sick Leave | \$84 | \$84 | \$51 | \$219 |
| 52100 FICA | \$513 | \$513 | \$308 | \$1,335 |
| 52200 Retirement - 401 K General P | \$604 | \$604 | \$363 | \$1,571 |
| 52300 Life/Hosp. | \$1,638 | \$1,638 | \$985 | \$4,260 |
| 52301 Medical Benefit | \$192 | \$192 | \$115 | \$500 |
| 53100 Physical Exams | \$5 | \$5 | \$3 | \$13 |
| Personnel Total | \$9,745 | \$9,745 | \$5,859 | \$25,349 |
| OPERATING | Chemical Process | Chlorine Management | Records | TOTAL |
| 53151 Professional Services |  |  |  | \$0.00 |
| 54000 Travel \& Per Diem |  |  |  | \$0.00 |
| 54100 Telephone |  |  |  | \$0.00 |
| 54200 Postage |  |  |  | \$0.00 |
| 54300 Electricity | \$1,011 | \$1,011 | \$608 | \$2,629.59 |
| 54301 Water | \$23 | \$23 | \$14 | \$60.00 |
| 54302 Sanitation | \$177 | \$177 | \$106 | \$460.00 |
| 54303 Sewer | \$15 | \$15 | \$9 | \$40.00 |
| 54315 Pin. City Water |  |  |  | \$0.00 |
| 54400 Equip. Rental |  |  |  | \$0.00 |
| 54614 Maintenance - Meters |  |  |  | \$0.00 |
| 54620 Maintenance - Vehicle |  |  |  | \$0.00 |
| 54630 Maintenance - Building |  |  |  | \$0.00 |
| 54670 Maintenance - Equipment | \$3,500 | \$3,500 |  | \$7,000.00 |
| 54900 Bad Debt |  |  |  | \$0.00 |
| 55100 Office Supplies |  |  | \$833 | \$833.33 |
| 55210 Operating Supplies |  |  | \$2,000 | \$2,000.00 |
| 55213 Laboratory Test | \$10,000 |  |  | \$10,000.00 |
| 55214 Lab Supplies | \$2,125 | \$2,125 |  | \$4,250.00 |
| 55220 Gasoline \& Oil |  |  |  | \$0.00 |
| 55221 Tools |  |  |  | \$0.00 |
| 55230 Chemicals | \$11,500 | \$11,500 |  | \$23,000.00 |
| 55235 Refund Exp. |  |  |  | \$0.00 |
| 55240 Uniforms |  |  |  | \$0.00 |
| 55260 Protective Clothing | \$700 |  |  | \$700.00 |
| 55410 Memberships |  |  |  | \$0.00 |
| 55420 Training \& Aids |  |  |  | \$0.00 |
| 56405 Computer System |  |  |  | \$0.00 |
| 57301 Miscellaneous |  |  |  | \$0.00 |
| 59200 Repay-Loan-GF |  |  |  | \$0.00 |
| 59900 Depreciation |  |  |  | \$0.00 |
| 59912 Loss--Disposal |  |  |  | \$0.00 |
| Operating TotalCAPITAL | \$29,051 | \$18,351 | \$3,571 | \$50,973 |
|  | Chemical Process | Chlorine Management | Records | TOTAL |
| 57001 Vehicle Debt Service |  |  |  | 0 |
| 58101 Capital Purchase |  | \$70,000 |  | \$70,000 |
| 58102 Transfer to 301 |  |  |  | 0 |
| Capital Expense Total | 0 | \$70,000 | \$0 | \$70,000 |
|  | Chemical Process | Chlorine Management | Records | TOTAL |
| 58001 Transfer of Reserves |  |  |  | \$0 |
| 59904 Support Service Fees |  |  |  | \$0 |
| 59906 Administration Fees |  |  |  | \$0 |
| Fees and Transfers Total | 0 | 0 | 0 | \$0 |
|  | Chemical Process | Chlorine Management | Records | TOTAL |
| EXPENDITURE TOTALS | \$38,796 | \$98,096 | \$9,430 | \$146,322 |
|  | 26.51\% | 67.04\% | 6.44\% | 100.00\% |
| NET INCOME | Chemical Process | Chlorine Management | Records | TOTAL |
| total revenues | \$975,650 | \$0 | \$0 | \$975,650 |
| TOTAL EXPENDITURES | \$38,796 | \$98,096 | \$9,430 | \$146,322 |
| NET INCOME | \$936,854 | -\$98,096 | -\$9,430 | \$829,328 |


| Revenues | Meter Maintenance | Testing | Usage/Leak Checks | Upgrades/ Additions | Billing | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 343300 Water Utility Revenue |  |  |  |  |  | \$0.00 |
| 343310 Water Tap Fees | \$5,000.00 |  |  |  |  | \$5,000.00 |
| 361000 Interest |  |  |  |  |  |  |
| 381000 Reserves |  |  |  |  |  |  |
| REVENUE totals | \$5,000 | \$0 | \$0 | \$0 | \$0 | \$5,000 |
| EXPENDITURES |  |  |  |  |  |  |
| PERSONNEL | Meter Maintenance | Testing | Usage/Leak Checks | Upgrades/ Additions | Billing | TOTAL |
| 51200 Salaries | \$28,812 | \$12,527 | \$65,160 | \$32,570 | \$14,416 | \$153,485 |
| 51201 PT Salaries | \$1,337 | \$581 | \$3,023 | \$1,511 | \$669 | \$7,121 |
| 51210 Unused Medical | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 51400 Overtime | \$618 | \$269 | \$1,398 | \$699 | \$309 | \$3,293 |
| 51500 Sick Leave | \$386 | \$168 | \$874 | \$437 | \$193 | \$2,058 |
| 52100 FICA | \$2,353 | \$1,023 | \$5,321 | \$2,660 | \$1,177 | \$12,533 |
| 52200 Retirement - 401 K General P | \$2,770 | \$1,204 | \$6,264 | \$3,131 | \$1,386 | \$14,756 |
| 52300 Life/Hosp. | \$7,510 | \$3,265 | \$16,985 | \$8,490 | \$3,758 | \$40,007 |
| 52301 Medical Benefit | \$881 | \$383 | \$1,992 | \$996 | \$441 | \$4,692 |
| 53100 Physical Exams | \$23 | \$10 | \$52 | \$26 | \$12 | \$123 |
| Personnel TotalOPERATING | \$44,690 | \$19,430 | \$101,068 | \$50,519 | \$22,360 | \$238,068 |
|  | Meter Maintenance | Testing | Usage/Leak Checks | Upgrades/ Additions | Billing | TOTAL |
| 53151 Professional Services | 33500 |  |  |  |  | \$33,500.00 |
| 54000 Travel \& Per Diem |  |  |  |  |  | \$0.00 |
| 54100 Telephone |  |  |  |  |  | \$0.00 |
| 54200 Postage |  |  |  |  | \$6,000 | \$6,000.00 |
| 54300 Electricity | \$4,636 | \$2,016 | \$10,484 | \$5,241 | \$2,319 | \$24,695.85 |
| 54301 Water | \$11 | \$5 | \$25 | \$13 | \$6 | \$60.00 |
| 54302 Sanitation | \$86 | \$38 | \$195 | \$98 | \$43 | \$460.00 |
| 54303 Sewer | \$8 | \$3 | \$17 | \$8 | \$4 | \$40.00 |
| 54315 Pin. City Water |  |  |  |  |  | \$0.00 |
| 54400 Equip. Rental |  |  |  |  |  | \$0.00 |
| 54614 Maintenance - Meters | \$50,350 | \$1,325 | \$1,325 |  |  | \$53,000.00 |
| 54620 Maintenance - Vehicle |  |  | \$1,000 |  |  | \$1,000.00 |
| 54630 Maintenance - Building |  |  |  |  |  | \$0.00 |
| 54670 Maintenance - Equipment |  |  |  |  |  | \$0.00 |
| 54900 Bad Debt |  |  |  |  |  | \$0.00 |
| 55100 Office Supplies |  |  | \$583 |  | \$250 | \$833.33 |
| 55210 Operating Supplies | \$1,000 | \$1,000 |  |  |  | \$2,000.00 |
| 55213 Laboratory Test |  |  |  |  |  | \$0.00 |
| 55214 Lab Supplies |  |  |  |  |  | \$0.00 |
| 55220 Gasoline \& Oil |  |  | \$1,875 |  |  | \$1,875.00 |
| 55221 Tools | \$750 |  |  |  |  | \$750.00 |
| 55230 Chemicals |  |  |  |  |  | \$0.00 |
| 55235 Refund Exp. |  |  |  |  |  | \$0.00 |
| 55240 Uniforms |  |  |  |  |  | \$0.00 |
| 55260 Protective Clothing |  |  | \$700 |  |  | \$700.00 |
| 55410 Memberships |  |  |  |  |  | \$0.00 |
| 55420 Training \& Aids |  |  |  |  |  | \$0.00 |
| 56405 Computer System |  |  |  |  |  | \$0.00 |
| 57301 Miscellaneous | \$8,000 |  |  |  |  | \$8,000.00 |
| 59200 Repay-Loan-GF |  |  |  |  |  | \$0.00 |
| 59900 Depreciation |  |  |  |  |  | \$0.00 |
| 59912 Loss--Disposal |  |  |  |  |  | \$0.00 |
| Operating TotalCAPITAL | \$98,341 | \$4,386 | \$16,205 | \$5,359 | \$8,622 | \$132,914 |
|  | Meter Maintenance | Testing | Usage/Leak Checks | Upgrades/ Additions | Billing | TOTAL |
| 57001 Vehicle Debt Service |  |  |  |  |  | \$0 |
| 58101 Capital Purchase |  |  |  |  |  | \$0 |
| 58102 Transfer to 301 |  |  |  |  |  | \$0 |
| Capital Expense Total | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Wells | Generation Maintenance | Aeration | Process Control | Billing | TOTAL |
| 58001 Transfer of Reserves |  |  |  |  |  | \$0 |
| 59904 Support Service Fees |  |  |  |  |  | \$0 |
| 59906 Administration Fees |  |  |  |  |  | \$0 |
| Fees and Transfers Total | 0 | 0 | 0 | 0 | 0 | \$0 |
|  | Meter Maintenance | Testing | Usage/Leak Checks | Upgrades/ Additions | Billing | TOTAL |
| EXPENDITURE TOTALS | \$143,031 | \$23,817 | \$117,274 | \$55,879 | \$30,982 | \$370,982 |
|  | 38.55\% | 6.42\% | 31.61\% | 15.06\% | 8.35\% | 100.00\% |
| NET income | Meter Maintenance | Testing | Usage/Leak Checks | Upgrades/ Additions | Billing | TOTAL |
| total revenues | \$5,000 | \$0 | \$0 | \$0 | \$0 | \$5,000 |
| TOTAL EXPENDITURES | \$143,031 | \$23,817 | \$117,274 | \$55,879 | \$30,982 | \$370,982 |
| NET income | -\$138,031 | -\$23,817 | - $\$ 117,274$ | -\$55,879 | -\$30,982 | -\$365,982 |

Distritbution

| REVENUES | Water Lines | Valves | Fire Hydrant Maintenance | TOTAL |
| :---: | :---: | :---: | :---: | :---: |
| 343300 Water Utility Revenue | \$588,350 | \$600 |  | \$588,350 |
| 343310 Water Tap Fees |  |  |  | \$600 |
| 361000 Interest |  |  |  |  |
| 381000 Reserves |  |  |  |  |
| REVENUE TOTALS | \$588,350 | \$600 | \$0 | \$588,950 |
| EXPENDITURES | 40.00\% | 37.14\% | 22.86\% | TOTAL |
| PERSONNEL | Water Lines | Valves | Fire Hydrant Maintenance |  |
| 51200 Salaries | \$35,076 | \$32,570 | \$20,043 | \$87,689 |
| 51201 PT Salaries | \$1,627 | \$1,511 | \$930 | \$4,068 |
| 51210 Unused Medical | \$0 | \$0 | \$0 | \$0 |
| 51400 Overtime | \$752 | \$699 | \$430 | \$1,881 |
| 51500 Sick Leave | \$470 | \$437 | \$269 | \$1,176 |
| 52100 FICA | \$2,864 | \$2,660 | \$1,637 | \$7,160 |
| 52200 Retirement - 401K General P | \$3,372 | \$3,131 | \$1,927 | \$8,430 |
| 52300 Life/Hosp. | \$9,143 | \$8,490 | \$5,224 | \$22,857 |
| 52301 Medical Benefit | \$1,072 | \$996 | \$613 | \$2,681 |
| 53100 Physical Exams | \$28 | \$26 | \$16 | \$71 |
| Personnel TotalOPERATING | \$54,405 | \$50,519 | \$31,089 | \$136,013 |
|  | Water Lines | Valves | Fire Hydrant Maintenance | TOTAL |
| 53151 Professional Services |  |  |  | \$0.00 |
| 54000 Travel \& Per Diem |  |  |  | \$0.00 |
| 54100 Telephone |  |  |  | \$0.00 |
| 54200 Postage |  |  |  | \$0.00 |
| 54300 Electricity | \$5,643.70 | \$5,240.58 | \$3,224.97 | \$14,109.26 |
| 54301 Water | \$24.00 | \$22.29 | \$13.71 | \$60.00 |
| 54302 Sanitation | \$184.00 | \$170.86 | \$105.14 | \$460.00 |
| 54303 Sewer | \$16.00 | \$14.86 | \$9.14 | \$40.00 |
| 54315 Pin. City Water | \$15,000.00 |  |  | \$15,000.00 |
| 54614 Maintenance - Meters | \$2,750.00 |  |  | \$2,750.00 |
|  |  |  |  | \$0.00 |
| 54620 Maintenance - Vehicle | \$1,000.00 |  |  | \$1,000.00 |
| 54630 Maintenance - Building |  |  |  | \$0.00 |
| 54670 Maintenance - Equipment | \$7,000.00 |  |  | \$7,000.00 |
| 54900 Bad Debt |  |  |  | \$0.00 |
| 55100 Office Supplies |  |  |  | \$0.00 |
| 55210 Operating Supplies |  |  |  | \$0.00 |
| 55213 Laboratory Test |  |  |  | \$0.00 |
| 55214 Lab Supplies |  |  |  | \$0.00 |
| 55220 Gasoline \& Oil | \$1,875.00 |  |  | \$1,875.00 |
| 55221 Tools | \$750.00 |  |  | \$750.00 |
| 55230 Chemicals |  |  |  | \$0.00 |
| 55235 Refund Exp. |  |  |  | \$0.00 |
| 55240 Uniforms |  |  |  | \$0.00 |
| 55260 Protective Clothing | \$700.00 |  |  | \$700.00 |
| 55410 Memberships |  |  |  | \$0.00 |
| 55420 Training \& Aids |  |  |  | \$0.00 |
| 56405 Computer System |  |  |  | \$0.00 |
| 57301 Miscellaneous |  |  |  | \$0.00 |
| 59200 Repay-Loan-GF |  |  |  | \$0.00 |
| 59900 Depreciation |  |  |  | \$0.00 |
| 59912 Loss--Disposal |  |  |  | \$0.00 |
| Operating Total | \$34,943 | \$5,449 | \$3,353 | \$43,744 |
| FEES AND TRANSFERS | Water Lines | Valves | Fire Hydrant Maintenance | TOTAL |
| 58001 Transfer of Reserves |  |  |  | \$0 |
| 59904 Support Service Fees |  |  |  | \$0 |
| 59906 Administration Fees |  |  |  | \$0 |
| Fees and Transfers Total | \$0 | \$0 | \$0 | \$0 |
|  | Water Lines | Valves | Fire Hydrant Maintenance | TOTAL |
| EXPENDITURE TOTALS | \$89,348 | \$55,968 | \$34,442 | \$179,757 |
|  | 49.70\% | 31.14\% | 19.16\% | 100.00\% |
| NET income | Water Lines | Valves | Fire Hydrant Maintenance | TOTAL |
| total revenues | \$588,350 | \$600 | \$0 | \$588,950 |
| TOTAL EXPENDITURES | \$89,348 | \$55,968 | \$34,442 | \$179,757 |
| NET INCOME | \$499,002 | -\$55,368 | -\$34,442 | \$409,193 |



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Final
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Prelim.
Budget
$18-19$
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127,500
275,300
88,750
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| 264,600 | 274,300 | 242,100 |
| 38,450 | 39,100 | 81,600 |
| 1,271,954 | 1,140,798 | 1,238,751 |
| 1,271,954 | 1,140,798 | 1,238,751 |
| 1,271,954 | 1,140,798 | 1,238,751 |

08/03/18
17:49:14
Account Object
58115 TRANSFER TO O01
59200 REPAY-LOAN-GF
59900 DEPRECIATION
59904 FEES-SPT SERVIC
59906 FEES-PUB. WORKS
Account:
Fund:
Grand Total:

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